

## Virgin v BA

*Swashbuckling Branson wins cut-throat war*

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## France

*Suez at the bottom of the cycle*

Page 17



## Canadian energy

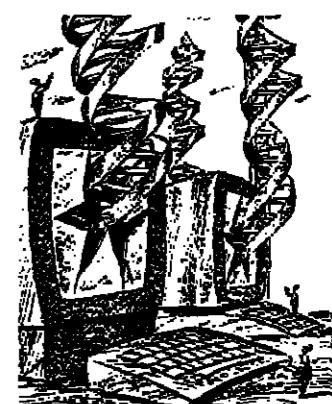
*Hibernia: desperately seeking investors*

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## High-tech centres

*Massachusetts under siege*

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# FINANCIAL TIMES

TUESDAY JANUARY 12 1993

D8523A

THE NEWSPAPER  
OF THE YEAR

Europe's Business Newspaper



## Bombay state of emergency urged by industrialists

The Indian government is being urged by Bombay industrialists to allow the army full control of India's commercial capital, which has been paralysed by communal violence for seven days. Some 175 people have died and more than 700 have been injured in riots that appear to have been fanned by Hindu groups intent on ousting prime minister P.V. Narasimha Rao.

Tension continued as Murli Manohar Joshi (centre), president of the militant Hindu BJP party, reiterated his commitment to build Hindu temples in Ayodhya. Mr Joshi was released after a month in custody following the destruction of Ayodhya mosque. Page 4

**Branson wins battle against BA** Richard Branson and Virgin Atlantic airline won damages of £610,000 (\$925,000) in a two-year legal battle against British Airways. Mr Branson accused BA of trying to put Virgin out of business. Page 16; Editorial Comment, Page 15

**Bank Espanol de Credito** became the first bank in continental Europe to repackagete corporate loans for resale to investors in a move likely to be copied by other banks which need to boost capital reserves. Page 17

**US motor giants seek tariffs** The US motor industry wants a 25 per cent tariff imposed on two categories of imported vehicles to persuade Japan to reduce its \$3bn automotive trade surplus with the US. Page 3

**Stockholm plans spending cuts** Sweden's government proposed a further SKr12bn (\$1.7bn) in spending cuts for 1993-94, but still expects a budget deficit of SKr12bn next year, 11.2 per cent of GDP. Page 2; Lex, Page 16

**Somali arms reductions** US marines closed down Mogadishu's gun bazaar as Somali warlords agreed to declare a ceasefire and start disarming their militias of heavy weapons. Page 4

**Standard & Poor's**, Wall Street credit rating agency, said the slump in credit quality in the US had reached its nadir and was now improving in certain areas. Page 19

**Czech and Slovak VAT protests** The introduction of value added tax by the Czech and Slovak republics has provoked a public outcry urging the reinstatement of price controls. Page 2

**Clifford charges stand** A judge refused to dismiss a fraud and bribery indictment against Clark Clifford, the former US defence secretary, in connection with the BCCI scandal. Page 5

**Carton-board 'cartel' probes** European carton-board makers have 14 weeks to prove they are not operating an illegal cartel, or face fines from the European Commission. Page 2

**Braer inquiry launched** An inquiry into the Braer disaster will consider stricter regulation of oil tanker movements off the UK coast after the vessel ran aground in the Shetland Islands last week. Page 6

**Japanese claim overstaffing** Many Japanese companies feel overstaffed, raising the possibility that the country's social contract based on lifetime employment could come under strain. Page 16; Miti expects delayed recovery, Page 4

**Saks Fifth Avenue** A Saudi prince has become a large investor in Saks Fifth Avenue, the US department store group owned by Investcorp, an Arab-led investment consortium. Page 17

**Savimbi denies MPLA claims** Angolan rebel leader Jonas Savimbi denied government claims that he had abandoned his stronghold, Huambo, and insisted that Unita forces continued to fight government troops. Page 4

**BSkyB in Viacom links** British Sky Broadcasting and Nickelodeon, the children's channel owned by US media group Viacom, are to produce a children's television channel for the UK. Page 17

**STOCK MARKET INDICES**

FT-SE 100 ..... 7,784 (-25.8)

FT-SE Financial 100 ..... 438 (-4.3)

FT-SE All Share ..... 1,342.92 (-1.0%)

Market ..... 18,580.55 (-45.14)

New York (London) ..... 2,261.48 (+0.73)

Dow Jones Ind Ave ..... 3,430.98 (+1.85)

S&P Composite ..... 3,430.98 (+1.85)

**US LUNCHTIME RATES**

Federal Funds ..... 5%

3-mo T-bills: Yld ..... 3.165%

Long Bond ..... 102

Yield ..... 7.451%

**LONDON MONEY**

3-mo Interbank ..... 7.3% (7.4%)

Long term gvt. btrb ..... 10.95% (10.10%)

**EU NORTH SEA OIL (Argus)**

Brent 15-day (Feb) ..... \$17.5 (17.25)

**Gold**

New York Comex (Jan) ..... \$327.5 (322.2)

London ..... \$327.5 (322.2)

Tokyo close Y 125.36

Austria ..... Sch300

Belgium ..... Bf1200





## NEWS: INTERNATIONAL

# Miti expects recovery to be delayed

By Charles Leadbeater  
in Tokyo

MR Noboru Hatakeyama, vice-minister at the Ministry of International Trade and Industry (Miti), said yesterday the Japanese economy would begin to recover in the autumn at the earliest as official figures showed that deep cuts in industrial investment are continuing unabated.

Machine tool orders last November were 29.8 per cent down on the same month in 1991, with orders from the automobile industry down 43.8 per cent, according to the Machine Tool Builders' Association.

Orders for general industrial machinery last November were 39.4 per cent below the same month in 1991, with exports down 24 per cent, according to the Society of Industrial Machinery Manufacturers.

Mr Hatakeyama said Japanese industry had divided into three groups in the past five months: industries such as cars, semiconductors and home appliances in which shipments were down by about 10 per cent; video recorders, computers and air conditioners where shipments were 20 per cent down; and those such as machine tools where the falls had reached about 40 per cent.

He disclosed that, over the past four months, 75 industries had applied for government

subsidies to help them cover the cost of retraining or transferring laid-off workers at about 80,000 factories.

This is still well short of the level of subsidies reached during the downturn in the mid-1980s caused by the appreciation of the yen, when 161 industries were given employment subsidies.

Mr Hatakeyama would not be drawn on whether the economy would need an additional fiscal stimulus to recover.

However, he noted that the recently agreed budget for 1993, which provides for a mere 0.2 per cent increase in overall public spending, was far less stimulatory than the original budget for 1992 combined with the Y10,700bn (557bn) emergency package announced last August.

Private sector economists believe it is almost certain there will be another supplementary budget later this year as well as measures to front-load public spending by bringing forward commitments from the second half of the year.

Mr Gaishi Hiraiwa, chairman of the powerful Keidanren, the Federation of Economic Organisations, stepped up pressure on the government to take further measures by calling for another emergency package, combining tax and interest rate cuts, if the economy fails to revive by the end of March.

# Saddam pushes UN resolve to the limit

PRESIDENT Saddam Hussein's recent actions suggest that he is moving from the merely provocative to the almost reckless in his challenges to the United Nations and the US-led Gulf war alliance.

He has chosen to test the resolve of the UN in three ways. First, by sending aircraft and surface-to-air missiles into the exclusion zone south of the 32nd parallel. Second, by refusing to allow UN inspectors to fly into Baghdad to continue their search for weapons of mass destruction. And third, by sending hundreds of Iraqis across the newly demarcated border with Kuwait to carry off missiles, weapons and other equipment.

Any one of these actions could be taken as a sufficiently serious breach of the post-Gulf war UN resolutions to warrant a military response. Taken together the three provocations indicate that the Iraqi leader is prepared to withstand air strikes by the American, British and French forces based in Saudi Arabia and the Gulf.

The Iraqi leader's response last week to the ultimatum for removing surface-to-air missiles from the air exclusion zone revealed what an apparently risky game he was playing.

Baghdad continued its belligerent statements right up to the deadline last Friday night and ultimately relied on US electronic surveillance to decide that the missiles had been moved to positions where they no longer posed a threat. The Iraqis left themselves no other avenue for retreat and subsequently denied they had bowed to US demands.

They have embarked on a scarcely less reckless course by refusing UN weapons inspectors the right to fly into Baghdad in their own aircraft. Last August, President George Bush was believed to have been ready to order air strikes if Iraq refused a request by the weapons team to visit ministries in Baghdad.

At the last moment the UN team did not file the request

and confrontation was postponed, but shortly afterwards Washington decided, in conjunction with Britain and France, that action had to be taken to protect the Shia population in the south against further attacks by the Baghdad regime.

By blocking the UN team from even entering Iraq, Mr Saddam will be well aware of the possible response.

Against this already tense

background, the incursion by Iraqis into the border area near the port of Umm Qasr, part of which reverts to Kuwait under the redrawn border, was sure to set off even louder alarm bells. In part it can be explained by the provision for Iraq to remove some of its equipment before the new border comes into effect, but, by setting a range of weaponry as UN observers watched made the incursion wholly political in its effect.

In being so provocative Mr Saddam would appear to have calculated that whatever the outcome, his own position within Iraq need not be weakened. As was seen from the weapons team to visit ministries in Baghdad.

Further allied attacks on

Iraqi military installations, such as were threatened last week, may not prove any more effective in achieving the West's aim of forcing a change of regime in Baghdad.

On the other hand, they would allow Mr Saddam to reinforce his political posture as the only Middle Eastern leader willing to stand up to the world's largest military power at a time when there is widespread regional anxiety about the danger of Iraq being split into three.

With over 400 Palestinians stranded by Israel in southern Lebanon in defiance of a UN resolution and Islamic nations meeting to protest at the suffering of Bosnian Moslems, the Iraqi-inspired crisis in the Gulf is also well timed to highlight the contrasts in US attitudes.

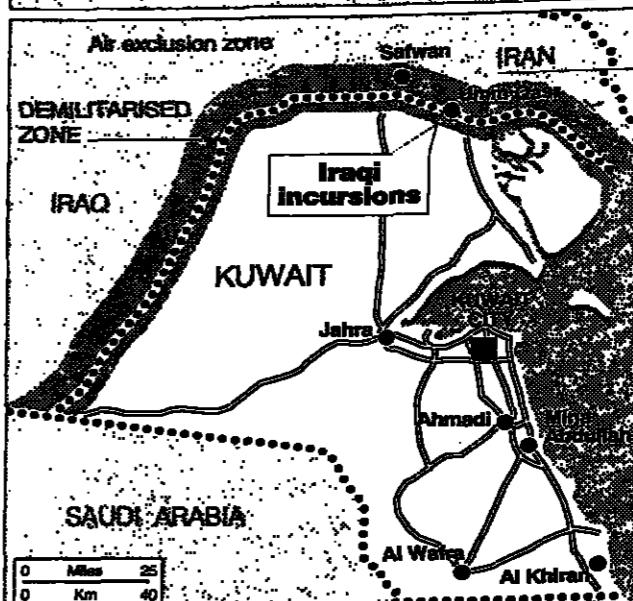
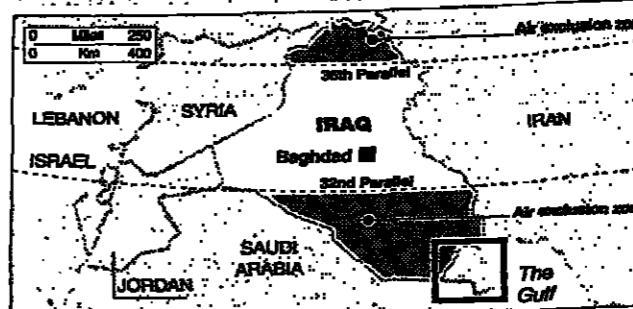
If Mr Saddam calculates that he has not too much to lose by provoking President Bush during his final days in office, he must also reckon that he has a chance of harvesting bigger political gains by facing down the allies.

There is an undoubted perception in the Gulf, including Iran, that Mr Bill Clinton will be less ready to order American armed forces into action than Mr Bush. Arab and Iranian officials have absorbed the simplistic headline messages that Mr Clinton will be devoting the greater part of his energies to resolving domestic economic issues.

But the single most difficult calculation to be made about Mr Saddam is how vulnerable he feels to Iraq's mounting economic difficulties when added to the knowledge that he cannot indefinitely sustain a situation which denies his forces access to large parts of the country.

As his refusal to withdraw from Kuwait demonstrated, Mr Saddam is a gambler whose calculation of the odds defies normal bookmaking mathematics. He might think on this occasion that he is placing a quite modest bet which, for him at least, is likely to pay some sort of a dividend.

## The tension rises



## UN resolution on the new border

IN A resolution running to 34 operative paragraphs, approved on April 3 1991, the UN Security Council called on the secretary-general "to lend assistance to make arrangements" with Iraq and Kuwait to demarcate their boundary and says it is considering how to respond.

The Council so decided to guarantee the inviolability of that boundary and "take as appropriate all necessary measures to that end in accordance with the Charter".

After a series of meetings in New York and Geneva, the UN Iraq-Kuwait boundary demarcation commission, set up under the resolution, announced that physical demarcation of part of the border was completed last November.

The commission decided that the line should be moved north effective on January 15 - next Friday. But a map of the proposed changes has not yet been issued. However, a commission official said yesterday that at the widest point the loss of Iraqi territory under the proposed changes amounted to no more than about 700 metres.

A flight-exclusion zone north of the 36th parallel was imposed on Iraq after the Gulf war, mainly to protect the oppressed Kurds. Coalition members invoked Security Council Resolution 688 of April 1991 which demanded that President Saddam Hussein stop oppressing his own people. The resolution did not threaten force. But last week, in giving Iraq 48 hours to withdraw anti-aircraft missiles from the no-fly zone imposed on the south to protect the Shias, the US, UK and France warned of an appropriate, decisive response if Baghdad did not comply.

1992

End-July: Iraqi troops surround Shia strongholds in south after intensifying air attacks on the rebels.

August: Iraq continues delaying tactics over UN inspections, and concern grows among western allies over the Shias. On August 26, the US, UK and France declare an air exclusion zone in southern Iraq to protect the Shias from air attack.

September/November: Confrontations between Iraq and the allies quieten as the US presidential election campaign moves towards its climax with the victory of Bill Clinton.

December 27: US aircraft down Iraqi warplane in southern air exclusion zone.

December 28: US says Iraqi aircraft made more sorties in the southern exclusion zone but no shots were fired at them.

1993

January 2-3: Iraqis cross Kuwaiti border in apparent attempt to take equipment such as water tanks and electricity cables they say belong to Iraq. They are reported to leave empty-handed.

January 5: US expresses concern at Iraq's deployment of radar and surface-to-air missiles inside the exclusion zone and says it is considering how to respond.

January 6: US, UK and France, supported by Russia, demand removal of batteries within 48 hours or the allies will "respond appropriately and decisively".

January 7: US reports Iraqis begin dispersing missiles.

January 8-9: US reports further movement of missiles, as well as aircraft, finally concluding that all the batteries had been dismantled and moved back to original sites.

January 10-11: Iraqis cross Kuwaiti border and seize abandoned armaments and begin dismantling naval base warehouses. The incursions coincide with Iraqi moves to prevent UN teams from coming into the country and declarations that Iraq will free itself of the air exclusion zones.

# HK delays democracy legislation

By Simon Holberton  
in Hong Kong

GOVERNOR Chris Patten's proposals for greater democracy in Hong Kong are unlikely to be put before the local legislature until the end of next month, increasing the time available for legislators to draw up any alternatives.

The Executive Council, Mr Patten's highest advisory body, begins its deliberations on the legislation today. Its consideration could last a month or so, far longer than had been generally assumed.

Moreover, according to one government official, the Executive Council's blanket approval for all the proposed reforms cannot be taken for granted.

"You cannot assume it goes to LegCo (the Legislative Council) as proposed," he said.

"The Executive Council could advise that the proposals need amendment, although I would be surprised if they were changed."

The general expectation in Hong Kong was that the Executive Council would approve the legislation at today's sitting.

This would have cleared the way for the package to be introduced into the Legislative Council in the first week of February.

The suggestion that the Executive Council may want to spend up to three sessions considering Mr Patten's legislation is bound to raise expectations that the governor's proposals might be altered to make them more acceptable to China.

Beijing has ruled out accepting an Executive Council or LegCo-induced solution to its objections to the governor's plans. Beijing claims it will be satisfied only with the complete withdrawal of Mr Patten's proposals.

However, there has been a marked change in the tone of recent Chinese criticism. Over the past week, senior Beijing leaders have sought to reassure the colony about China's confidence in Hong Kong's future, especially its economy.

Some have emphasised the need for what LegCo decides to accept with the 1984 Sino-British Joint Declaration and the 1990 Basic Law - Hong Kong's mini-constitution which comes into force in 1997.

This appears to raise the possibility of China accepting Mr Patten's legislation if LegCo amends it sufficiently.

# Sharif worried over relations with India

By Stefan Wagstyl and Farhan Bokhari in Islamabad

MR Nawaz Sharif, the Pakistani prime minister, yesterday expressed concern about deteriorating relations with India following an upsurge in Hindu-Moslem violence prompted by the destruction of the Ayodhya mosque.

"The tension is not good for either country," he said in an interview with the Financial Times.

India has cut Pakistan's consular staff to retaliate for a

Nawaz Sharif: "tension is not good for either country"

similar reduction in India's diplomatic presence in Karachi, in the latest row between the two long-term rivals.

Mr Sharif was speaking in the wake of a sharp upsurge in violence in Kashmir, where Indian security forces are battling against Moslem insurgents, and in Bombay, where Moslems and Hindus are fighting in incidents provoked by the sacking of the mosque in Ayodhya, northern India, by militant Hindus.

Mr Sharif denied Indian charges that Pakistan was helping Moslem Kashmiri insurgents with money, arms and training. He also dismissed a warning from the US that, if Pakistan persisted with such aid, it risked being branded as a terrorist nation and put on a blacklist consisting of Cuba, North Korea, Iran, Iraq, Libya and Syria. Mr Sharif said Islamabad was explaining to Washington that Pakistan was not involved in Kashmir.

The prime minister said Pakistan's help was limited to moral and diplomatic support. He added that Pakistan was also concerned about "the sufferings of India's Moslems" following the Ayodhya incident but there would be no interference in India's internal affairs.

# Savimbi says MPLA has not captured headquarters

ANGOLAN rebel leader Jonas Savimbi, in a defiant radio broadcast, told followers yesterday he was still at his post in his stronghold, Huambo, and his Unita forces were still battling government troops, Reuter reports from Johannesburg.

"It is a lie that my house is in MPLA (government) hands," Mr Savimbi declared over his group's radio, The Voice of the Resistance of the Black Cock-erel.

The battle for Huambo, Angola's second most important city, has been raging for three days, with little independent information reaching the outside and both sides issuing wildly conflicting claims.

Diplomats in the capital, Luanda, believed yesterday that the government had the upper hand and most Unita troops had retreated to the outskirts of the central highlands city.

One western diplomat told Reuters that the city of Sumbe, south of Luanda, had been mooted as a venue.

Whites plan South African exodus

A South African research group said yesterday that more than 250,000 whites were thinking of emigrating because of economic problems, crime and political uncertainty, Reuter reports from Johannesburg.

Such fears were also discouraging foreign professionals from coming to South Africa.

The Human Sciences Research Council said a "frightening number" of white school-leavers, particularly Afrikaans-speakers, were thinking of leaving.

TOP Bombay industrialists including Mr JRD Tata, Mr Ramakrishna Bajaj and Mr S P Godrej yesterday urged the Indian government to declare a partial emergency and allow the army full control of India's commercial capital which was paralysed by violence for the seventh day running, leaving 175 people dead and more than 700 injured.

The industrialists, along with leading citizens such as Mr Nani Palkhivala, the eminent jurist, and veteran film actor Dilip Kumar, said in a statement that the situation in Bombay was "totally out of hand" and that "criminals, monsters and beasts in the form of men had taken over the city".

They urged that Bombay be declared a "gravely disturbed area," and that "any delay in taking such a step would be a crime against the nation" since the "democratic process of the government had failed".

Mr Sharad Pawar, the defence minister, ordered troops to suppress widening Hindu-Moslem bloodshed. Extra forces were rushed to Bombay, a city of 12m, and convoys of heavily-armed soldiers imposed an uneasy calm in some areas worst affected by the dramatic flare-up.

A cloud of smoke hung over the city as the fire services fought to control flames consuming the shops, houses and vehicles set alight by rampaging mobs in several parts of the city.

Banks, the stock exchange, shops and offices remained closed, many of them for the fourth day as panic gripped the city. Hundreds of residents, mostly industrial workers in the worst-affected areas, fled

unruly militiamen, freelance gunmen and bandits continue to hold sway, the agreement, if honoured, could mark a significant step down the long road to peace.

At the United Nations-sponsored talks in the Ethiopian capital yesterday 15 clan-based factions committed themselves to handing over all heavy weapons to a monitoring group, to be composed of UN troops, until a legitimate Somali government is formed.

The warlords and faction leaders also agreed to move militias into camps outside the main towns by March 1 in preparation for complete

disarmament; to establish a register for all civilian weapons; to free all political prisoners, and return confiscated property to rightful owners.

Delegates have already agreed to convene a national reconciliation conference on March 15 which will write an interim charter and create an assembly and government. Talks were still ongoing yesterday, however, on who should attend the conference, which will have extraordinary power to chart Somalia's political future, including the thorny issue of choosing an interim president.

Diplomats and observers in Addis

Ayodhya mosque by Hindu zealots in which more than 1,200 people died.

But the new flare-up appeared to have been deliberately fanned by Hindu political groups trying to push prime minister P V Narasimha Rao into an early general election, political sources said.

Leaders of the opposition Janata Dal party courted arrest in New Delhi yesterday, demanding the dismissal of the Maharashtra and Gujarat state governments for failing to control the violence in Bombay and Ahmedabad.

The International Federation of Working Journalists has condemned the attacks on Moslem journalists and newspaper offices in the past two days.

The city has been tense since last month's nationwide riots triggered by the destruction of

their homes to catch trains out of Bombay. Two special trains to Gorakhpur and Calcutta evacuated homeless people.

Government officials said additional army and paramilitary troops would be sent in to reinforce the security forces which took up positions in 25 riot-ravaged areas yesterday.

The International Federation of Working Journalists has condemned the attacks on Moslem journalists and newspaper offices in the past two days.

The situation remained tense in Gujarat with the death toll in the state reaching 57, with seven more reported yesterday.

# Perot's return fires talk of White House ambition

By Jurek Martin  
In Washington

MR ROSS PEROT yesterday relaunched his grassroots national political organisation, United We Stand America, by inviting anybody willing to pay \$15 to sign up as a member.

Just 10 weeks after capturing the votes of nearly one in five Americans as the independent

candidate in the presidential election, the Texas billionaire said the organisation's aim was closely to monitor the performance of the new administration and Congress in cutting the budget deficit and improving the nation's economic and social infrastructure.

Mr Perot has adopted a low profile since November but his Dallas press conference yester-

day marked the start of a round of television talk shows, and which will inevitably revive talk about his ambitions for 1996.

He insisted the organisation would remain non-partisan. However, a US syndicated newspaper column yesterday raised the possibility that Mr Perot could contest the 1996 election on the Republican ticket.

The Evans and Novak article, admittedly speculative, noted a recent meeting in Philadelphia between Mr Perot, Mr Robert Dole, the Senate minority leader, and Senator Arlen Specter, the Pennsylvania Republican, during which Mr Perot spoke of "revitalising" the opposition party.

"Since another third-party Perot run for president would scarcely revitalise the GOP,"

the columnists wrote, "the inference from the meeting is that the lifelong political independent from Texas might don Republican colours".

Mr Perot and Senator Dole are on reasonably good terms. Mr Dole is also engaged in a struggle for hegemony in the Republican party, particularly against the group of "bleeding heart" conservatives led by Mr Jack Kemp, the outgoing hous-

ing secretary with naked presidential ambitions.

Mr Kemp, along with Mr William Bennett, the former education secretary, and Mr Vin Weber, who resigned as a congressman last year, will today set up a political organisation designed, in part, to appeal to Perot voters. Mr Bennett told Evans and Novak: "We should ignore him and go for his people."

## Nicaragua devalues to lift economy

By Damian Fraser  
In Mexico City

NICARAGUA has devalued its currency in an attempt to boost the economy and raise exports.

The US dollar will now fetch 6 rather than 5 cordobas, ending almost two years of a fixed exchange rate. This represents a devaluation of 16.66 per cent for external purposes, using the International Monetary Fund's method of calculation. The cordoba will slide to a year-end target of 6.30 to the dollar.

The devaluation was provoked by last year's anaemic growth of 0.5 per cent, lower-than-expected coffee prices, and delays in promised US aid. It was accompanied by measures to stimulate foreign and domestic investment, and higher tariffs on imports of luxury goods.

President Violeta Barrios de Chamorro heralded a shift in economic policy when she told the National Assembly that social issues would be a priority of the government this year and partly blamed her austere economic policies for rising poverty and unemployment.

Economic policy would, in future, be aimed at "reactivation in solidarity with the poor, unemployed and the population affected by Nicaragua's drought," she said.

The fixed exchange rate, coupled with a balanced budget, had helped Nicaragua reduce inflation from 7.00 per cent in 1990 to 3.8 per cent last year. But per capita income has declined for the past nine years, and some 60 per cent of the adult population is unemployed or jobless.

The shift in economic policy may be intended to appease the left-wing Sandinista party, on whose support Mrs Chamorro depends and which has been critical of the government's orthodox economic policy. Over the weekend Mrs Chamorro appointed three Sandinistas to her cabinet.

The conservative coalition that helped Mrs Chamorro to office, and which has since been bitterly critical of her reconciliation with the Sandinistas, formally abandoned her over the weekend and boycotted the opening of the National Assembly.

On Saturday, Vice-President Virgilio Godoy led a march through Managua demanding Mrs Chamorro's resignation.



The trial of Mr Clark Clifford (left) and law partner Mr Robert Altman (right) will go ahead. However, the judge left open the possibility of separating the prosecutions

## Judge refuses to drop fraud charges against Clifford

By Alan Friedman  
in New York

A NEW YORK state judge yesterday refused to dismiss a fraud and bribery indictment against Mr Clark Clifford, the 86-year-old former US defence secretary, in connection with the Bank of Credit and Commerce International (BCCI) scandal.

Mr Clifford's lawyers had made the request because of his heart condition. But Judge John Bradley said the medical testimony was "conflicting" and the trial of Mr Clifford, and of Mr Robert Altman, his law partner, should go ahead on February 15.

The judge concluded that Mr Clifford was "trying to manipulate the criminal justice system to his own advantage," but left open the possibility of delaying his trial by separating it from Mr Altman's.

Mr Clifford and Mr Altman resigned in August 1991 as chairman and president of First American Bankshares, a leading Washington bank, and were charged in New York last July with fraud, bribery and allegedly concealing from US banking regulators their know-

ledge of BCCI's secret control of First American.

Judge Bradley dismissed broader conspiracy charges against Mr Clifford, on the grounds that the statute of limitations had expired.

Referring to the remaining criminal charges, the judge said that after reading 9,500 pages of the underlying Grand Jury minutes he had the impression "that the evidence of guilt is overwhelming".

The judge said Mr Clifford had an obligation to appear on Thursday in New York for a pre-trial hearing, but could waive his right to appear on health grounds.

Mr Clifford's lawyers have been trying for months either to delay the trial or have the case dismissed. But aides to Mr Robert Morgenthau, the Manhattan district attorney who has spearheaded BCCI prosecutions in the US, have argued that Mr Clifford should stand trial.

Both he and Mr Altman also face a separate indictment in Washington on charges of allegedly lying to federal banking regulators about their knowledge of BCCI's secret ownership of First American.

## Correction

### Mexican inflation

Due to an editing error, Mexico's inflation rate in December was incorrectly given in some editions of Saturday's paper. The correct inflation figure is 1.4 per cent.

## Argentina draws foreign scavengers

Companies rush to pick up pieces of a dismantled public sector, writes John Barham

MAJOR FOREIGN STAKES IN ARGENTINE PRIVATISATION					
Company	Date	Amount	Shares sold (%)	Main buyers	
Aerolineas Argentinas	Nov 90	\$260m cash \$1.6bn debt <sup>1</sup>	85	Iberia, Spain	
Entel (telephones)	Nov 90	\$214m cash \$3bn debt <sup>1</sup>	60	Telecom France, STET Italy, Telefónica, Spain	
Electricity					
Central Puerto	Apr 92	\$92.2m cash	60	Chilegen, Chile	
Cent. Costanera	May 92	\$90.1m cash	60	Endesa, Chile	
Edenor	Aug 92	\$30.0m cash	51	Electricité de France	
Edesur	Aug 92	\$30.0m cash	51	PSI Energy Inc	
Edelap	Nov 92	\$481.0m debt <sup>1</sup>	51	Houston Light & Power	
Steel					
SOMISA	Oct 92	\$140m cash \$12.1 debt <sup>1</sup>	80	CVRD, Usiminas (Brazil), ACP, Chile	
Gas					
Trans del Sur	Dec 92	\$305m cash \$256m debt <sup>1</sup>	70	Enron Pipeline Co, US	
Trans del Norte	Dec 92	\$66m cash \$162m debt <sup>1</sup>	70	Novacorp, Canada	
Dist. Pampeana	Dec 92	\$18m cash	70	Camuzzi, Italy	
Dist. Metro	Dec 92	\$217m debt <sup>1</sup>	70	British Gas, UK	
Dist. SA Norte	Dec 92	\$60m <sup>2</sup> \$156m <sup>2</sup>	70	Gas Natural, Spain	
Water					
OSA (Water)	Dec 92	30-year concession		Lyonnais des Eaux, France	
<sup>1</sup> Booked value * Face value * Bid value in cash & debt					

group of foreign companies reduces the risks of any arbitrary rule changes for foreign companies. One foreign executive said: "A government will think twice before intervening in a way that could upset foreign governments."

However one big early privatisation is already in trouble. The national airline, Aero-

now threatening to scrap the sale and start again from scratch because they say Iberia is not running Aerolineas properly. Last July, the government also had to take the place of Iberia's minority local partners when they failed to come up with the capital they were committed to inject into the struggling company.

The fund will have three separate facilities. One will provide technical assistance to identify and implement policy changes needed to boost the private sector. A "human resources" facility will lift productivity by funding education and worker retraining programmes. Another facility will establish a revolving fund to make loans and equity investments in support of micro- and small-business enterprises run by women, minorities and the poor.

IADB launches Latin America investment fund

The InterAmerican Development Bank yesterday launched its much-delayed Multilateral Investment Fund to promote private sector investment, financial market deregulation and other economic reforms in Latin America, writes Nancy Dunnane.

President George Bush proposed a \$1.5bn fund in June 1990 as part of his Enterprise for the Americas Initiative. He envisaged that the US, EC and Japan would give \$500m over five years to get the fund established. Contributions, however, have totalled less than \$1.25bn. Although Japan has pledged its \$500m, Europe has less generously. Spain is contributing \$50m, Germany

lineas Argentinas, was privatised in 1990 - before a raft of changes to clean up the privatisation programme introduced by the reform-minded economy minister Domingo Cavallo. Spain's state-owned Iberia took 20 per cent.

Government officials are

now heightening concerns that the Argentine companies active in the privatisation as minority partners have paid too much for their assets and are financially overextended. This is denied by the companies.

Mr Roberto Roca, president

but does expect to increase debt by \$100m a year.

Mr Oscar Vicente, vice president of Perez Companc, Argentina's largest industrial conglomerate, says his company doubled its net worth to \$1.9bn by buying \$876.9m-worth of state assets. All the same, he

is an explanation received sceptically by some in Buenos Aires, who believe that now that the central bank is independent, the government still wants an arm for discreet borrowing and financial support operations.

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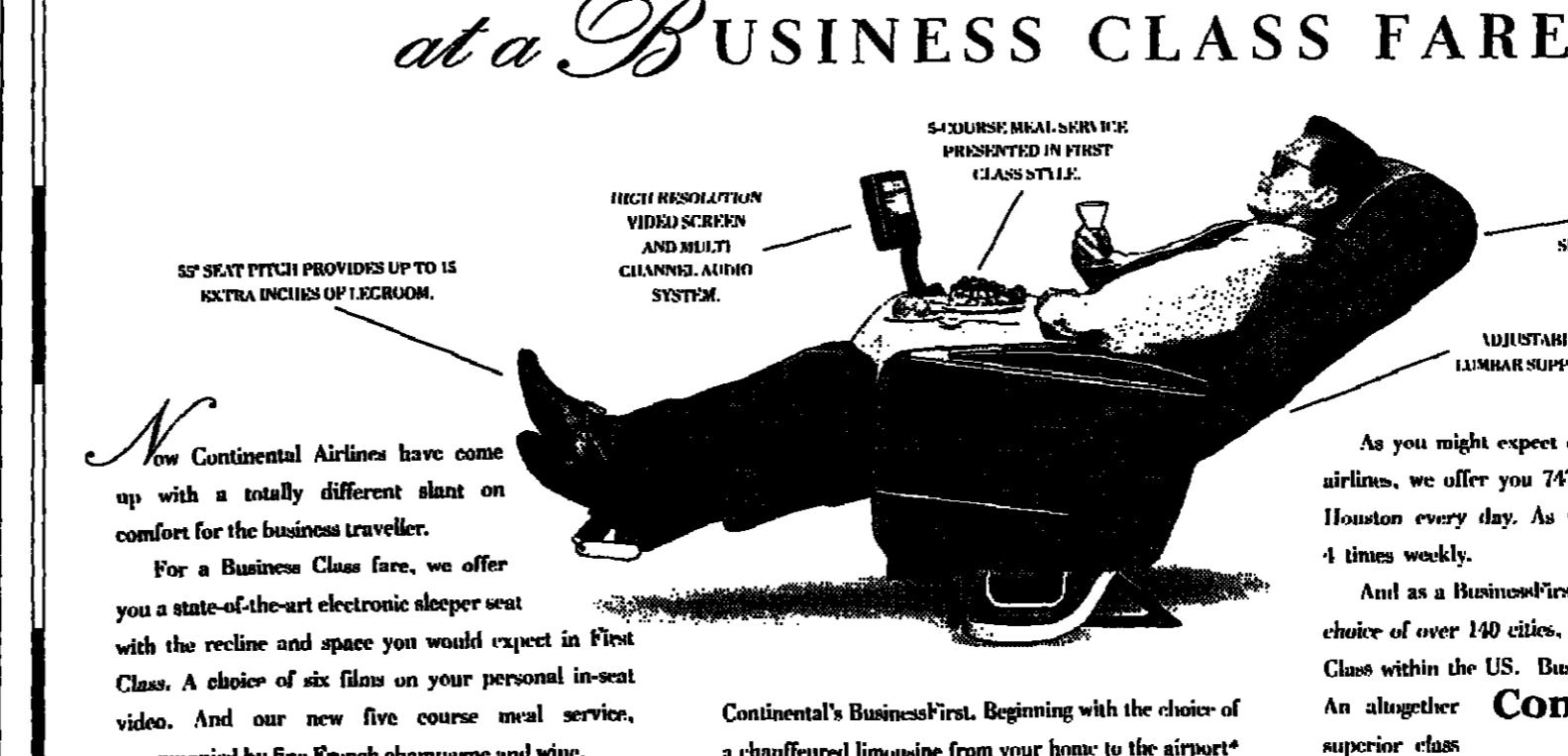
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## Oil tanker movements face scrutiny

By Deborah Hargreaves and Ivo Owen

AN INQUIRY into the Braer disaster is to consider stricter regulation of oil tanker movements off the UK coast in order to avoid a repetition of the environmental damage caused after the vessel ran aground in the Shetland Islands last week.

The government announced yesterday that Lord Donaldson, a former Master of the Rolls – one of the most senior UK lawyers – will head an additional inquiry into the disaster. The marine accident investigation branch of the Department of Transport has already begun an investigation into the causes of the wreck.

Captain Geert Koffeman of Smit Tak, the Dutch salvage company handling the Braer, said: "We can never be sure we will recover any oil. There is no guarantee, but we are doing our best." He indicated that the ship could break up within days in some of the worst weather conditions ever experienced in the Shetland Islands.

The Braer continued to be battered by hurricane-force storms yesterday, which caused further damage to more than half of the vessel's oil tanks which were all heavily leaking into the sea. Hopes of recovering any of the Braer's oil before it caused further pollution were diminishing as storms continued to rage.

The Royal Society for the Protection of Birds said that important breeding colonies for shag and black guillemot could be wiped out by the oil spill.

The tanker's US-based operator, Bergvall and Hudner, yesterday promised a "substantial" contribution to the wildlife clean-up costs on the Shetland Islands. Company officials believe the bill for the clean-up could run into "hundreds of thousands of pounds."

Mr Ian Lang, Scottish secre-

tary, and Mr John MacGregor, transport secretary, underlined in the House of Commons the government's determination to ensure that, ultimately, the "polluter pays" principle was enforced.

Mr MacGregor said the Donaldson inquiry had been called "to advise on whether any further measures are appropriate and feasible to protect the UK coastline from pollution from merchant shipping. Due consideration should be given to the international and economic implications of any new measures."

He made a cautious response to demands for unilateral action by the UK to restrict oil tanker movements in the

English channel and other areas where a collision or other accident would be likely to have disastrous consequences.

While stressing that the Donaldson inquiry would be free to make recommendations, he suggested that concerted action based on an international agreement was likely to produce the most effective results.

Mr MacGregor envisaged that Lord Donaldson would be joined by assessors in conducting the inquiry, and assured MPs that, if necessary, they would be able to make an interim report on proposals requiring implementation as a matter of urgency.

The blueprint for the future was produced after Mr Birt had talks with senior executives in both public and private sector industries.

Mr Birt declined to discuss yesterday whether the BBC had re-paid Channel 4 "golden handcuff" money paid to Ms Forgan to encourage her to stay at the channel. It is believed about £70,000 has been paid.

Asked about overspends at BBC Television, Mr Birt repeated that there had been an overspend of £28m in 1991-92 and his "best guess" was that this year's potential overspend was £21m. Some senior BBC managers suggest the figure may be higher.

The new plans include important changes to the way programmes are commissioned and made. For the first time there will be a separation between the channel controllers who commission and schedule programmes and the departments which produce them.

There will also be a study of the extent to which programme departments should go bi-media – uniting radio and television programme making.

Editorial Comment, Page 15

## New head of BBC plans big shake-up

By Raymond Snoddy

MR JOHN BIRT, the new director general of the BBC, yesterday embarked on a fundamental reorganisation of the corporation and its management, designed to improve its efficiency and accountability.

The changes, Mr Birt promised, would make sure that in 1990s the corporation would be able to "build on its best programme traditions, enhance its creativity and absorb the best of contemporary management practice".

Mr Bob Phillips, chief executive of Independent Television News, will become deputy director general with special responsibility for bringing together BBC World Service radio and television.

In the second big outside appointment, Ms Liz Forgan, director of programmes at Channel 4, will become managing director of BBC Network Radio. She will also lead a year-long programme strategy review to define what sorts of programmes the BBC should be producing in future.

The BBC will also set up an annual performance review in every area to measure performance against stated targets, particularly for programmes.

Court told of 'simple' £5.2m theft from Guinness

By John Mason, Law Courts Correspondent

MR THOMAS Ward, the US lawyer and former Guinness director, laid the ground for the theft of £5.2m from the company after its successful takeover bid for Distillers in 1986, an Old Bailey jury heard yesterday.

Opening the prosecution at the start of the final Guinness trial, Mr Victor Temple alleged that Mr Ward sought and obtained the active co-operation of Mr Ernest Saunders, the former Guinness chairman and chief executive, who lent his direct assistance to the dishonest enterprise.

Mr Ward faces one charge of stealing £5.2m from Guinness and single charges of false accounting and procuring the execution of a valuable security in relation to the alleged theft. He denies all the charges.

Mr Ward and Mr Saunders had been friends and close confidants for a number of years, Mr Temple said. Mr Ward was Mr Saunders' principal adviser and had joined the Guinness board in January 1985.

After Guinness won its battle over battle with Argyll over Distillers, the company had to pay its advisers. The chances that any particular invoice would be checked were remote and both Mr Ward and Mr Saunders were sufficiently powerful to be able to deflect any queries, Mr Temple said.

This allowed the two men to put into effect a simple, clever and effective joint enterprise to steal the £5.2m, he went on.

Through the submission of a false invoice, the money was paid to Marketing and Acquisition Consultants Ltd, a Jersey-based company controlled by Mr Ward.

Guinness's strategy during the takeover was decided by a committee of three directors – Mr Saunders, Mr Ward and Mr Olivier Roux, the company's finance director.

Mr Roux would appear as the prosecution's principal witness, Mr Temple said.

The trial, which is expected to last about three months, continues today.

## MPs back curbs on snooping

By Ivo Dawney, Political Correspondent

CROSS-PARTY support for legislation to prohibit snooping, whether by electronic surveillance, telephoto lenses or trespass, was mounting in the Commons yesterday following the widespread leaking of the Calcutt report on press behaviour.

But MPs were sharply divided over whether the government could or should set up a powerful statutory press complaints tribunal with recourse to the courts – reportedly the most formidable teeth in Sir David Calcutt's proposals.

The Cabinet, which will discuss the report on Thursday, is divided on the question. While Mr John Major, Mr Douglas Hurd and Mr Kenneth Clarke are understood to favour action, others are dubious over how feasible it will be to devise effective legislation.

For the opposition Labour party, Ms Ann Clwyd, accused some editors of an "hysterical" reaction to the report – there was now a lot of support across the country for statutory restraints on the press, she said. Ms Clwyd supports a bill to set up a body to enforce the right of reply, targeted chiefly at protecting private citizens.

## Construction industry fears further decline

By Andrew Baxter

CONSTRUCTION activity is expected to decline again this year – reaching a low point in the second half – but will rise modestly in 1994 as house building recovers with the slow improvement expected for the economy, the joint forecasting committee for the Construction Industries predicted yesterday.

The committee estimated

that output had fallen 6 per cent last year to £29.9bn at 1985 prices, and it expected a further 2 per cent fall this year followed by a 1.5 per cent rise next year.

The forecast, published by Construction Forecasting & Research, estimated that the value of new work fell 11 per cent between 1990 and 1992 to £17.8bn at 1985 prices.

A further 4 per cent down-

turn in new work was forecast for this year, with another considerable fall in private non-residential construction only partly offset by increases in housing and public non-housing output.

New work was predicted to rise by 1 per cent next year based on further increases in housing output, both social and private.

The committee commented that the sole measure in the government's Autumn State-

ment on public spending which benefited construction was the release of £750m to housing associations to purchase 16,000 homes by the end of the financial year.

The forecasts for this year show variations between construction sectors. Public and private housing output were both predicted to rise 10 per cent this year and 11 per cent and 12 per cent respectively next year.

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Of the 287 firms and sole practitioners visited out by the Chartered Association of Certified Accountants, 132 were judged to have poorly developed quality controls or produced work which did not support the opinion given.

Only 134 firms – or 45 per cent of the total – were found to be satisfactory, with only minor deficiencies identified in quality control or audit work.

## Schools' pager network set up

Headteachers in County Durham, northern England, are carrying pagers in an experiment designed to protect pupils and school property from crime. The pager network, which keeps contact with local police, is intended to spread warnings and information.

## Britain in brief

### BCCI court hearing postponed

A High Court hearing to consider whether a meeting should be called in the UK for creditors of the collapsed Bank of Credit and Commerce International has been postponed until Friday.

Touche Ross, the UK liquidator of BCCI SA, one of the two banking arms of BCCI, has asked for court direction on whether a creditors'

### Council cuts

Newcastle city council's controlling Labour group says it will have to shed 400 jobs as part of a £7.9m cuts package for 1993-4.

The group expects to have to make cuts totalling £20m in the coming three financial years to keep within government spending targets, which have pegged its 1993-4 budget at £222.5m.

### Job relocation resistance

Employee resistance to job

relocation is growing, mainly because of the difficulties of selling homes and the reluctance of partners to give up their jobs and move too, according to a new survey.

Nearly 40 per cent of the 251 companies surveyed by the Confederation of British Industry and Black Horse Relocation Services, said that a working spouse "presented a key inhibitor to relocation." A third mentioned worries over children's education and just over a quarter quoted family ties and roots as reasons for reluctance to move with the company.

### Fears for care of the elderly

Funding problems in providing residential care for the elderly are likely to get "significantly

### Accountants criticised

Fewer than half of the certified accountants registered to conduct audits of British companies performed satisfactorily, according to their regulatory body's first annual report.

## One Market. One Newspaper.



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Court told  
of 'simple'  
£5.2m theft  
from Guinness

## POWER GENERATION

## British Coal chief says public misled on costs

By David Lascelles,  
Resources Editor

MR NEIL CLARKE, the chairman of state-owned British Coal, took public issue with Prof Stephen Littlechild, the electricity regulator, accusing him yesterday of misleading the public over the cost of generating electricity from coal.

In an unusual step, Mr Clarke publicised a letter he sent to Prof Littlechild highlighting what he described as "serious shortcomings" in his report on electricity prices last month.

By using "a very selective and dubious example", Prof Littlechild had created the mistaken impression that coal was an expensive way of generating electricity, he said.

In the report just before Christmas, Prof Littlechild examined electricity pricing to determine whether the regional electricity companies were purchasing power economically.

He concluded that they were, but in the process indicated that coal-based electricity contracts were the most expensive, followed by nuclear and gas.

Although Prof Littlechild's

report was only a prelude to a full study to be published at the end of this month, it caused a furore because it coincided with the coal review being conducted by Mr Michael Heseltine, the trade and industry secretary.

In his letter yesterday, accompanied by a detailed analysis of the report, Mr Clarke says Prof Littlechild failed to compare like with like, and used "arbitrary" assumptions about the role played by various fuels in meeting UK demand for electricity.

He also complains that Prof Littlechild stressed the positive features of gas without examining those of coal, and that he portrayed coal as permanently high cost despite the steady improvements in British Coal's productivity.

Mr Clarke goes on to say that careful study of Prof Littlechild's own findings showed that coal was competitive with other fuel sources, including coal imports, and offered distinct advantages.

He also stresses the doubts expressed by Prof Littlechild over whether the electricity generators were passing on the full benefits of lower coal

prices to their customers. Mr Clarke says the British media seized on a key sentence in the press release on the report which said that coal contracts were the most expensive.

Official figures out yesterday showed consumers borrowed a net £15m from lenders in November less than the £76m borrowed in October. The increase disappointed economists' expectations of a more

substantial rise.

The latest figure took the total rise in credit in the three months to the end of November to £31m, compared with net repayments of £13m in the three months to the end of August. Nevertheless, the trend in demand for credit remains flat, reflecting the importance attached to debt repayment by consumers.

The small rise in November suggest that interest rate cuts

in September and October failed to stimulate a recovery in spending. Figures last month showed November was a poor month for retailers.

The Treasury said the latest credit business figures do not reflect the mid-November cut in interest rates. It added that consumers appeared to be borrowing at a "steady rate" while making a "prudent reduction" in their debts.

The seasonally adjusted fig-

ures from the Central Statistical Office also show that in November the amount of new credit advanced to consumers by finance houses, building societies and credit cards that are part of the VISA or Master card system was £4.01bn, slightly higher than in October when it was £3.85bn.

The credit business figures do not include mortgages and account for only about 15 per cent of total private sector

debt. They do, however, provide a useful snapshot of consumer behaviour, reflecting in recent months the continuing reluctance of British consumers to borrow.

The sluggishness of consumer borrowing in recent months underlines expectations for a slow economic recovery with consumers, hampered by rising unemployment, continuing to make the repayment of debt a priority.

## Hard work can be bad for business

By Catherine Milton,  
Labour Staff

PART OF the secret of a healthy workforce may be encouraging staff to work less hard, a director of Zeneca Pharmaceuticals, ICI's drugs division, said yesterday.

Mr Barry Thorpe, production director of Zeneca Pharmaceuticals, told a London conference on mental health at work that establishing sensible workloads for staff was one way the company had tackled stress-related illness.

A letter from Zeneca Pharmaceuticals' chief executive officer sent to department heads as part of the company's stress management strategy, warned: "If work takes up more than a reasonable proportion of an individual's time, over too long a period, the business is unlikely to benefit in the long run."

While some stress was good for both individuals and the business, leading to job satisfaction, motivation and good performance, "too much or inappropriate pressure on people who are unable to cope with it is bad for them and bad for the business".

The letter drew attention to the importance of hobbies and holidays: "The sensible planning and allocation of work within your department is a vital factor in maximising efficiency."

Earlier, Mrs Virginia Bottomley, health secretary, told delegates: "A company of 1,000 employees can expect between 200 and 300 with depression and anxiety in any one year, and one suicide every decade."

## Mitsubishi to build £12m air conditioning plant in Scotland

By James Buxton,  
Scottish Correspondent

MITSUBISHI Electric, the Japanese consumer products group, is to set up a factory in Livingston, Scotland, to make air conditioners. The 95,000 square foot plant, involving a investment of £12m, will employ 200 people.

The plant, due to open next year, will bring to 1,700 the number of people Mitsubishi Electric employs in Scotland.

The Japanese company makes video recorders at Livingston and televisions at Haddington, East Lothian. Its sub-

sidiary Apricot Computers, manufactures personal computers at Glenrothes, Fife.

Mitsubishi Electric's other European plants are in Croydon, southern England, and at Dublin, Ireland.

The plant will manufacture air conditioners for the European market. Since Britain is not a strong market for air conditioners the Scottish inward investment body, Locate in Scotland, regards Mitsubishi Electric's decision to choose Scotland as a coup.

Mr Peter Parker, chairman of Mitsubishi Electric UK, said the company had chosen Scot-

land "because we feel at home here. It had examined many alternative sites throughout Europe but had decided to was best to build on the strong ties it had established in Scotland.

Mitsubishi is believed to have examined sites in Italy, Spain, France and Ireland.

Mr Ian Lang, Scottish secretary, said the move by Mitsubishi Electric was "a most significant move on the part of a major Japanese multinational in Scotland". The plant would involve a high input of mechanical engineering to which sophisticated electronics are applied.

PROF Roy Goode, chairman of the government's pension law review committee, yesterday signalled that the panel would be reluctant to recommend sweeping legal changes which might deter employers from making pension provision.

He also said he hoped to mitigate the effects of tougher

pension regulation by recommending simplification of the many, often conflicting regulations which govern occupational pensions.

"The consensus expressed across the whole range of respondents to our consultative paper was a desire to see to it that the baby is not thrown out with the bath water," Prof Goode said. The committee was unlikely to rec-

ommend, however, that the current pensions regime remain unchanged.

As a result of responses to its

initial paper, issued last autumn, he said, the committee had expanded its review to include ways to simplify the administrative burden for employers.

The pensions industry has long complained,

about, among other things, tax

treatment for schemes which

contract out of the State Earnings Related Pension Scheme.

The committee is unlikely to

take the line urged by employers' groups which would give employers unequivocal use of pension fund surpluses.

Prof Goode said the panel might take the view that surpluses belonged to neither employers

nor scheme members but were

there to guarantee the payment of promised benefits.

## Pension panel wary of sweeping reforms

By Norma Cohen,  
Investments Correspondent

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A visitor examining a bust of the late Robert Maxwell at the tycoon's home at Headington Hill Hall in Oxford yesterday. The bust is among the contents of the house which will be auctioned by Sotheby's on Thursday

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AMERICAN MOTORS CORPORATION

## MANAGEMENT: THE GROWING BUSINESS

Mike Smith expects to sell about £500,000 worth of second-hand plastic production machinery this year, 90 per cent of it overseas.

Smith says he has never had a default from a foreign customer but, because much of his equipment goes to "risky" countries, he cannot obtain export credit insurance and nor, therefore, export finance from his bank.

Fortunately for Smith, who sells to Egypt, Sri Lanka, Poland, India and Yemen, the owner of the company which ships his machinery has been willing to finance these export deals. The shipper, who does a lot of business with the safer US market, has export credit cover from NCM Credit Insurance, one of the main providers of this form of insurance and so is able to extend cover to Smith's riskier destinations.

"This means I get export credit cover indirectly but I pay a higher premium for the funds than I would for a bank overdraft," says Smith. He is also concerned that as his business grows he may no longer be able to call on all the funds he needs from this source.

In recent months the British government has given signs of wanting to make conditions easier for UK exporters. Richard Needham, junior trade minister, told the Institute of Exports last month that the government wanted to ensure there was adequate insurance cover at competitive premiums while an extra £700m of export credit guarantees were announced in the November autumn financial statement.

But industrialists and organisations which advise exporters remain deeply concerned at the poor level of support for exports. Most attention has been focused on the plight of large manufacturers of capital goods but the position of small and medium-sized businesses is, if anything, even worse.

"The current scenario is not really user-friendly," says Campbell Dunford, chairman of the London Chamber of Commerce's export finance committee. "Export support has been allowed to wither away on the grounds that we must get rid of subsidies."

Ian Campbell, director general of the Institute of Export, says: "We are very concerned about the level of finance available to small firms."

While smaller companies in France and the Netherlands have increased their share of visible exports during the 1980s there is no evidence of a similar increase in the UK, according to the latest NatWest Review of Small Business Trends.

Detailed data on small firms' export performance is lacking but there is no evidence that a campaign launched by the British Over-

The plight of small and medium-sized companies which need export finance is raising increasing concern. Charles Batchelor reports

## Credit where it is due



Mike Smith: concerned that as his business grows, he may no longer be able to call on all the funds he needs for exports

seas Trade Board in 1987 to encourage small companies to export more has had any impact.

The creation of the Single European Market has produced a wave of government publicity about the

need for British companies to increase exports but practical difficulties abound. "It is not enough to make exporters aware of the opportunities of the single market without helping them to do something

about it," says Arthur White of Capital Financial Services, a Chiswick, Kent consultancy.

Recent changes in government policy may even have damaged the ability of British firms to export

The privatisation of the Export Credits Guarantee Department's short-term business - providing credit for up to two years - by means of a sale to NCM, the Dutch private credit insurer, has raised fears that rates will rise and some areas become uninsurable. But Colin Foxall, chief executive, denies that NCM has become "ruthlessly commercial" and says 80 per cent of NCM's 6,000 customers export less than £1m a year.

In addition, a decision to relate premiums for ECGD medium-term cover more closely to risk has pushed up premiums.

But equally damaging have been sharp and unpredictable cut-backs in the commitment of the banks to providing export finance for smaller companies, revealed in a survey\* today in the magazine Export Today.

The survey shows that five of the leading UK banks have withdrawn their small exporter schemes over the last two years while Eximco, a specialist in this field, shut down.

"There has been a huge unacknowledged reduction in the ability of the banks to provide support for exporters," comments Dunford. The banks have run down the departments providing export help for smaller companies, leaving customers to the mercy of branch managers, many of whom lack specialist expertise. Some banks have begun referring export customers to their factoring subsidiaries.

National Westminster Bank with

How special export finance schemes for small business have fared since 1990

Financier	Set of data
Barclays	YES
Bishopsgate Export Finance	YES
Clydesdale	YES
Co-operative	NO*
Eximco	NO
Giobank	NO
Lloyds	NO
Midland	NO
National Westminster	NO
Northern	YES
Royal Bank of Scotland	YES
Bank of Scotland	YES
TSB	NO

Source: Export Today

drew its smaller exporters scheme in mid-1992 after suffering losses, though the scheme had signally failed to appeal to customers with only nine signed up over the five years it was operating.

NatWest is now working on a new initiative, says Andy Nemes, regional executive responsible for international trade.

It wants an off-the-shelf scheme with low administrative costs and a standardised method of assessing credit risk.

must then try to recoup losses from its customer.

The only one of the big clearing banks to have maintained its smaller exporters scheme is Barclays. It has nearly 500 customers in the scheme designed for companies exporting up to £2m. It provides export finance, normally at rates below standard overdraft rates, and 100 per cent credit cover for a 2% per cent fee, reducing for volumes above £200,000.

Barclays, like many of the other banks which still run special schemes for small exporters, takes out block cover with NCM, effectively retailing this on to its own customers.

NCM itself retinues 88 per cent of its risks in the commercial market. The government still guarantees cover in certain high-risk markets regarded as being in the national interest but it does not provide the blanket guarantee previously available to ECGD's short-term operations. The bank has reduced the value of NCM cover in the eyes of some of the banks.

But the recession and a growing volume of losses - up 170 per cent over the past five years - has reduced the willingness of the reinsurance market to provide cover. NCM acknowledges that the market is tighter than it has been though it says it has had no problems gaining reinsurance cover. Others are not so sure. "The government believes the private sector will provide reinsurance cover but there is not enough," says Campbell.

The difficulties involved in raising export finance mean that many small and medium-sized companies finance their exports from their overdraft and without insurance cover. This does not appear to be a sound basis for an export-led recovery.

\*Export Today, Tel 071 253 2545

## The best places to go for help and advice

Where can the smaller company turn for advice and funding?

Advice and help with exports can be sought from the larger chambers of commerce with international expertise (notably London, Birmingham and Manchester) or from organisations such as the British Exporters Association (Tel 071 222 5419) and the Institute of Export (071 247 9912).

A number of banks still have smaller exporter schemes (see table) though not all local managers may be aware of them.

There are also a number of what are known as credit policy managers - companies which buy their credit insurance from, for example, NCM and then sell it on in smaller amounts. These include Credit Management Resources (081 647 8833), Clear-a-Debt (081 688 0141) and Intrust Justitia (0789 415181).

An exporter may make a direct approach to one of the factoring companies for a quotation. Most of the larger factoring companies are bank-owned.

Rates for export factoring services are typically 1-1.5 per

cent for administrative charges plus 0.5-1 per cent for credit which the factor buys in from the insurer. Details of the main factoring companies are available from the Association of British Factors and Discounters (071 936 9112).

Companies could approach NCM direct (0222 824000) though it would not normally take on a company with exports worth less than £100,000, or Trade Indemnity, another leading credit insurance group (071 739 4311).

Several of the general insurance brokers have export credit

insurance departments while the largest specialist broker is the Credit Insurance Association (071 235 3350). Smaller exporters are unlikely to have the volumes of business needed to justify using a broker. However, CIA would normally expect clients to have export turnover of £4m or more, says James Larkin, a director.

Exporters of this size could expect to pay premiums of 0.5 per cent of turnover though this could be lower for higher volumes of business or higher in high-risk markets. The level of premium charged would reflect the

customer's competence in administering his export business, the credit rating of customers and the countries in which he does business.

The very small exporter might find all of these routes barred, in which case he will need to deal on a cash basis with customers (only possible if he has a strong market position) or by means of credit card payments. Letters of credit could be used but they are a cumbersome and costly process for smaller deals and do not provide complete insurance against loss.

Commission on Management Research  
Call for statements and evidence

Management research is a relatively newly established social science field within the UK. Research on management - incorporating themes such as human resource management, internationalisation, corporate governance, quality, competitiveness and much more - is conducted in at least 85 UK universities and colleges. The ESRC has resolved to review the quality, relevance and impact of this research and to examine the infrastructure that supports management research. To pursue this objective it has established a Commission on Management Research which will publish a report on the character, quality and potential of management research in early 1994. The Commission is chaired by Professor George Bain, Director, London Business School.

The Commission wishes to consult widely and to obtain the views of business and public sector managers, researchers, learned bodies and professional institutions on UK management research. Further information can be obtained from: Commission on Management Research, Economic and Social Research Council, Polaris House, North Star Avenue, Swindon SN2 1UJ. Tel: 0793 41312.

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For further details contact the  
Joint Administrative Receiver:  
Peter Flesher, Grant Thornton, Melton  
Street, Euston Square, London NW1 2EP.  
Tel: 071 383 5100. Fax: 071 383 4077.

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The U.K. member firm of Grant Thornton International.  
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- Annual turnover £0.5m
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- Established customer base

For further details contact the  
Joint Administrative Receivers:  
Alan Griffiths and Malcolm Shierston,  
Grant Thornton, Heron House,  
Albert Square, Manchester M2 5FID.  
Tel: 061 834 5414. Fax: 061 832 6042.

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**Touche Ross****Deecrete Floors Limited**

**(In Administrative Receivership)**

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• Nationwide customer base of construction companies including  
the largest PLCs.

• The company operates from a 5 acre site including offices and  
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• Long established company with experienced workforce and  
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For further particulars please contact either Martin Jackson or Len  
Gattoff at the address below.

93a Grey Street, Newcastle upon Tyne NE1 6EA.  
Tel: 091-261 4111. Fax: 091-232 7665.

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**Anglesey QCM  
Limited****Business For Sale**

The Joint Administrative Receivers offer  
for sale the business and assets of the above  
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manufacture and sale of children's clothes to  
well known major retailer multiples.

Principal features include:

- 13,000 sq ft of leasehold factory space,  
with possibility of further 12,000 sq ft  
available
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For further information please contact:  
M A Freeman, the Joint Administrative  
Receiver, or P J Bentley quoting ref: L5069  
Levy Gee & Partners  
Maxdov House  
337 - 341 Chapel Street  
Manchester M3 5JY  
Tel: 061-835 2843. Fax: 061-832 9405

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- Turnover £1.1m in year ended 29 February 1992
- Skilled and dedicated workforce
- New garage (completed February 1992) on approximately 0.7 acres, comprising forecourt,  
kiosk/shop, two new vehicle showrooms, workshop, stores and offices
- adjoining land approximately 0.5 acres, with OPP for two pairs of semi-detached houses.
- Possible alternative use as port of garage
- two major volume vehicle franchises.

For further information please contact the Joint Administrative Receiver Jonathan Sison,  
of Coopers & Lybrand, The Atumn, St Georges Street, Norwich NR3 1AG. Ref: KJF/5C/211.  
Tel: 0630 619425. Fax: 0630 631060.

Coopers & Lybrand is authorised by the Institute of Chartered Accountants  
in England and Wales to carry on investment business.

**Coopers  
& Lybrand**

**Barr Thomson Engineering Ltd.  
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The Joint Receivers offer for sale, as a going concern, the business and  
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Principal features include:

- Subcontract quality machining and heat treatment.
- Turnover in excess of £4m.
- Blue chip customer base with substantial order book.
- Supplier to Mining, Oil & Gas and General Engineering Industries.
- Quality Approved to BS 5750/ISO 9002.
- Skilled and experienced workforce.
- Assets include a substantial freehold property, modern plant and  
machinery, stocks and work in progress.

For further information contact the Joint Receiver, Ian Murdoch,  
KPMG Peat Marwick, 24 Blythswood Square, Glasgow G2 4OS.  
Tel: 041 226 5511. Fax: 041 204 1584.

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**GRAND HOTEL, Swansea**  
Opposite railway station. 35 beds, 2 bars, restaurant (36), coffee shop.  
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# Lilley PLC (In Receivership)

By virtue of the receivership of the Lilley group the following are available for sale:

## CONTRACTING:

### National contracting

This division operates as a main contractor on specialist construction contracts in tunnelling, piling, roads, engineering as well as international contracts. Headquarters are in Glasgow with an office in Nuneaton. Main features include:

- Turnover of approximately £30 million in the 9 months ended 30 September 1992.
- Well respected and experienced management.
- Excellent reputation for quality and performance.
- Current order book £23 million.

Contact: Ian Powell, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

### Lilley Scotland

This division operates as the main contractor in industrial, building, marine and general civils contracts with acknowledged expertise in these areas. Headquarters are in Glasgow with offices also in Grangemouth, Crimond and Gibraltar. Main features are:

- Turnover of approximately £37 million in the 9 months ended 30 September 1992.
- Loyal and experienced management.
- Current order book £8.2 million.

Contact: Ian Powell, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

### MDW

This company specialises in the building and modernisation of commercial properties, schools and hospitals. The company is based in Glasgow with an office and depot in Edinburgh. Main features include:

- Well established Scottish construction company.
- Turnover of approximately £44 million in the 9 months ended 30 September 1992.
- Current order book £19 million.

Contact: Iain Bennet, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

### Eden

This company operates in the roads, sewerage, drainage, design and build and mechanical and electrical areas of the construction business and has specialist experience of the nuclear power industry. The company operates from Carlisle, Altrincham, Washington and Wakefield. Main features are:

- Largest civil engineering contractor in Cumbria.
- Well established in North West England.
- Turnover of approximately £28 million in the 9 months ended 30 September 1992.
- Current order book £18 million.

Contact: Ed James, Price Waterhouse, 89 Sandyford Road, Newcastle-upon-Tyne. Telephone: 091 232 8493. Fax: 091 261 9490.

### Hatfield Construction/ Kingham Construction

This formerly profitable sub-division is a small specialist building contractor operating in the South East. The division is based in Hatfield. Main features:

- Turnover of approximately £7 million in the 9 months ended 30 September 1992.
- Current order book £4 million.

Contact: Peter Spratt, Price Waterhouse, Thames Court, 1 Victoria Street, Windsor. Telephone: 0753 868202. Fax: 0753 833528.

### Robison & Davidson

The company is not in receivership. It operates as a housebuilder in the private housing market and on a contract basis, provides modernisation and housebuilding services to local authorities and housing associations. The head office is in Dumfries. Main features:

- Long established company, autonomous within the Lilley group.
- Well respected in South West Scotland and in Ayrshire.
- Turnover for 8 months ended 31 August 1992 approximately £19 million.
- Approximately 30 sites with planning consents for development land and work in progress.
- Profitable trading history.

Contact: David Franks, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

### Lilley Construction Southern

This sub-division operates as a civil engineering and building contractor in the South of England. The sub-division is based in Hatfield. Main features:

- Turnover of approximately £12.6 million in the 9 months ended 30 September 1992.
- Current order book of £2.9 million.

Contact: Peter Spratt, Price Waterhouse, Thames Court, 1 Victoria Street, Windsor. Telephone: 0753 868202. Fax: 0753 833528.

## Standen Construction

This company is a general building contractor operating in the East Midlands. Main features:

- Turnover of approximately £10 million in the 9 months ended 30 Sept. 1992.
- On local authority tender lists.

Contact: Richard Rees, Price Waterhouse, Victoria House, 76 Milton Street, Nottingham. Telephone: 0602 419321. Fax: 0602 475225.

## Lilley Construction Midlands

This division operates as a civil engineering contractor and is managed from Nottingham. Main features:

- Turnover of approximately £7 million in the 9 months ended 31 Oct. 1992.
- Blue chip customer base.
- Current order book of £1-2 million.

Contact: Richard Rees, Price Waterhouse, Victoria House, 76 Milton Street, Nottingham. Telephone: 0602 419321. Fax: 0602 475225.

## Henry Jones

This company operates as a building and general contractor based in Hampshire with an established business base with government agencies. Main features:

- Turnover of approximately £14 million in the 9 months ended 30 Sept. 1992.
- Current order book of £11 million.
- Well established local name.
- On MOD and PSA tender lists.

Contact: David Blenkarn, Price Waterhouse, The Quay, Ocean Village, Southampton SO1 1XF. Telephone: 0703 330077. Fax: 0703 236252.

## HOUSING

### Standen Homes

This company is a well known house builder operating in the Nottingham area. Main features:

- 13 sites under development mainly in East Midlands.
- Good local reputation.
- Turnover approximately £5 million in the 8 months ended 31 August 1992 representing 63 completions.

Contact: Richard Rees, Price Waterhouse, Victoria House, 76 Milton Street, Nottingham. Telephone: 0602 419321. Fax: 0602 475225.

### Lilley Homes

This company is a small house builder based in Glasgow. Main features:

- Three sites in and around Glasgow.
- Other property interests.

Contact: Iain Bennet, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

## REAL ESTATE:

### Lilley Developments

The real estate division of the group comprises properties and property interests held by a number of different companies, all of which are in receivership. Main features:

- Portfolio of properties and property interests.
- Commercial and residential planning consents.
- Properties generally based in East Midlands and Home Counties.

Contact: Richard Rees, Price Waterhouse, Victoria House, 76 Milton Street, Nottingham. Telephone: 0602 419321. Fax: 0602 475225.

### Eden Properties

This division of the group holds a number of properties in the North of England. Main features:

- Portfolio of commercial properties.
- Based in West Cumbria and Northumberland.

Contact: Ed James, Price Waterhouse, 89 Sandyford Road, Newcastle-upon-Tyne. Telephone: 091 232 8493. Fax: 091 261 9490.

## OTHER:

### Piper Plant

This company hires operated and non-operated plant and accommodation units from two depots in Glasgow and Rugby. Main features:

- Experienced management team.
- Turnover of approximately £5 million in the 8 months ended 31 August 1992.

Contact: Iain Bennet, Price Waterhouse, 1 Blythswood Square, Glasgow G2 4AD. Telephone: 041 226 4593. Fax: 041 221 5563.

**Price Waterhouse**



جامعة الملك عبد الله

## TECHNOLOGY

## Cheaper HDTV in view

Two products aimed at breaking through consumer resistance to high-definition television for home use were unveiled by Victor Co of Japan (JVC) last week. The company plans to launch a low-priced HDTV set and HDTV-compatible video cassette recorder in the Japanese domestic market by autumn this year.

Huge investment in research and development of HDTV by Japanese companies, and the increasing volume of HDTV broadcasting in Japan, have so far translated into very limited sales of HDTV sets, largely due to the prohibitively high cost of models already on the market.

The cheapest HDTV set so far on sale in Japan is a Y1.3m (£6,800) model from Sony. Other versions, labelled "Hi-Vision", are half-way houses between HDTV and conventional TV, using simplified decoders which produce picture quality better than ordinary TVs but not up to full HDTV standards.

JVC says production costs for its new HDTV will be much lower because of the development of a smaller, simpler but fully-functional decoder requiring fewer integrated circuits. The new sets will go on sale in Japan later this year, priced at less than Y1m, the level at which industry analysts have predicted that sales for home use will take off. However, supplies will reach the shops too late to take advantage of the boom in HDTV sales predicted in the run up to the wedding of the Japanese crown prince this summer.

The HDTV video recorder is also to be sold cheaply enough to break into the mass market, at around Y600,000. Using technology known as W-VHS, the machine splits HDTV signals to record them on double-track metal tape. The company stresses that in addition to making high-quality HDTV recordings, it can also play back existing VHS format recordings, and can record two conventional TV programmes simultaneously on the double-track tape.

JVC claims the videos will also be compatible with the next generation of HDTV broadcasting systems being planned around the world, not just with the current Japanese MUSE format.

Bethan Hutton

As competition intensifies in the US to attract job-creating industries, the high-technology sector is being wooed from coast to coast. States like Michigan, Rhode Island, Texas and North Carolina are keen to lure companies, while the traditional centres of Massachusetts and California are striving to hold their own.

High-tech companies, which offer good pay and usually pose little risk to the environment, are seen as particularly desirable additions to a local economy. Regional and state governments promise everything from tax breaks to rail links to convince these companies to locate within their borders.

This is good news for companies in sectors such as software, telecommunications and biotechnology. But Massachusetts fears it may become a casualty of the battle. With an economy based largely on high-technology, the state has much to lose. Its redoubled efforts to maintain a hold on this area will be closely watched by competing states and high-tech companies alike.

In the heady 1980s, the computer sector in Boston led a growth surge so buoyant that it was confidently dubbed the "Massachusetts Miracle". Companies in fields such as computers, telecommunications and environmental technology came to account for some 15 per cent of employment (excluding support industries).

Overnight stars like Digital Equipment Corporation and Wang were the best known of the many new computer groups lining Route 128 north of the city. By the end of the decade, the area produced more computer chips than Silicon Valley.

During the last few years, though, New England's computer bubble has burst. The failure of Wang and troubles at Digital have highlighted the difficulties facing the industry, and the once thriving Route 128 is now little more than an old highway lined with empty offices. Since 1984, some 44,000 jobs have been lost in Massachusetts' computer sector, which now employs 287,000 people.

The pair of the industry's floundering has been partially countered by the emergence of non-electronics sectors. As in California, biotechnology companies have helped Massachusetts to fill the yawning job gap left when many computer companies closed their doors. Jobs in biotechnology have risen from virtually nothing to 14,000 in the past seven years, but still account for only 5 per cent of employment, though the total health sector (including biotechnology) makes up 12 per cent.

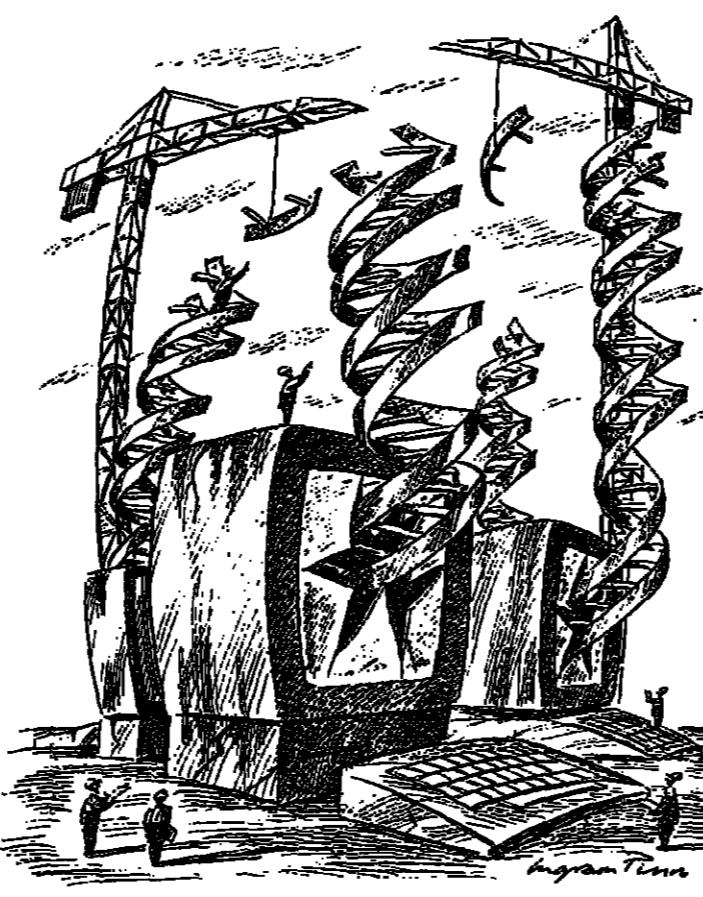
The possibility of losing the high-technology battle was brought home to the state a few months ago when one Massachusetts-based biotech group, Alpha-Beta Technology, announced plans to build a \$3m (£20m) manufacturing plant in Rhode Island, which provided favourable tax breaks.

"I think areas like Northern California and Massachusetts had become very complacent about high-tech," says Patrick Leonard, president of Massachusetts-based Cambridge Biotech Corporation.

"Successful marketing from states like North Carolina has forced them to wake up and that's great for the biotech industry."

Massachusetts is fighting to maintain its position as a high-tech centre amid fierce competition, writes Victoria Griffith

## Under siege



tech group, Alpha-Beta Technology, announced plans to build a \$3m (£20m) manufacturing plant in Rhode Island, which provided favourable tax breaks.

Massachusetts still has reasons to be confident. Many of the elements which triggered the growth of the computer sector, such as high educational levels and plenty of venture capital, have been successfully fed into biotechnology. Home to two of the most prestigious universities in the US, Harvard and the Massachusetts Institute of Technology, the state offers formidable advantages to high-technology companies in the research and development phase.

"Most of the high-technology com-

panies started in Boston were formed with technology ideas out of academic research at Harvard and MIT," says Karen Boblin, chief financial officer at Genetics Institute, founded by two Harvard professors. Finally, the universities provide entrepreneurs for the industry. Attracted by the quality of life in Massachusetts, many graduates opt to stay in the area.

Over the last five years, MIT graduates alone founded more than 100 high-technology companies in the state. Another advantage for the biotechnology sector is the large number of excellent hospitals in the area. "The well-developed health industry is especially helpful when we move to clinical tests," says Geoffrey Cox, senior vice-president of Genzyme Corporation, which recently dropped plans to leave the state.

Massachusetts has successfully transferred many of these resources from the computer sector to biotechnology. Some biotechnology companies have begun to retain former computer workers. "There is a lot of overlap, and not only in skilled workers. A lot of the equipment and infrastructure used in the computer industry, like clean rooms, is quite relevant to biotechnology," adds Cox.

Another resource shift has been in the area of venture capital. "A great deal of venture capital in the state has moved away from computers towards biotech," says Ken Bate, chief financial officer of Boston-based Biogen. "Boston has always been dependent on high-tech industries, and is much more entrepreneurial and risk-oriented than other cities in the US."

But Massachusetts' success in R&D does not necessarily translate into jobs in high-tech manufacturing. "Massachusetts is a high-wage state," said Bate. "So at that stage, it faces stiffer competition from other regions." This presents a big problem for the area. "We can't build an economy on research alone," says Massachusetts governor William Weld. "We have to capture the manufacturing, the marketing and the sales staff, too."

To prevent the loss of more biotechnology manufacturing facilities, the Weld administration has announced several new initiatives. Among them are a capital gains tax phase-out and other tax breaks, and assistance in getting around bureaucratic laws.

Whether Massachusetts will succeed in its battle to hold on to biotechnology may still be doubtful. Other states are sure to give the region a run for its money and have enjoyed some success in luring companies away, as the Alpha-Beta example shows. One thing is sure - the biotechnology industry will enjoy the fight.

Technically Speaking  
Catching the pornographers

By Alan Cane

"IP MEDIEVAL alchemists had succeeded in turning base metals into gold, what is the betting they would have blown the proceeds in the local brothel?"

Humans seem to have an irrepressible urge to turn technologies developed for noble uses to baser ones. An obvious example is the videorecorder, developed to free people from the tyranny of broadcasting schedules, but now a primary tool of the pornographer. Satellite television is another.

And when virtual reality - advanced computer simulations which encourage viewers to believe they are a part of the scene depicted - made its debut some years ago, what caught the public imagination first was the prospect of electronic sex.

Although this is a futuristic example of the potential use of computers in the sex industry, there is growing concern about a much less esoteric phenomenon - the dissemination of pornographic material either as computer diskettes or over computer networks.

Computer pornography is not a new issue; in the early days of personal computing there was justifiable outrage over the dissemination of crudely drawn computer games with sexist and racist themes. What is new, however, is the quality of the images that modern technology makes possible and the ease with which they can be disseminated, especially where young people are involved. Diskettes can be swapped in the playground; computer bulletin boards can be accessed by home computers. Regulation is difficult, if not impossible.

John Ashley of Greater Manchester Police, a specialist in obscene publications, says there is no pornographic image, still or moving, which cannot be captured on floppy disk or disseminated over a network. The computer pornography now being distributed in the UK seems to be coming from the traditional sources - the US and the Netherlands.

Is there a real problem and if so how serious is it? Yes, and very serious, according to Catherine Itzin of Bradford University whose book *Pornography* has just been published by Oxford University Press, and who is chiefly concerned with its social effects.

It is certainly serious enough for the Law Specialist group of the British Computer Society, the chartered institution for information technology specialists, to have set up a consultative group to examine two questions: first, are there technical answers to the problem of regulation? Second, what are the legal implications of pornography in this form and are changes in the law required?

The BCS, aware that what is pornographic can often be a matter of opinion rather than fact, is directing the thrust of its campaign towards the protection of young people. That computers have become a medium for pornography is not in itself of any more significance than the more traditional use of books or films. But computing has special characteristics.

Ron McQuaker, BCS vice-president responsible for professional affairs, argues that a diskette is unlike a magazine or a videotape; its contents are not obvious and it can be protected by passwords; it can be programmed to self-destruct if the wrong key is used.

Furthermore, parents, who may well have encouraged their children to become computer-literate, are less likely to be aware of the uses to which their home computers are being put.

Ashley and Itzin believe it is impossible at present to regulate computer pornography. Ashley, indeed, does not foresee any technical developments which will improve matters. His approach is to prosecute when he can, and he believes it has a salutary effect.

There is no real answer, technical or otherwise, to the issue of pornography apart from changes in social attitudes. In that sense, Itzin's approach may have more long-term influence than that of the BCS. But a technical trap for pornographers might open the possibility of catching virus writers and others who misuse computer systems. It is an avenue of research well worth exploring.

## BUSINESS WANTED

**PRIVATE, OTC OR LISTED ENGINEERING/MANUFACTURING COMPANY REQUIRED**  
Progressive fully listed PLC wishes to expand out of recession by acquisition. Interested companies should manufacture their own proprietary products and be profitable with sales of at least £10m p.a.  
Please send summary information to Box A4655, Financial Times, One Southwark Bridge, London SE1 9HIL

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Small USM company, soundly financed, seeks major reverse takeover. Candidate companies should have a five year profit record, should be making annual pre tax profits of at least £5m and have growth potential. Management control available. Would suit any type of business.  
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## BUSINESS OPPORTUNITIES

**RACEHORSE OWNERSHIP**  
Barry Hills, one of the leading U.K. Flat Race Trainers, has two well bred 2 year old colts which were purchased at the Tattersalls Autumn Sales. They are eligible to run in the Houghton Sales Stakes at Newmarket in August with total prize money in excess of £500,000.

I am seeking 5 shareholders per horse to join with me in this venture. The total expenditure will be the net cost to include all outgoings until the end of the 1993 season.  
Cost per Share £7,000.

Enquiries in confidence to:  
B W Hills  
South Bank, Lambourn, Berkshire, RG16 7LL  
Telephone 0488 71548

## AUCTIONS

**COURT OF CAGLIARI: NOTICE OF AUCTION**  
Execution no. 71/89 versus SUIZO SARDIA SpA with main office in Cagliari. On 25th February 1993 at 11.30 a.m. the auction sale of the building described herewith will take place: Hotel complex named Hotel Capo Boi in Villasimius, Capo Boi, registered at the Land Registry Office under F 19 maps 31/a, 32/a, 34, 50, 51, 58/a, 69/1 and 101; subject to amnesty charges.  
Basic price: Lit. 20,000,000,000  
Minimum progressive bid: Lit. 4,000,000,000  
Deposit and fees: 30% of basic price to the Court's office by 22nd February 1993, at 1:00 p.m.  
Residual amount to be paid within 30 days from adjudication in compliance with the Consolidation Act regulations on mortgage credit.  
DIRECTOR'S COURT  
E. MENEGUZZI

**COURT OF CAGLIARI: NOTICE OF AUCTION**  
Execution no. 45/89 versus EDISAC Immobiliar Srl. On 25th February 1993 at 11.30 a.m. the auction sale of the building described herewith will take place: Tourist complex in Villasimius, Capo Boi, consisting of 40 accommodation units with various appearances, registered at the Land Registry Office under F 19 maps 33, 35, 10, 32/B, 69/S, 69/L, 69/1. Basic price: Lit. 4,500,000,000  
Minimum progressive bid: Lit. 100,000,000  
Deposit and fees: 30% of basic price to the Court's office by 22nd February 1993, at 1:00 p.m.  
Residual amount to be paid within 30 days from adjudication in compliance with the Consolidation Act regulations on mortgage credit.  
DIRECTOR'S COURT  
E. MENEGUZZI

By order of the liquidator Harold J. Sorsky FCA FSCA of Sorsky's Specialised Financial Services  
Re: Crompton Circuits Ltd., we are instructed to dispose of the assets of the Co. which specialised in the manufacture of printed circuit boards. Modern hi-tech machinery having a capital value of £750,000.  
For further information please call Mr David Ewer or Mr Harvey Bitel.  
**MM Auction Sales**  
Valuers & Auctioneers  
Tel. 0727 880681/2 Fax 0727 875111

## INTERNATIONAL TAXATION

The Financial Times proposes to publish this survey on

18 February 1993

Should you be interested in acquiring more information about this survey or wish to advertise in this feature please contact: Sara Mason  
Tel: 071 873 3349 Fax: 071 873 3064

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## CONTRACTS &amp; TENDERS

**BENEFITS**  
benefits  
**ba**  
agency  
AGENCY

## MARKET TESTING OF POST RECEIPT &amp; DESPATCH, SORTING &amp; DISTRIBUTION AND INTERNAL MESSENGER SERVICES

As part of its ongoing programme of testing the efficiency and costs of existing in-house services under the HM Government White Paper "Competing for Quality" CM 1730, the Benefits Agency, an executive agency of the Department of Social Security, is seeking to invite tenders for on-site Services concerning Post Receipt & Despatch, Sorting & Distribution, Messengers within a number of locations in the Blackpool and Preston areas, comprising approximately 8000 staff.

Companies who believe they can offer a high quality, value for money service should, in the first instance, submit the following information:

- full company profile including management structure
- company accounts for the last 3 years
- experience of operating similar on-site service
- names and addresses of 3 referees of comparable clients.

Interested companies who meet the above criteria should submit the appropriate information to Mr Glynn Lynam, Room 102A, Government Buildings, Norcross, Blackpool, FY5 3TA.

Companies wishing to be considered should respond by 22 January 1993.

**BENEFITS**  
benefits  
**ba**  
agency  
AGENCY

## MARKET TESTING OF TYPING SERVICES

As part of its ongoing programme of testing the efficiency and costs of existing in-house services under the HM Government White Paper "Competing for Quality" CM 1730, the Benefits Agency, an executive agency of the Department of Social Security, is seeking to invite tenders for on-site Services within a number of locations in the Blackpool and Preston areas, comprising approximately 8000 staff.

Companies who believe they can offer a high quality, value for money service should, in the first instance, submit the following information:

- full company profile including management structure
- company accounts for the last 3 years
- experience of operating similar on-site service
- names and addresses of 3 referees of comparable clients.

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## COMPANY NOTICES

**THE VENEZUELA HIGH INCOME FUND N.V.**  
NOTICE  
SECOND ANNUAL GENERAL MEETING  
JANUARY 29, 1993

To the shareholders of the Venezuela High Income Fund N.V.: Notice is hereby given that the second annual general meeting of the Venezuela High Income Fund N.V. (the "Fund") will be held at the principal office of the Fund, De Reuyterlaan 62, Curaçao, Netherlands Antilles on January 29, 1993, at 10:00 o'clock in the morning for the following purposes:

- a) to approve the Fund's financial statements as of August 31, 1992 and for the year then ended, as set forth in the Fund's second annual report;
- b) to approve the distribution of 3% on the outstanding shares of preferred stock;
- c) approval of distributions of US\$0.32 per share of common stock on October 15, 1991, January 15, 1992, April 15, 1992 and July 15, 1992;
- d) to transact such other business as may properly come before the meeting or any adjournments thereof.

Shareholders of record as of the close of business January 8, 1993 are entitled to notice of and to vote at the meeting.

Each shareholder of the Fund is urged to complete, date and sign a form of proxy, available from the managing director of the Fund, and return it to the Fund prior to the meeting if he is unable to attend the meeting in person.

Holders of common shares in bearer form, or their proxy, may only attend the meeting and to vote at the meeting.

## BUSINESS AND THE LAW

## Cement cartel court setback

**EUROPEAN LAW**  
The European Court of First Instance has dismissed judicial review applications challenging the legality of the Commission's competition procedure against the EC cement industry. The CFI held the applications were inadmissible as being premature.

The procedural challenges were brought by four cement producers or national associations at an unusually early stage in the formal procedure initiated by the Commission in November 1991.

On the basis of documents obtained during investigations of business premises and following formal requests, the commission concluded that European cement producers and certain national and international trade associations were operating a cartel at national and international level to share out member country markets, keep them separate, and limit imports from within and outside the EC.

A statement of objections was sent to all parties, accusing them of infringing EC competition rules.

It dealt with allegations concerning conduct at international level separately from that at national level. Although it was a single document, the full text was not sent to all 76 parties. The factual and legal assessment chapters dealing with individual national markets were sent only to producers and associations in the member countries concerned. All parties received the business secrets of other undertakings, the internal documents of the Commission and other confidential information are involved.

The Commission may wish to use the opportunities afforded by its administrative procedures to reconsider its approach to access to the file in the light of the CFI's views.

Moreover its interpretation of the rules on professional secrecy as extending to all information obtained by the Commission pursuant to its powers, and not used against a party, raises a question of law which has not yet been decided by the Community judiciary.

*Joined cases T-10/92, T-11/92, T-12/92, T-15/92. SA Cimenteries CBR, Blue Circle Industries, Syndicat National des Fabricants de Ciments et de Chaux, Federation de l'Industrie Cimentiere v Commission, CFI 2CH, 18 December 1992.  
BRICK COURT CHAMBERS  
BRUSSELS*

used against the producer or association to which the objections were addressed.

The CFI restricted the case to the issue of admissibility. Following established principles, the Court said that when a procedural step concerned the rights of defence, it could only be overturned if it vitiated the final decision taken at the end of the administrative procedure.

Only measures immediately and irreversibly affecting the legal situation of the parties concerned could justify the admissibility of an annulment action before completion of the administrative procedure. Even though they may constitute an infringement of the rights of defence, Commission measures refusing access to the file were merely preparatory steps the illegality of which could be raised in appeals against the commission's final decisions, while still providing sufficient protection of the rights of defence.

**Full access to the file**

More importantly, the Court clarified the scope of the right of access to the file as a matter of substantive law repeating its interpretation of the Commission's policy on access to the file in its 1991 Judgment in Case T-7/89 Hercules v Commission:

"The Commission has an obligation to make available to the undertakings involved in article 89(1) proceedings all documents, whether in their favour or otherwise, which it had obtained during the course of the investigation, save where the business secrets of other undertakings, the internal documents of the Commission and other confidential information are involved."

The Commission may wish to use the opportunities afforded by its administrative procedures to reconsider its approach to access to the file in the light of the CFI's views. Moreover its interpretation of the rules on professional secrecy as extending to all information obtained by the Commission pursuant to its powers, and not used against a party, raises a question of law which has not yet been decided by the Community judiciary.

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BRICK COURT CHAMBERS  
BRUSSELS*

In September last year Mr Philip Lescovara, general counsel of Morgan Stanley & Co in the US, sent this message to 85 law firms regularly used by his company: "We no longer want to assume that the typical matter will be handled and billed on a time-based arrangement. Instead, the basis for legal billing on new matters will be shifted from hourly-based fees to more flexible and varied 'value-based' engagements."

"Therefore outside counsel [law firms] will be expected to consider agreeing to use various alternative billing methods such as fixed fees, fixed fees plus a contingency, reduced hourly rates plus a contingency, blended hourly rates, volume discounts and multi-stage billing."

Morgan Stanley is not alone. Several American businesses are now sending engagement letters or instructions to their lawyers, setting out what they are and are not prepared to pay for.

Citicorp recently sent a 15-page letter to more than 100 firms which the firms must sign if they expect work.

The Aetna Casualty and Surety Co of Hartford, Connecticut, now provides all its outside counsel with a guide to alternative billing methods and requires them to propose discounted hourly rates or alternative charging when pitching for a piece of work.

British companies worried that they may be paying too much for legal services should take heart. The recession has changed the market place. Companies can now exert a greater influence on the legal services which they purchase and on what those services cost.

The shift from a supply and asset driven environment to a demand-driven one means that the value of legal services is increasingly determined by the client and not, as formerly, by a law firm's hourly charging rates multiplied by time spent.

Most law firms accept the need to be flexible. Mr John Grieves, senior partner of City of London solicitors Freshfields, concedes that the market place has changed and that fees and methods of charging have become a significant topic of discussion with clients during the last 18 months.

In the 1980s, the priority for clients and law firms alike was to complete the transaction as quickly as possible. Human resources were at a premium: get the people in and get the job done was the message; the cost was secondary. Now, he says, costs are a priority: "Clients want value for money. We have to tailor our services to clients' needs."

The new approach to fees sometimes called "value billing" equates the amount a law firm can charge for its services to the value placed

## Revolution sweeps fees

The recession has given the client the whip hand in terms of designing flexible charges, writes Robert Rice



"I'M PREPARED TO LET YOU HAVE YOUR VEST BACK, MR SMITH."

on a particular piece of work by the client. High volume, low value work which any number of firms can do will be very price sensitive. The client is able to drive a hard bargain. At the other end of the scale, work which is unique and of the highest value to the client will be price insensitive as only a handful of lawyers may be capable. Here the law firm has the upper hand and may charge premium rates.

Value billing as a concept has been around for years, but a by-product of the search for better value for money, and of the recession, has been the development during the last two years of alternative methods of determining fees.

Law firms recognise that, to give value, they have to respond to requests by clients to determine a method of charging which is not so heavily reliant on the hourly rates charged by individual lawyers working on a job and the number of hours they spend on it.

Clients expect law firms to take some of the risk of ensuring services are provided most efficiently. Alternative billing, or charging, is

all about who bears this risk.

The alternatives are in theory infinitely variable, limited only by the willingness of the law firm to experiment. There are, however, several commonly used alternative methods of billing which businesses may wish to explore.

**Fixed fees.** A fixed fee for a job negotiated in advance. If the law firm can staff a job more efficiently and reduce the time spent on the work to a minimum, it will make a profit on the job. If it cannot, it will lose money. The cost of inefficiency falls on the law firm, not on the client.

**Client caps.** Setting the maximum a client will pay for a job, expressed as a maximum fixed fee or as a maximum number of hours that the client is prepared to pay for.

**Result-based bonuses or success fees.** These are related to whether the firm achieves the outcome sought by the client or brings the job in below a budgeted maximum. A firm agrees to a reduced fixed fee for the work or to reduced hourly rates with an uplift or bonus for a successful outcome. The lawyer and

client will be the most

the client must determine what constitutes a successful outcome. Bonuses can take several forms: a percentage of the fees or damages saved, or of the profit from a successful transaction.

These types of result-based fee arrangements are sometimes called contingent fees. They vary from the "no win, no pay" contingent fee arrangements used in litigation, in that the law firm always receives some form of basic payment for the work whatever the outcome. Such contingent fee arrangements for non-contentious work are not outlawed in the UK.

**Budgeted fees or multi-stage fees.** An overall budget is set for the job or different budgets are set for stages of a job. Multi-stage fee arrangements are generally related to transactional matters. Clients may agree that the first stage of the transaction will be paid at a reduced hourly rate, which will rise by an agreed percentage every time a trigger point or a different stage of the transaction is reached.

Several alternative billing methods are still tied to the amount of time spent on a job by the law firm and are really variations on the standard practice of hourly billing. The most common form of alternative rate billing is the blended rate, a uniform hourly rate for all the lawyers working on the job, irrespective of their level of seniority or experience. The blended rate will be agreed between the law firm and the client before work starts and is generally lower than the average hourly rate charged by partners and above the rate charged by trainees or newly qualified lawyers. For the top City law firms, an average blended rate might be somewhere in the region of £150-£160 an hour.

**Discount billing** calculates legal fees using reduced hourly rates for lawyers working on a project. Firms may also agree to charge standard hourly rates but offer a percentage discount on the final bill.

Some firms may also offer volume discounts where they will agree to work at reduced hourly rates or to reduce the overall bill in return for a guaranteed volume of work.

Premium billing is closely associated with bonuses and success fees. If the project is successful, the firm will charge fees higher than its standard hourly rate. If the transaction fails through, the firm charges reduced rates. Premium rates are often calculated as a percentage of standard rates.

Companies are likely to find that their lawyers are prepared to discuss most forms of alternative charging arrangements. If they are not, the client has the option of taking his custom elsewhere. The recession has given businesses the whip hand in the fees debate.

## LEGAL BRIEFS



Top rate league table calls for clarification

The US National Law Journal's recently published annual billing survey may throw welcome light on the question of whether the UK's top commercial law firms are the world's most expensive, charging more than \$200 an hour in excess of their Wall Street counterparts.

The International Financial Law Review 1000, which began the debate, credited partners in the most expensive Wall Street firms with a top hourly rate of \$300 an hour. According to the NJ survey, that appears a serious underestimate. The highest hourly rates for partners in New York City firms were steady last year at between \$400 and \$450, with some firms billing higher (Lord Day and Lord \$475, for example).

The highest hourly rate reported to the NJ was \$500 charged by senior partners at Atlanta's Kilpatrick & Cody. The ILR 1,000 figures seem to reflect the top rates charged by partners in Los Angeles, Washington DC, Dallas, and Chicago. Several Chicago firms (Winston and Strawn \$450, for example) now however charge New York rates.

**Ham imprimatur**

New EC food registration regulations due in July should comfort Parma ham producers who last year failed to stop Marks & Spencer selling their famous ham, according to London solicitors Lewis Silkin. The regulations, similar to the French appellation controlee scheme for wine, offer registration and certification to producers of cheese, sausages and beer traditionally associated with particular areas. The most exclusive tag will be Protected Designation of Origin followed by Protected Geographical Indications and Certificates of Special Character.

## PEOPLE

## Sherlock takes to the road

Peter Sherlock, who resigned suddenly from Bass last year, has been picked to succeed Jack Mather as chief executive of NFC. Mather, chief executive of the transport and logistics company since 1984, is retiring for health reasons. He underwent heart surgery three years ago and told the board last year he wanted to step down early. Now 56, he will leave after next month's annual meeting.

Sherlock will be the most

senior outside appointment to NFC's board since its employee buy-out from the government in 1982. According to James Watson, the chairman: "The culture [of employee ownership] will be preserved, but Sherlock will be bringing in a new perspective; he is a man of great energy."

Sherlock, 47, started with Bass in 1972 and joined the board in 1988. He built up Bass's leisure division before moving to the company's Holl

day Inns hotel operations in the US. He resigned in October, apparently unhappy with the change.

One of his first jobs will be to take part in NFC's annual strategic review which is just getting under way, although Watson says NFC's broad strategy is well established and no big changes are likely.

After leaving Bass, Sherlock was appointed a non-executive director at Allied Leisure last November.

**Departures**

Richard Martin has retired from ALLIED-LYONS but continues as chairman of A-L Pensions Services and A-L Trustee Services.

David Blore has resigned as a director of P-E INTERNATIONAL.

David Nichol is retiring from IVORY AND SIME to concentrate on his personal interests but will remain a director of Pacific Assets Trust. Alan McFarlane has also resigned.

Robert Fraser has retired from JAMES FINLAY.

Robert Shepherd, deputy chairman, has recently undergone heart surgery and is retiring from PENTLAND GROUP.

Robert Sheargold has resigned as a director and company secretary of NOVALAL.

Trevor Slater, director of the property division of TILBURY DOUGLAS, has resigned.

Michael Cooke has resigned from MICROTIC.

Alan Hobday has resigned from BIMEC INDUSTRIES.

Brian Limb has resigned from the GLOBAL GROUP.

Glyn Morris has resigned from ELECTRA INVESTMENT TRUST to pursue his personal interests.

James Allison has retired from HOWDEN GROUP.

John Menzies has resigned from PERSONAL ASSETS TRUST.

Peter Robinson has resigned from ASH & LACY.

Gerard Litten has retired from BRITISH MOHAR HOLDINGS.

John Lusher has retired from MARKS AND SPENCER.

Arthur Geiger has retired from HADEM MACLELLAN HOLDINGS.

William Cottie, vice-president international of DICTAPHONE has retired.

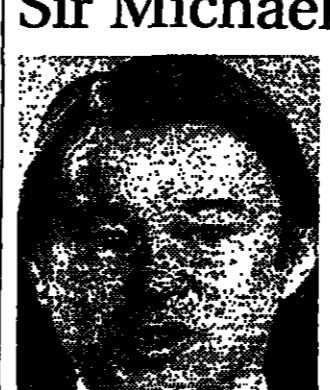
Terence O'Neill has retired from GLYNWED INTERNATIONAL.

Clive Shering has resigned from LOWNDES LAMBERT GROUP HOLDINGS.

Alan Isherwood has retired from JN NICHOLS (VIMTO).

Steve Hallett has resigned from BURSE GROUP but will continue to work as an executive director of Burse Construction until February.

## Sir Michael Edwardes squashes in another job



Hi-Tec Sports, the sports shoe

designer and distributor which has seen its share price collapse from 20p last May to 30p currently, has lured former British Leyland boss Sir Michael Edwardes onto its board as a non-executive director. This follows the retirement of Gordon Dunlop, British Airways finance director between 1983 and 1989, last November at the age of 64.

Frank van Wezel, chairman of Hi-Tec, says he had got to know Edwardes via the latter's presidency of the Squash Rack-

ets Association as well as of the Veterans Squash Club of Great Britain.

"He has been very prominent in fighting to give squash a higher profile," according to van Wezel, who notes that 62-year-old Edwardes is these days on the courts five times a week. Hi-Tec sponsors the British Open Championships in squash.

Van Wezel says he goes for the Edwardes "no-nonsense, direct approach" and is looking forward to his contribution to company direction after what

he describes as Hi-Tec's annus horribilis. After a year of bruising price wars in the UK market with Nike and Reebok, van Wezel claims the order books are "looking healthy again, and at a decent margin. Sir Michael comes at a time when I feel we have hit the bottom". While Hi-Tec has traditionally had only one non-executive on its board, van Wezel says he is now looking for a second outside director. "We have all read Cadbury..." he says.

No FT...no comment.

كما في المرة



Gediminas Taranda makes a fine brigand in 'Corsaire', but the company is not helped by the shape of the stage

## Opera in Chicago

### Pelléas and Mélisande

Something is stirring: more, surely, than the simple centenary of the original Maeterlinck play. The present abundance of productions of Debussy's opera suggests a deeper reverberation from one *fin-de-siècle* to the next, the new version at the Chicago Lyric Opera does not want to tell us very much about what the echo might be.

Robert Israel's designs helpfully suggest realistic people in a non-realistic place: the suits and long dresses are sober; the palace of Allemande holds at a moment of shock, with a panelled drawing-room wall about to topple into a forest of slender pillars, behind which a band of ultramarine is an abstract sea under photographed clouds.

But the production, by Frank Galati, sentimentalizes the action towards exactly the kind of bourgeois anachronism Debussy wanted to avoid and has the characters looking as if they've been misted by Noel Coward. Pelléas stands around not knowing what to do with his hands; Mélisande hunches her shoulders in sobs at the end of the tower scene.

Slap against the literalism, however, is the doubling of the role of Golaud, who is acted by a boy but sung by a woman, and not from the wings but right there on stage, in costume, as if the lady were his nurse telling him what to say, while everyone else – and especially Golaud in the most crucial scene of his jealousy – has to pretend she is not there at all. In a different sort of production this could have been a powerful device; here it is just awry.

Other strange mistakes include the restoration of a scene Debussy cut from the play – that of the servants washing the castle down in dumbshow during the prelude and the dropping of symbolical objects from the flier: a golden caravan when Pelléas and Mélisande are watching a ship depart, or a horse to bring home

Paul Griffiths

Jones' new production of Der fliegende Holländer. Jan 27: first of four performances by Nederlands Dans Theater (6255 455)

#### ■ BRUSSELS

Kleist's play Amphitryon opens tonight at Théâtre National, and runs daily except Sun and Mon till Jan 30 (217 0303). Philippe Herreweghe conducts a Purcell evening next Mon at the Conservatoire Royal de Musique (507 8200). Peter Mussbach's production of Janáček's From the House of the Dead is revived next Tues at the Monnaie, and runs till Feb 2 (219 6341).

#### ■ CHICAGO

CHICAGO LYRIC OPERA Daniel Barenboim conducts Elgar's Cello Concerto (Allison Eldredge) and Bruckner's Fourth Symphony tomorrow and Fri at Orchestra Hall. Thurs, Sat and next Tues: Tristan and Isolde Act 2 with Siegfried Jerusalem and Waltraud Meier (435 6666). CHICAGO LYRIC OPERA Lucia Mazzarla and Giuseppe Sabbatini star in La bohème on Sat and next Fri at Civic Opera House. Jan 23: first night of new production of Das Rheingold (332 2244).

#### ■ NEW YORK

JAZZ Spyro Gyra, one of the most successful groups in contemporary jazz, plays this week at the Blue Note Jazz Club.

## ARTS

# London gets a diffused view of the Bolshoy

This company needs full-length ballets to do justice to its talents, says Clement Crisp

**L**udicrously hyped as "the dance event of the century" – not even the Bolshoy's stunning first visit to London in 1956 deserved those laurels – this appearance by Moscow's pride at the Albert Hall is an exercise both welcome and exasperating. There is nothing especially notable about large balletic spectacles. The Bolshoy has played in huge arenas before (though not in Britain); Maurice Bejart took his troupe to vast sports stadia in Berlin and Mexico, and even the tented Grand Place in Brussels. Under the aegis of the Entertainment Corporation, the Bolshoy and the Kirov played "popular" seasons – and very successfully so – in a tent in Battersea Park and in halls in Dublin and in Islington. Ballet has also been well presented at the Albert Hall two decades ago we saw Festival Ballet with some Kirov stars in fascinating performances.

What Derek Block, impresario of this present venture, has identified is a public taste for the artistic gigantism that has lately produced arena opera here, and which is seen in Moscow in the balletic spectacles at the Kremlin Palace, and in Paris at the Palais des Congrès and the Palais des Sports. Since London can offer no stage suitable for the grandiose effects which are part of the attraction of such shows – and it is worth recalling that the Entertain-

ment Corporation planned a theatre for just such events five years ago – the Albert Hall has been converted for the occasion.

The result, as I saw it on Sunday night, is curious. The organ is hidden behind a mock-up of the Imperial box at the Bolshoy Theatre, with a cluster of surrounding loges to form a convex screen. The curtains of the box are drawn back to suggest a distant false proscenium behind which pieces of scenery can be placed and dancers can stand or make entries. The effect is disorientating. Are we gazing at the box (so, we are on stage at the Bolshoy) or is the box back-stage for us to view as members of the public? In front of this tease there projects a large apron stage which occupies about half the promenade, while the orchestra takes up the remaining space. Surrounding this on three sides is placed the audience.

The generous dance area, which will allow the Bolshoy style that freedom of movement it knows at home, and the fine acoustic for the BBC Concert Orchestra who are the musicians of the season, are a real advantage. But it is one largely dissipated by two inescapable facts. Ballet is an art designed for a proscenium arch. It is framed, shaped, focused by our view through that magic opening. And choreography and dance interpretation are oriented to the stage's confines, are

created for a head-on view by an audience and are conceived as having a central point of interest. (Balanchine theorised about this, and identified problems attendant upon peripheral dance activity.)

In Sunday's performance, the choreography – spread over the stage so that the encircling audience could feel that they were seeing the Bolshoy dancers, and even the ballets named – was dispersed as if by the gales blowing outside the hall. Action, dance-interest, characterisation, were diffused. As an aid to incomprehension, the programme, like most of the offerings in this season, comprised "suites" abstracted from full-length ballets. The cursory notes in the £10 souvenir books could be little aid to understanding for new-comers to this repertory, and I infer that the season seeks to bring in a fresh audience – whether for ballet or for the idea of "spectacle" is less clear.

The *Corsaire* suite comprised

part of the ballet's second act, without much indication of why Rita

was by turns slinky and lyrical; the

*Corsaire* suite offered pirate dances,

a first act duet, and part of the

*Jardin animé*. The *Romeo and Juliet* suite took us from the ball-room, by

way of the balcony pas de deux to

the deaths of Mercutio and Tybalt

and left us with Lady Capulet

behaving like Mrs Vincent

Crummles. Abbreviation or bow-

derisation? Yury Grigorovich has made every attempt to vary the direction of the dance-action – the Bolshoy's artists race down the aisles between seats, as well as from the entrances provided by the stage, and manage to emotive sideways but sight-lines must inevitably be curious, and the theatrical logic of

the performance uncertain.

The rewards – and I suppose the

management's justification – of

these performances lie in the fact of

the Bolshoy's power as a dance

troupe. Certainly the ensemble

looks strong, youthful, and audi-

ences can say they have "seen the

Bolshoy". Physically, yes. Artisti-

cally, I am less than certain after

this first evening. The genius of

the Bolshoy has ever lain in double

strength in the impassioned ener-

gy of a style where academic dis-

tinguishment was not swamped by an

exultant manner that enabled emo-

tion to speak eloquently to us.

They danced – and we believed

in the drama, and the dance. But to

know these qualities at their best

we need to see the troupe involved

in whole ballets, in the theatrical

surroundings for which they were

intended, and focussed upon superb

central interpretations. From Ulan-

ova in *Ciselle* and Vasilev in *Spartacus*, to Bessmerinova and Muk-

hamedov in *Golden Age*, and the

ensemble in *Swan Lake*, we have

seen great dancers in major works

of art. I do not think for an instant that those days are gone for the Bolshoy, but few of the interpretations I saw on Sunday night could triumph over the surroundings.

The *Golden Age* principals looked coarse, unconvincing – though Alexey Popovtcheiko, as the villainous Yashka, is clearly an interesting artist. I hope that later performances will allow us to see something more from Nadezhda Gracheva (whom we first knew as a student with the Bolshoy Academy) than the blatant stylist – balancing inelegantly, legs at six o'clock – of *Corsaire*. She has beautiful qualities, and hectic bravura clouds them. The most touching interpretation came from Inna Petrova as a Juliet of child-like sweetness and delicate grace, and it was the street brawls of this *Romeo* side, pouring over the thrust stage, that made the best choreographic sense of the evening. Among the character performances I salute Yury Vetrov as a wonderfully degenerate bourgeois in *Golden Age*, Gedenmin Taranda as a bounding Mercutio. About further programmes – and implications – I hope to report soon.

The Bolshoy Ballet season continues at the Royal Albert Hall until February 14. Programming varies nightly.



*The Marriage of Cana*, plus a full scale X-ray photograph, is now on view again at the Louvre

## Veronese's 'Marriage at Cana' restored

fall of the Venetian Republic in 1797; rolled up and shipped back to Paris, unpicked at the seams and split in two. Restored at intervals ever since, it was packed off to Brest for safety during the war of 1870 and nearly lost in a railway siding *en route*; left alone in 1918; sent off again in 1938 first to Chambord, on to Montauban, then back to the Louvre in 1942. Now, after definitive restoration that has kept it hidden since 1989, it is on view once more in the Louvre's *Salle des Etats*, where it has hung since 1961.

Where once it suffered the turned backs of tourists crowding around the "Mona Lisa", which has been removed elsewhere, it now rightly commands something like the grand public space for which it was intended. On either side hang other works of Veronese, and of his followers, along with related works and documentary displays. But the great spectacle is supplied *en face*

by the full scale analytical X-ray photograph that, mounted, fills the far end of the gallery.

Here, in an oddly expressionistic chiaroscuro, is revealed the technical and practical history of the painting: the cuts and seams, the nails and struts of the canvas and its supporting frame, the paint-loss and the repairs, and all overlaid by the painting's vestigial architecture and the ghostly, complex choreography of its figures. It is here, with the tell-tale traces of what they call the *pennimenti* and *repentirs*, the underpainting and changes-of-mind, that the art historians get so excited. Look, they say, a viol has been shifted an inch or two, a head turned or dropped, an arm raised, a leg swung nearer the vertical.

But it is hardly news that a work of art should change in the process of its execution, that the amplification of a design should lead to modifications of scale or visual emphasis,

composition or gesture should not be quite the best. Art was never a simple matter of the original concept, fixed in an instant and forever.

For an artist, the astonishment and excitement felt before this extraordinary work rest rather on the converse discovery that the changes are so few and minor, matters of the merest adjustment and refinement. Veronese would seem indeed to have got it more or less right first time. And we return to the painting as it is, more alive than ever to what has been done on the actual surface of the canvas – the marks made, the lightness of touch and open vigour of the drawing – that together bring alive to us across the centuries this vast, complex, ideal scene.

The music plays, the servants pass up and down, the hounds strain and fret as they always did. Is the colour brighter than before, the brocades richer, the cheeks of

the guests more red. Christ's fixed outward gaze a little warmer in its intensity? Perhaps it is. Something is always lost to a restoration, to little obvious gain, save only that the work should survive the longer. It is an old and unresolvable argument – a removal of a layer of dirt or discoloured varnish here, the subtleties of glazes there. The restorer's art was never precise, for all its present caprice of scientific means and method.

"The Marriage at Cana" remains still a work of wonder and the greatest beauty. "What, they lived once thus at Venice where the merchants were the kings. Where St Mark's is, where the Doges used to walk the sea with rings?"

William Packer

*Les Noces de Cana de Veronese*: A work and its restoration. The Louvre, Paris, until March 29; sponsored by ICI France

**European Cable and Satellite Business TV**  
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**CNN** 0900-0700, 1200-1240, 2200-2240 FT Business Today – a joint FT/CNN production with Grant Parry and Colin Chapman

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**FT Business Weekly** 0710-0730, 1240-1300 (Fri) FT Business Europe Report

**SATURDAY**

**CNN** 0900-0930, 1900-1930 World Business This Week – a joint FT/CNN production

**Super Channel** 0930-0900 FT Business Weekly

**SUNDAY**

**CNN** 1030-1100, 1800-1830 World Business This Week

**Super Channel** 1000-1030 FT Business Weekly

**Sky News** 1130-1200, 1730-1800 FT Media Europe

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**CNN** 1030-1100, 0530-0600 FT Media Europe

**Super Channel** 1030-1100, 2030-2100 FT Business Weekly

**Sky News** 1130-1200, 1730-1800 FT Media Europe

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**Super Channel** 1000-1030 FT Business Weekly

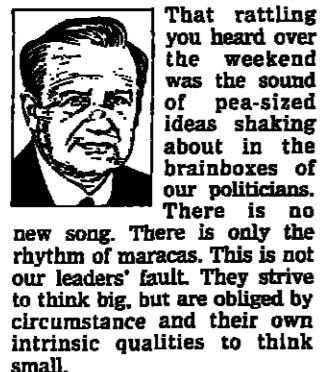
**SUNDAY**

**CNN** 1030-1100, 0530-0600 FT Media Europe

**Super Channel** 1030-1100, 2030-2100 FT Business Weekly

Joe Rogaly

# Men without vision and no particular place to go

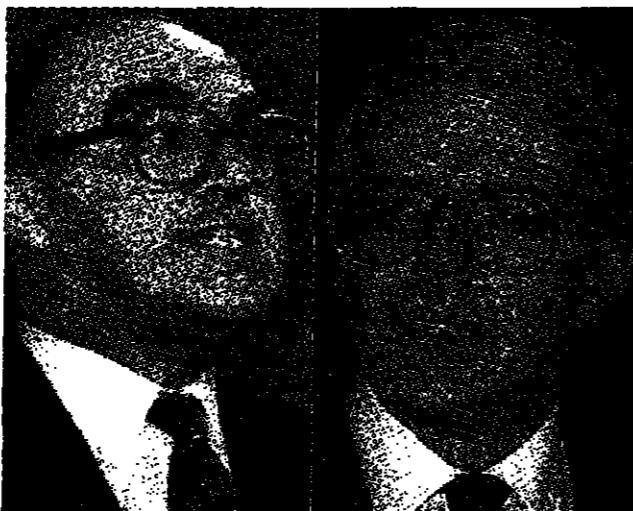


That rattling you heard over the weekend was the sound of pea-sized ideas shaking about in the brainboxes of politicians. There is no new song. There is only the rhythm of maracas. This is not our leaders' fault. They strive to think big, but are obliged by circumstance and their own intrinsic qualities to think small.

Mr John Major is the puppet of events. He does well to stand straight when fate pulls his strings. Mr John Smith is constrained by the antiquated mechanisms of the Labour party. He could point it in a more auspicious direction, if he knew what that was. Whether it would then move forwards is, shall we say, open to doubt.

We must not deride these well-meaning souls for their inability to create new visions. The prime minister was not elected to the post of visionary-in-chief, nor is he suited to such a post. The leader of the official opposition is not a philosopher. He is a Scottish lawyer. On the basis of his track record since last summer, he has become the uninspiring manager of a decaying party of the left. The hard truth is that, while both Mr Major and Mr Smith are "nice", neither is extraordinary. Ordinary men have no option but to make the best they can of small-print politics, and the roll of the dice. It would surprise us all if either of them emerged as the progenitor of a grand new mission for Britain.

In any case, the intellectual climate is not conducive to such a project. Before the 1980s, it was respectable to argue that society could be restructured by a reforming government. The left talked of "building socialism". Progress was assumed to be inevitable. The establishment of the welfare state after 1945 was seen, correctly, as a permanent improvement in the British polity. Other wheezes were harmful. Nationalisation was



Obliged to think small: Major (right) and Smith

the consequence of a postwar delusion about the efficacy of planning by officials. Nonsense about a permanent and irreversible shift of power to the working classes was seriously debated. All politicians promised peace, prosperity, full employment and the warm embrace of welfare. The voters, poor suckers, believed them.

The then Mrs Margaret Thatcher was history's corrective mechanism. The mission she discerned in 1979 seems obvious in 1993. She denationalised industries, rolled back the frontiers of the state, crunched the trade unions and, most memorably, insisted that public enterprises keep proper books. "Value for money" may be a tired slogan, but it is the most precious legacy of the Thatcher years. Before the former prime minister came along, British public sector managers could not count pennies. It did not occur to them that they should. To instil in their heads the idea that they must tailor expenditure to income was a worthy project.

Today there is nothing on offer as striking as the revolutionary idealism of the 1980s or the counter-revolution of the 1990s. Until Black Wednesday, when sterling was withdrawn from the European exchange rate mechanism, both Mr

Smith's only hope. I was not present at, nor did I bug, the private conversations between Mr Major and the Conservative chairman, Sir Norman Fowler, at Chequers on Sunday and yesterday. The prime minister's staff is reported as saying that the talks were about improving choice, opportunity, responsibility and enhanced ownership. The agenda included the promotion of business and enterprise, particularly through deregulation, health and education reforms, especially widening opportunities for 16 to 18-year-olds; the Citizen's Charter; and tackling crime. Meanwhile, the Ina insurance company's net premium was £2.3bn in that year.

In the 20 years to 1990, the growth of the Italian economy was among the highest in the western world, second only to Japan in the Group of Seven. This spectacular growth was supported by a massive injection of public funds into the economy which helped to overcome the energy crisis and to keep the economy growing during the most severe world slumps. At the same time, though, it created the headache of an enormous public deficit, requiring a debt-service cost of more than 10 per cent of gross domestic product per year.

Simultaneously, an industrial structure grew up resem-



PERSONAL  
VIEW

In recent weeks the Italian government has won approval from parliament for the privatisation of four state-owned holding companies - Iri, Eni, Enel and Ina. Each of these giants is an industrial or public services sector leader and, respectively, they embrace oil supply, refinery and distribution, electrical energy, and insurance. However, a closer look reveals that this is not a real privatisation process.

In 1991, the global group turnover of Iri, Eni and Enel exceeded \$67bn, but the net income was scarcely \$450m and financial debts were \$50bn. Employees totalled 850,000, thus accounting for 3.6 per cent of Italy's total workforce. In 1993, the performance of all these companies worsened. Meanwhile, the Ina insurance company's net premium was £2.3bn in that year.

In the 20 years to 1990, the growth of the Italian economy was among the highest in the western world, second only to Japan in the Group of Seven. This spectacular growth was supported by a massive injection of public funds into the economy which helped to overcome the energy crisis and to keep the economy growing during the most severe world slumps. At the same time, though, it created the headache of an enormous public deficit, requiring a debt-service cost of more than 10 per cent of gross domestic product per year.

Simultaneously, an industrial structure grew up resem-

## Italy fudges privatisation

However, the Italian government merely wishes to strengthen the state-owned corporations and collect new risk capital through partial privatisation, without selling companies to private industrial investors, or liberalising monopolistic services. In other words, the government wishes to maintain state shareholding control, as does management, which is strongly opposed to complete privatisation.

In the UK or the US, privatisa-

tion is partial when a public entity retains ownership of assets or infrastructure while operation and maintenance are carried out by private interests. In Italy, partial

privatisation mostly means that a shareholder, e.g. Iri or Eni, sells a minority holding in its subsidiaries to private investors who have no interest in company administration or management. This explains why the Italian treasury minister is currently looking for partners among Arab investors, with the approval of the present management.

The only complete privatisa-

tions in Italy are to be the sale of the Iri bank, Credito Italiano,

and the Eni mechanical

company, Nuovo Pignone. As

such, they will be of interest to British investors. They also

explain why the same minister is coming to London this week.

The Italian government can not be expected to do much better with its privatisation programme, for it is still based on the political alliance between the Christian Democrat and Socialist parties; both of which are losing votes with every election and are traditionally suspicious of the private sector. Moreover, the government is precarious and somewhat weaker than the management opposing it.

For this reason, a precondition of any real privatisation process in Italy will be a wholesale change in politics. A new government will be able to liberalise public services and sell ownership of state companies only if it is based on forces, or groups of people, free from old Christian Democrat and Socialist power.

There are in Italy some liberal political groups and new growing forces which have condemned the old alliance and wish to break their exclusive right to control the supply of goods, services and politics. These groups and forces favour the reduction of public expenditure, the opening of all markets to small and medium-sized firms, and the linking of pay to performance. As the government is currently in financial difficulties, the wholesale change may be achieved more rapidly than people think.

Riccardo Gallo

The author is an associate professor of industrial economics at the engineering faculty of the University of Rome and a former vice-chairman of Iri, Italy's largest holding company.

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

### NHS and cost of consultants

From Dr Barry Hassell.

Sir, I would like to thank Dr Draper ("Look to consultants for NHS efficiency", January 5) for acknowledging the important role of independent hospitals in providing facilities in London. In fact, the King's Fund report acknowledged that the proportion of elective surgery taking place in independent hospitals is at least 33 per cent.

At a time when the government is emphasising choice for patients, one in five of London's population is so doing in opting for independent health care. Why should Dr Draper wish to restrict consultants' choices?

It could be that he raised valid points for discussion; however, could the National Health Service afford to pay consultants the market rate which would more than double the NHS medical consultants' bill? In fact, independent hospitals are subsidising the NHS by allowing consultants to achieve their earnings expectations and significantly contributing to the health of the capital.

Barry Hassell,  
chief executive,  
Independent Healthcare  
Association,  
22 Little Russell Street,  
London WC1A 2HT

From Mr Luis Garicano Gabilondo.

Sir, Mr Persaud argues re-

### An independent bank governor would avoid stop-go policies

From Dr Graham Hallett.

Sir, Mr Persaud (Letters, January 7) dismisses the argument for central bank independence as "populist". The question is whether the stability of the currency is one of the "framework" or "constitutional" issues which should be removed from the direct control of the executive, like the administration of justice. Why not a comparable limitation of "democratic accountability" in fiscal policy? There are precedents for imposing constraints on governments' ability to finance expenditure by borrowing or printing money. The West German constitution originally contained a provision that the federal government should not run a deficit on current account, as the likely consequence of an inefficient political business cycle. Conversely, a central bank governor named under a statute that assures his independence and links his job and his salary to the achievement of certain objectives democratically set by the parliament has every incentive to avoid such stop-go cycles and pursue his mandated long-term objectives. This is neither populist nor invidious. Just rational.

Concerning the assertion that independence is no panacea it can only be said that there is no such thing as a panacea in any sphere of life, least of all central bank independence. But neither the failure of Sweden's Riksbank to defend the Krona nor Margaret Thatcher's recession at the beginning of the 1980s, nor, least of all, Germany's current economic problems prove anything at all in relation to the long-term objectives of monetary policy. As recent research work has shown, over the last 40 years OECD countries with lower inflation rates have, in all but one case (Japan), a *de jure* or *de facto* independent central bank. This is the case in the US, Germany, Switzerland, the Netherlands and Canada. On the other hand, countries with higher inflation have suffered a record of government interference in the conduct of monetary policy – as in Greece, Portugal, Italy, Spain, France and the UK.

Last, there need be no problem of accountability provided the objectives of central bank policy are democratically decided, that its governor and board are democratically elected and that it has to present a yearly report to the parliament in which its decisions are discussed and justified.

Luis Garicano Gabilondo,  
economist,  
Commission of the EC,  
Brussels,  
Bâtiment Jean Monnet,  
Luxembourg

### REPUBLIC OF LEBANON

Implementation of a cellular network for 500,000 lines as a part of the plan of generalization of the telecommunication sector throughout the Lebanese Territory

#### PRE-QUALIFICATION OF CONTRACTORS

In order to implement the government policy to fulfill Lebanon's needs in various public utility services, including the enhancement and development of the telecommunication sector performance,

And aiming to undertake the necessary measures to reach a minimum service density of 35% in telecommunications, which would be in accordance with the requirements of the new century,

And as the data accumulated in the Ministry of Post and Telecommunications (MPT), and incorporated in the National Emergency Reconstruction Program (NERP), indicates the necessity to provide a minimum capacity of 1.5 million subscriber lines; the MPT intends to meet these needs as follows:

- 500,000 subscriber lines through implementation of the cellular network
- 500,000 subscriber lines through rehabilitation and modernization of the existing network.
- 500,000 new subscriber lines through extension of the existing network.

The government has initiated separate measures to modernize, develop and extend the existing network; consequently the (MPT) and the Council for Development and Reconstruction (CDR) announce the intention to achieve 500,000 subscriber lines through implementation of a modern digital mobile radio cellular system covering all the Lebanese Territory and capable of being extended to 700,000 lines, whenever needed, through BOT concept and according to the following program:

- A- Phase I : Within six month from contract notification date 100,000 lines covering all the Lebanese territory
- B- Phase II : Within the 12 month from the completion date of Phase I 200,000 lines covering all the Lebanese territory
- C- Phase III : Within 12 month from the completion date of Phase II 150,000 lines to intensify the coverage throughout Lebanon.
- D- Phase IV : Within 12 month from the completion date of Phase III 50,000 lines to intensify the coverage throughout Lebanon. 100,000 lines to intensify the coverage throughout Lebanon whenever needed.
- E- Phase V : Within 12 month from the completion date of phase IV 100,000 lines to intensify the coverage throughout Lebanon whenever needed.

A mobile radio-cellular system of the GSM type will be implemented on the basis of the BOT concept as described in Terms of Reference prepared for this purpose to include all the technical, administrative, financial and operational conditions.

This project will be executed under the supervision of engineers and consultants appointed by MPT and CDR.

The contractors capable of executing such a project are invited to apply for pre-qualification.

Reasons for not pre-qualifying any firm or consortium need not be given, and no costs incurred in pre-qualification will be reimbursed. Invitations for bidding will only be sent to firms or consortia which are pre-qualified.

The MPT and CDR invite contracting firms and consortia interested in bidding to obtain pre-qualification documents starting January 15, 1993 from the:

Council for Development and Reconstruction (CDR)  
Talat El-Seray, Beirut-Lebanon

Pre-qualification bids with all supporting material shall be submitted at CDR offices no later than March 3, 1993 at noon.

From Mr Thomas E Whittle.  
Sir, May I endorse P H Ball's sentiments from the Netherlands (Letters, January 8). By far the best radio programme is the BBC World Service – listened to and respected by more people in the world than any other on short wave.

The next best English language programme is surely long-wave Radio 4. It is heard in many countries, from Norway through much of the EC to Ireland, a catchment area of up to 300m people. I once heard the budget speech from the Commons quite audibly at the Algarve, south coast of Portugal, on Radio 4 via a battery portable.

These two programmes must do much to present the UK

point of view – a valuable public service exercise on which to spend part of the licence fee or household tax. Many of us (economists, workers, drivers) listen to the World Service through the night – the BBC could save (or spend) money cost-effectively by broadcasting the World Service by day on an easily received all-UK frequency, instead of another news programme.

Let us have a broadcast source of objective facts, to match the FT in print, rather than dramatised "doom and gloom" sensationalism.

Thomas E Whittle,  
19 Kildon Drive,  
Maybole,  
Ayrshire KA19 8AZ

From Ms Eileen M O'Connor.  
Sir, I found it refreshing to read that it is recognised, at least across the Atlantic, that women continue to encounter the impenetrable glass ceiling in the workplace in the US ("Women take stock of Wall Street", January 6). This issue is one of attitude that will take some time to remedy.

Perhaps management is only taking its cues from the general population. My favourite memory is one of a call I received that had been transferred from the receptionist. Upon answering the phone I was immediately asked: "Are you the secretary?" It took great restraint for me not to reply "No, are you the plumber?" I do not understand

what it is about the tone in one's voice that indicates a profession. Perhaps I should have studied voice psychology rather than economics.

Also ironic was that in the three-quarter page "Who's News" section of the Wall Street Journal (January 6) there was not a single mention of a female in a country, this size, it is difficult to believe that there was not one corporate move or appointment of a female that was newsworthy. Ah, but alas, the chocolate-chip cookie has already been perfected. What more is there for us to do?

Eileen M O'Connor,  
20 Edgewood Road,  
Glen Ridge,  
New Jersey, US

### BBC World Service – objective facts and no sensationalism

From Dr Jörg Schimmeleifring.

Sir, There is a grim truth that is not even denied by international shipping organisations. Operating supertankers will always cause disastrous oil spills ("Shipping bodies say oil spills 'inevitable'", January 7). Of course these risks can, and have to be, minimised by a more careful planning of tanker routes in order to avoid environmentally sensitive areas and better shipping standards. But the level, and type, of supertanker activity has to be questioned as well. Unfortunately, your editorial, "Oil spill in the Shetlands" (January 7) completely misses the latter point.

Common economic wisdom

tells that economic efficiency can only be hoped for if all market participants are forced to take account of each and every cost arising from their activities. With supertanker operations this is not the case. Due to limited liability, only a fraction of the damage to the environment has to be paid by the operator. A compensation fund like the one set up by the International Maritime Organisation, even if liability were not limited, does not help either, as from the viewpoint of a single operator and/or oil importing country it requires only a lump-sum contribution irrespective of the kind and level of its activities. The question is not whether "a pay-out

period of time", but whether he who caused the damage has to pay for it. In contrast to your dismissal, the 1990 US oil pollution act enacted in the wake of the Exxon Valdez disaster is the most sound answer to this problem yet. There is just one simple device missing. In addition to unlimited liability insurance should be mandatory in order to avoid the "corporate wells" which you correctly identified as the main obstacle to the workability of the act. Then, in a competitive insurance market, premiums would roughly equal the expected damage and, thus, force the internationalisation of all external costs. Such a system would even provide incentives

for better shipping standards, as any reduction of the risk of an accident would be neglected by lower premiums.

If, with such a scheme, supertanker operations would cease to be commercially viable, the consequence is and should be obvious; society would have to dispense with them, and should have done so long ago. Limiting liability is but a subsidy and, as with all subsidies in the absence of public good effects, creates economic inefficiency. Supertanker operations can hardly be described as a public good.

Jörg Schimmeleifring,  
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Germany

الجامعة

## FINANCIAL TIMES

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Tuesday January 12 1993

## A last task for Mr Bush

JUST AS the Gatt's Uruguay round had been given up for dead, US and European Community trade negotiators have rustled to Geneva in a last effort to bring the six years of negotiation to a conclusion. They are right to do so. Mr Bush, in particular, has nothing to lose by pushing them hard in his remaining week in office. He would, on the contrary, be doing a favour to his own reputation, to his successor, to his country and to the world.

It is not that a completed Uruguay round would resolve the world's trading problems, nor even that any deal reached in the US president's remaining days could ensure success for the round. But without such a deal, failure would seem certain. If nothing has been decided by January 20, when Mr Clinton takes over, the conflicting priorities of his administration, combined with the looming expiry of the "fast track" authority, are likely to make agreement too difficult and, above all, too late.

First evidence of a last push came when the EC commissioner newly responsible for trade policy secretly met Mrs Carla Hills, his US counterpart, outside London on January 2. They agreed that time was too short to continue pressing for a complete Uruguay round package, and decided to focus, instead, on more limited objectives. A substantial US-EC agreement on market access – that is, on lower tariffs on manufactured goods – was to be the focal point of these negotiations.

## New BBC broom

MR JOHN BIRT, the new director-general of the BBC, has moved swiftly to assert his style. The announcement yesterday of senior managerial changes and the accompanying statement of vision are intended to chart the organisation's path in a rapidly changing broadcasting world.

Mr Birt's game plan has the merit of being clear. He wishes to persuade the government to continue for another decade to fund the BBC with the proceeds of a licence fee payable by those who own a TV set.

The argument, initiated at the end of last year in the BBC's response to the government's green paper, is that an expanding commercial sector in broadcasting still needs to be supplemented by a substantial public corporation. To support the case for a new charter and licence fee, Mr Birt has also recognised that the BBC must become more efficient and more accountable. It has, after all, just missed over £50m.

There are two hallmarks of the Birt approach. The first is that he intends the BBC to be a managed institution, rather than an agglomeration of committees and warring baronies. This is sensible. It is barely credible that, prior to these reforms, the BBC had no top-level management forum to discuss programme priorities.

The second is that Mr Birt envisages the BBC withdrawing from areas crowded with commercial competitors. Many wasted words have been spent on which soap opera or game show might fall into this exclusion zone but, in

principle, Mr Birt is right. The public does not need the BBC to do everything and the BBC cannot afford to do everything well.

However, it remains to be seen whether Mr Birt's "producer choice", a complex administered market which seeks to devolve managerial power, will work. Mechanisms like this, which seek to create artificial markets without permitting those involved to set prices or take true risks, have a history of freezing into the same kind of bureaucratic inertia as the command economies they seek to replace. But there is no doubt that Mr Birt's radical recasting of the BBC's central bureaucracy is a step in the right direction. Equally, the intention of the plans announced yesterday to improve accountability cannot be faulted, although they ignore the fact that the BBC is already burdened with a creaking apparatus of advisory and regulatory bodies.

The approach, in short, is in tune with these Majorite times, applying an earnest, schematic pragmatism to the modernisation of a large public service. The BBC hopes that it thereby strikes less comfortable questions from the agenda, such as: is it sensible to have such a big organisation cornering all the public funding for broadcasting? Will the licence fee still be defensible when, in 10 years' time, the BBC's share of the TV audience is down from almost 50 to perhaps 30 per cent? Those who think these questions pertinent will want to see a more vigorous debate than a dull green paper has yet stimulated.

## Dirty dogfighting

THE RUMBLE of British Airways in its legal battle with Virgin Atlantic raises some curious questions of business morality. By its own tacit admission, BA employed some very dubious tactics in trying to overwhelm a smaller competitor. Are we to suppose that such behaviour is general in the corporate world? Again, BA technically came to grief not over dirty tricks, but because it had labelled Mr Branson. Suppose the rest of its behaviour were within the law. Does that make it acceptable?

The answer, obviously, is no. It is not even necessary here to appeal to business ethics. The point can be made on practical grounds. If BA has offended the sense of natural justice in the world at large, its business will suffer. Its customers may, at the margin, take their business elsewhere. If it has compromised its reputation for straight dealing in the eyes of governments, it may find its global ambitions harder to pursue. The message of the affair, in short, is that dirty tricks have a price of their own.

BA's position, in fact, was in many ways exceptional. Despite its apparent market dominance, it found Mr Branson able to make surprisingly rapid inroads into some of its most lucrative routes. The airline market is also unusual in that competitors routinely take on each other's customers and

it was the sort of stunt calculated to get right up the nose of Lord King of Wartnaby, the gruff, tough chairman of British Airways.

Early morning passengers arriving at London's Heathrow airport on July 1 1991 watched in disbelief as a man dressed in pirate clothes, complete with cutlass and parrot, led an assault on the sleek model Concorde gracing the exit tunnel.

Within minutes, its BA livery was swapped for that of Virgin Atlantic, Britain's precocious long-distance airline which that day began flying from Heathrow.

The man with the parrot was Richard Branson, the bearded, swashbuckling chairman of Virgin Atlantic, dubbed a "pirate" by Lord King after Virgin's success in winning, at BA's expense, extra flights into Tokyo's Narita airport.

The escapade was pure Branson, one in a series of marketing skirmishes between the two airlines which included the mystery appearance of Virgin leaflets in BA first-class cabins and the timely arrival of Virgin staff to wave off the press corps on BA promotional trips.

As one of the Virgin raiders put it: "We got them very steamed up and thoroughly enjoyed doing it".

But, beyond the jolly skirmishes, Virgin was by the summer of 1991 becoming convinced it was embroiled in a battle for survival with a gothi. Its competitor daily carried 20 times more passengers in an aircraft fleet nearly 30 times larger than its own.

The cheeky "cherry picker" airline knew it was in BA's firing line. It was already successfully muscling in on some of BA's most profitable, long-distance routes and had now won its battle to break out from Gatwick airport.

Virgin was well aware of BA's reputation for seeing off small fry competitors. No one could have envisaged, however, the extraordinary succession of events ending yesterday with BA's climb-down before Mr Justice Drake.

As the judge heard, Virgin was to find itself the target of a damaging campaign. Its customers were to be sent a series of extraordinary offers and questionable initiatives intended to lure them away.

There would be evidence that BA employees shredded documents relating to Virgin activities and that the airline retrieved passenger information held on Virgin computers. According to one Virgin executive: "They knew our loading on every flight and even where our passengers lived. They knew everything before Richard Branson."

A series of mysterious thefts from the vehicles and homes of senior Virgin personnel, never in any way directly linked to a "dirty tricks" campaign, served to heighten fears that the business was under attack.

Whatever the reality, both camps were to become convinced each was being spied upon by the other.

Branson, the awkward, consummate self-publicist who has narrowly escaped death in speed boats and hot air balloons, had managed to survive longer in the cut-throat airline business than many others.

But he realised just how big a fool BA might be as early as 1987, following BA's £250m acquisition just before Christmas of British Caledonian, the Gatwick-based airline.

Under the deal, BA had to honour agreements between BA and other airlines for the servicing of aircraft, including Virgin's two 747 jumbos. Within weeks, BA said it would not service any additions to Virgin's expanding fleet. Servicing charges rose from £158 an hour to £244.

Throughout 1990, Virgin ran into other problems. The BA night simulator at Heathrow became almost impossible to book for Virgin pilots. But when Virgin telephoned pretending to be British Midland, training slots became available.

By the autumn of 1990, Lord King's irritation with Virgin became clear when Branson, in a burst of publicity, flew British hostages out of Iraq before the Gulf war erupted. BA's chairman had harsh words with the Foreign Office.

Almost at once, Virgin fell victim to a price war in which tens of

## Virgin's honour remains intact

Michael Cassell and Paul Betts track the acrimonious battle between British Airways and its smaller rival



thousands of cheap BA economy tickets, targeted on Virgin's transatlantic routes, flooded bucket shops.

At the start of 1991, Virgin won its extra slots at Tokyo, given all the details of his itinerary and invited to change to BA.

Yvonne Parsons, another regular customer, was telephoned three times to be told her Virgin flight had problems but that she could fly BA. The names of genuine Virgin employees, obtained simply by telephoning Virgin offices, were being used by the mysterious callers.

On both sides of the Atlantic, Virgin upper-class passengers were being accosted by smartly dressed personnel wearing buttonholes. Virgin dubbed them BA's "carnation brigade".

By the spring of 1991, a former BA marketing department employee disclosed that documents relating to Virgin, held within BA as part of operation "Mission Atlantic", had been shredded and dispatched in plastic bin-liners.

Another former BA employee at Gatwick provided evidence that, using BA's own computer system, specially deputed "Helpline" staff had systematically recovered information on Virgin activities and passed it, in plain envelopes, to superiors.

As information continued to leak out, BA stepped up efforts to find the "moles" within its own organisation. Virgin claims there were none, with all its evidence coming from the public or former BA employees.

In March 1991, Branson gave an interview at Gatwick after securing landing and take-off rights at Heathrow. The breakthrough was bad news for BA, though Branson emphasised he did not want war with Lord King.

By the autumn, Virgin had its hands on a copy of a report on Virgin Atlantic prepared for BA as part of "Operation Barbara" by Brian Basham, a City public relations con-

sultant. The document gave a full analysis of BA's competitor.

It outraged Branson. But Basham has always insisted that the report was a legitimate study of the airline's strengths and weaknesses. His campaign for BA had been "perfectly decent and straightforward".

As 1991 ended, Virgin received calls from journalists pursuing rumours about the airline's state of health. Was it true that fuel was having to be paid for in cash, that the airline was losing £50m a month? Headlines asked: "Will Branson's balloon burst?"

Two weeks before Christmas 1991, Branson wrote to the airline's non-

executive directors, claiming "black propaganda" was being used to discredit his airline.

Sir Michael Angus, BA's deputy chairman, replied on behalf of the non-executives, saying it was inappropriate for him to act. Sir Colin Marshall, BA deputy chairman and chief executive, said Branson's allegations were "wholly without foundation and unjustified".

Early in 1992, the controversy ignited with the screening of a Thames Television programme investigating Virgin's "dirty tricks" claims. Even before it appeared, BA accused Thames of "having fallen into the trap of being used as a vehicle for Richard Branson's propaganda".

The programme provoked letters of complaint from the public to BA. In response Lord King again rebutted Virgin's claims, labelling the exercise a publicity stunt.

## In retrospect, BA's tactical error in the tussle was to give Richard Branson the chance to invoke libel proceedings

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## OBSERVER



"What is a squiddy?"

while the year before that saw the departure of former managing director Jean-Martin Folz to become general manager of Eridiana Béghin-Say, the Franco-Italian food group. And don't forget that other old Pechiney hand, Bernard Pache – the new boss of Bull, the state-owned computer maker.

So the new faces on Pechiney's executive committee will be worth watching in the years ahead. No clues yet as to who they will be, though the word is that they will be insiders.

The top slots in French business and politics are becoming almost as peppered with ex-Pechiney executives as with alumni of Saint Gobain, the glass and pipes group, long regarded as the training ground for France's industrial élite.

Last week Jean-Louis Vinciguerra quit as finance director to become a managing partner of the Paris arm of the Rothschild banking empire. He just the latest in a distinguished list of Pechiney defectors. Martine Aubry, daughter of Jacques Delors, the European Commission president, left as Pechiney's social affairs director last year to become labour minister,

that no matter how much governments say they are in favour of greater openness, they instinctively try to stifle legislation designed to achieve it.

Take Harold Macmillan's Conservative administration. Barely a year after being elected in 1959 with a manifesto promising more openness, the government sabotaged a private member's bill to open local authority meetings to the press.

The revelations, published today by the tireless Campaign for Freedom of Information, gain plausibility from the identity of the backbencher who was forced to accept a watered-down bill... Mrs Margaret Thatcher, the newly elected MP for Finchley.

## Refresher

If yesterday's stormy Trafalgar House annual meeting is anything to go by, the group should speed up its search for a new chairman to replace poor old Alan Clements who has been left holding the helm.

Clements, an ex-ICI finance director, may be jolly good at adding up the figures but he is not the best of persons to control a rowdy AGM and restore the confidence of small shareholders, still smarting from a slashed dividend. His diffident and often defensive performance allowed the meeting to drag on for over two and a half hours – well past lunch time. As any seasoned chairman

should know, it is not wise to keep small shareholders waiting such a long time for their customary refreshments.

## Prime object

John Birt, the new director-general of the BBC, was remarkably frank yesterday when he spelt out details of his reorganisation plans at the Corporation. A Programme Strategy Review across all the directorates of the BBC would get under way immediately.

"The review will be this year's major task; it should be creatively stimulating and highly enjoyable. Exactly what we all joined the BBC to do," he said. Hope the programmes will be enjoyable too.

## Privy squeal

Oh dear, what can the matter be? Yesterday Observer praised the civilised PR man who, needing to use his portable phone while on a train, made the call from the lavatory because he was "too embarrassed to be seen taking the thing out in a public carriage". Alas, readers should beware of doing likewise.

A man who happened to be travelling in the adjacent coach reports that he and everyone else present overheard not only the remark quoted, but everything else the would-be discreet caller said in the conversation.

## Don't shoot the messenger

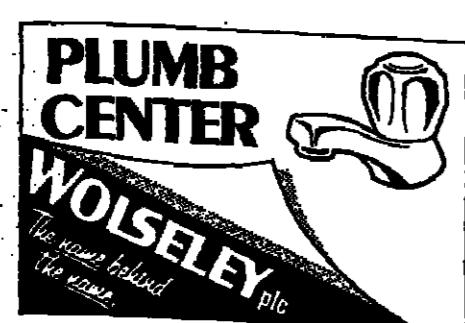
■ Brian Basham's involvement on the murkier side of British Airways' row with Virgin is not the first time that the best known "street fighter" in City public relations has been in a spot of bother, and it is unlikely to be the last. Although he has come off worst this time, he is unlikely to retire from the trade. He enjoys it far too much.

The workaholic son of a south London butcher, he is one of the more enduring fixtures in the topsy-turvy world of City PR. His nose for a good City story, which has proved so valuable over the years to countless financial journalists who often use him as a discreet source, was first spotted by ex-Daily Mail city editor Sir Patrick Sergeant, doyen of the old-style city editors.

He learnt his trade with John Addie, the ex-barrister who invented modern financial PR. That was nearly 20 years ago and since then Basham has invariably had a view, and often a rôle, in many of the City's juicier stories. In his heyday in the 1980s he was the "best bid man around", says one rival, indeed, some nervous companies hired him in order to profit. The message of the affair, in short, is that dirty tricks have a price of their own.

A changing City climate has meant that demand for his influence-peddling skills is not what





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INSIDE

**Japanese move to stop equity sell-off**

Japan's ministry of finance has instructed banks not to sell stock market securities in order to increase their profits before the March year-end. The ministry is reviving a directive issued last August, in which it announced measures designed to restore confidence in the banking system and the stock market. Page 20

**Sandoz out in front**

Sandoz, formerly known as the slowest and most inward-looking of the big three Swiss pharmaceutical groups, is beginning to look like one of the more dynamic international players. In the past decade, it has closed large sales and profit gaps with its Basle neighbours, Ciba-Geigy and Roche, and put together an impressive portfolio of innovative drugs. To top things off, it is deliberately moving away from its Swiss base. Page 18

**Ladbroke expands in Argentina**

Ladbroke Racing, part of the UK-based hotel, DIY, property development and betting group, plans to open at least 70 off-track betting shops in Argentina. The move is another indication of the improving commercial links between Argentina and Britain highlighted by Foreign Secretary Douglas Hurd's visit to Buenos Aires last week. Page 22

**Warm welcome in oilfield**

A warm and generous welcome is assured for any investor interested in a cheap but potentially troublesome stake in Canada's most ambitious energy project. The government in Ottawa has been scouring the international oil industry for someone to take up to 25 per cent of the Hibernia field, now under construction off south-east Newfoundland. Page 24

**Finland greets foreigners**

**Finland**  
FT-A World Index  
In local terms  
84  
82  
80  
78  
76  
74  
January 1993  
Source: FT Gazette  
late last year by the devaluation of the markka, which should greatly improve Finland's international competitiveness. Back Page

**Shareholders criticise auditors**

Small shareholders at the annual meeting of Trafalgar House, the UK group, yesterday surprised the board by voting against the reappointment of its auditors, Touche Ross, in protest at the company's decision to restate its 1991 accounts. Trafalgar immediately fell back on the support of its institutional investors by calling a proxy vote which overwhelmingly backed its decision to reappoint Touche Ross. Shareholders repeatedly voiced their anger that Trafalgar's pre-tax profits of £122.4m for the year ending September 30, 1991, had been restated as a loss of £38.5m (£60m). Page 18; Lex, Page 16; Observer, Page 15

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**Chief price changes yesterday**

FRANKFURT (DM)	PARIS (FPM)	
Shares	Shares	
Colgate Palmolive	12	19
Falls	12	19
Aachen Met. Reg	12	19
Dermer Bank	15	21
St. Paul Bancorp	17	21
Falls	17	21
EXEL	11	15
Monolithic Inds	12	15
Sunbeam-Oster	13	15
New York prices at 12.30		

LONDON (Pence)	First Net Fin	54	6
Acorn Computer	54 1/2	12	8
Alled Leisure	53 1/2	7	8
Barclays	67	9	8
Carlsberg	21	7	5
Falcor	93	7	5
Hartmann	365	25	3
Pilot A	45	10	5
Presses	45	10	5
Shaw (A)	45	4	5
Siemens	82	17	5
Siemens	76	6	5
Siemens	735	30	8

**Banesto to securitise corporate loans**

By Tracy Corrigan in London

reduce the amount of capital they need to hold.

BANCO Espanol de Credito (Banesto) yesterday became the first bank in continental Europe to repackage some of its corporate loans for resale to investors in a move likely to be emulated by other European banks which need to boost their capital reserves.

Securitising assets in this way allows banks or companies to remove them from their balance sheets and, in the case of banks,

out, and the securitisation of Swedish corporate loans would help free much-needed capital.

Banesto has set up a \$1bn euro-commercial paper programme, a type of short-term debt, backed by loans to Spanish companies.

The first \$30m portion of one-month commercial paper, backed by a single three-year loan, was issued under the programme yesterday. As the commercial paper matures, more paper will be issued throughout the life of the underlying loan. If no investor

can be found for the new paper, a back-up liquidity facility has been provided by JP Morgan, the arranger of the programme.

According to JP Morgan, the structure allows Banesto to fund the loans at a cost below the London interbank offered rate, which is cheaper than its normal cost of funds.

Loans to companies are considered the most difficult assets to securitise. Because of their large size, risk is much more concentrated than in the securitisation

of, for example, mortgages. Also, unlike consumer loans, they are not homogenous but individually negotiated transactions.

A number of UK banks, which have been experiencing difficulties in the corporate loan market during the recession, have also been eyeing the structure. National Westminster, the UK bank, has already issued corporate loan-backed commercial paper in the US under its \$500m Thames Funding programme, set up last October.

**Tandy to separate into two divisions**

By Louise Kehoe  
in San Francisco

TANDY, one of the largest US consumer electronics retailers and manufacturers, is to split into two independent companies by spinning off its manufacturing operations.

The manufacturing unit, to be called TE Electronics, will produce personal computers, audio equipment, office furniture and other consumer products. It will be publicly traded.

Tandy, meanwhile, will continue operating its chain of 7,000 Radio Shack consumer electronics stores as well as expanding its Computer City and Incredible Universe superstores.

About 100 of its 1,413 McDuff's and VideoConcepts specialty stores in the US that are unprofitable will be closed. Mr John Roach, chief executive of Tandy, said: "The proposed separation of retail businesses from our manufacturing business will permit Tandy to focus on retailing and its new retail concepts and broaden its product line."

He added: "We don't want our retail formats to be impeded by ties to manufacturing, and we want to open new opportunities to our manufacturing side."

For the year ended June 30, Tandy recorded earnings of \$184m (£121m) on \$4.68bn revenue. The previous year, it earned \$195m on \$4.56bn revenue.

TE Electronics will include all 25 of Tandy's manufacturing operations worldwide. In the 1992 fiscal year, the combined sales of these units as a separate company would have been about \$1.5bn. TE Electronics expects to take a pre-tax charge of about \$20m related to the spin-off.

The sales of Tandy's retailing operations during calendar year 1992 were about \$2.3bn, the company said. US retail sales in December were \$604.6m, a 7 per cent increase on last year.

Tandy will take a \$47.5m charge for restructuring its retail operations, including the closure of the unprofitable specialty stores. Mr Roach said most of Tandy's 6,300 employees would not be affected.

Stockholders will receive shares of TE in the form of a tax-free dividend, pending approval by the company's board of directors and the Internal Revenue Service.

• Tandy said yesterday it had agreed to resolve all outstanding litigation between itself and Texas Instruments.

**Alice Rawsthorn on the streamlining of the French holding company Squeezing Suez down to size**

The state of Suez

Among the cerebral ranks of the French financial elite, Mr Gérard Worms, chairman of Suez, one of France's largest financial and industrial holding companies, is noted for his cheerful temperament and unflappable air.

Mr Worms has, over the past few months, needed every gram of cheerfulness as Suez has been hit by crisis after crisis. Its banking, insurance and property interests have been badly affected by France's economic slowdown. It has spent FF2.4bn (£433m) to recapitalise Indosuez and La Hénin, its banking subsidiaries.

Suez has also clashed with Union des Assurances de Paris (UAP), one of its largest shareholders.

The new channel, managed as an independent business, will be launched in October. This is the first move into the UK by Nickelodeon, which claims to be the largest producer of children's programmes in the world. In the US the Nickelodeon cable channel is part of BSkyB's planned "basic tier" of channels. These are free but will later be included in a subscription package costing about 24 (\$3) a month.

An agreement in principle has already been reached between BSkyB, in which Pearson, owners of the Financial Times, has a 16 per cent stake, and TCI, a US cable group, to add three channels to the basic package. They are Bravo, the classic film channel, The Children's Channel and Discovery, the factual and documentary channel.

The Nickelodeon deal makes it more likely that MTV, the pop music channel also owned by Viacom, can also be enticed into the subscription package.

This is the first time in our history that every area of the business has hit the bottom of the cycle," said Mr Worms. "The worst is probably behind us, but 1993 will still be tough."

The economic squeeze came just as Suez was absorbing the motley assortment of industrial interests it acquired in the bruising battle for Société Générale de Belgique. The integration of La Générale has been unexpectedly difficult, not least because Suez was a classic French holding company with stakes in dozens of different companies.

Mr Worms' main objective since becoming chairman in 1989 has been to streamline the group by selling peripheral interests. By last autumn Suez had made FF11bn of disposals, FF5.5bn of which came from La Générale. In theory it should now be nearing the end of its restructuring. Instead Suez is struggling to adjust to the depressed state of its investment banking and insurance interests and to the

crisis in the Paris property market where average rentals have fallen 20 per cent over the past three years.

Suez has already announced a steep fall in 1992 interim net income from FF1.8bn to FF2.5bn. Indosuez and La Hénin have had to be recapitalised after making hefty property provisions. Indosuez last week raised around FF400m from the sale and leaseback of its Paris headquarters. However Paribas, the French bank, still predicts a fall in net profits from FF7.8bn in 1992 to FF1.6bn in 1993.

Mr Worms expects to reduce the level of provisions this year, but does not anticipate any improvement in the property market. However he does hope for a modest recovery in insurance, and possibly investment banking, in the second half.

In the meantime the cost cutting and disposals will continue.

Suez has already made FF1.5bn

of disposals since last autumn and Mr Worms plans to raise another FF1.5bn over the next 12 months. By the end of 1993 he hopes to have finished the restructuring. "We will be less like a conglomerate of independent companies. I want to see more co-operation," he said. "Suez must operate as a group."

Paribas expects Suez profits to settle at FF2bn in 1993 before strengthening in 1994. "The restructuring has been very complicated," said Mr Pierre Flabée, an analyst with Paribas in Paris. "But the management is sound. They have been very honest about their problems and have the right strategy for the future."

However Suez still has to resolve the row with UAP. The two groups fell out late last year when Suez broke off negotiations to sell control of Colonia, a German insurer, to UAP. Mr Jean

Peyrelade, UAP chairman and Mr Worms' predecessors at Suez, had refused to pay the extra FF1.5bn that Suez wanted for the controlling stake.

So far Suez has held a winning hand. UAP has made no secret of its eagerness to control Colonia, but Suez has no real need to sell. The affair has also helped Mr Worms to show he can stand up to his old boss.

Mr Peyrelade is now putting pressure on Suez. UAP recently invested in Nordstern, the most profitable part of Colonia. It could now step up the pressure through its stake in Suez itself, 6.3 per cent of the shares and 10 per cent of the votes.

Mr Worms is unflappable. "There is no real problem with UAP," he said. "Jean Peyrelade and I understand each other" he said. "The only difference between us is price – and isn't that always the case in business?"

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Paribas expects Suez profits to settle at

## INTERNATIONAL COMPANY NEWS

## Trafalgar House auditors criticised in AGM vote

By Roland Rudd in London

SMALL shareholders at Trafalgar House's annual meeting yesterday surprised the board by voting against the reappointment of its auditors, Touche Ross, in protest at the company's decision to restate its 1991 accounts.

Trafalgar immediately fell back on the support of its institutional investors by calling a proxy vote which overwhelmingly backed its decision to reappoint Touche Ross.

But Mr Alan Clements, chairman, acknowledged the criticism from small shareholders. He said: "The question of auditors is one we will have to return to. We will have a beauty contest on this matter later in the year."

Shareholders repeatedly voiced their anger that Trafalgar's pre-tax profits of £123.4m for the year ending September

30, 1991, had been restated as a loss of £38.5m.

The Financial Reporting Review Panel decided that property write-downs should be taken through the profit and loss account and not through the reserves.

Mr Alec Spurway, a small shareholder, asked to loud applause: "What did the auditors think they were doing when they signed off the 1991 accounts?" Another accused Touche Ross of acting as the "directors' poodle" instead of representing shareholders' interests.

After repeated calls for Touche Ross to defend its performance, Mr David Jenkins, the partner responsible, argued that the 1991 accounts were true and fair before the company was forced to restate them. His comments were greeted with shouts of "resign".

Mr Clements concluded: "We are fully aware of what you think of us... and that some of you would like us to go as speedily as possible." Trafalgar's ordinary shares fell 2p to 87p; the A shares fell 1p to 85p.

Lex, Page 15  
Observer, Page 15

## Siemens, Skoda in fresh talks

### NEWS IN BRIEF

SIEMENS, the German electronics group, is to meet with Skoda Pilzen of the Czech republic today to talk about possible co-operation in the transport business, Reuter reports from Prague.

A Siemens spokesman said the talks between Mr Lubomir Soudek, the Skoda chairman, and Mr Wolfram Martensen, a Siemens management board member in charge of the transport business, were initiated by Skoda.

Earlier talks between the groups about joint ventures in power generation and transport have run into difficulties about the terms.

Siemens has said it was fundamentally interested in co-operating with Skoda, but the joint ventures had become financially unfeasible due to the demands from Skoda.

The spokesman said the two groups would focus on the possible co-operation in the transport sector today and talks on energy co-operation would be a secondary issue.

• BFG BANK should make a profit this year, according to Mr Michel Renault, managing

to the Suzuki factory in Hungary and was seeking markets in Ukraine, according to a local news agency.

Salggas, which declared bankruptcy in May 1992, made a 270m forint (3.2m) loss in 1991 on sales of 250m forint. It has not yet reported 1992 results.

• COCKERILL SAMBRE, the Belgian steelmaker, will continue its investment programme to modernise key facilities despite poor earnings, Reuter reports from Brussels.

Mr Jean Gandois, the chairman, met union representatives yesterday and told them the main investments in 1993 will be carried out. These include modernising one blast furnace. Another furnace was due to be modernised in 1994.

The company said last week that it was likely to show a 1993 loss in its steel business.

• A CONSORTIUM of four creditor banks and the state-owned Ferunion Foreign Trade Co has acquired Salggas Kft, the troubled Hungarian glassmaker, Reuter reports from Budapest.

Ms Eva Botlik, managing director of Inter Europa Bank, said the consortium, called Glasunion Kft, planned for Salggas to supply windshields

• ROUSSEL UCLAF, the French pharmaceutical company, said it had sold its 22.7 per cent stake in Jouvenal to Jouvenal's controlling Roux family, Reuter reports from Paris.

## Moody's downgrades six Swedish banks

By Richard Waters in London

THE LONG-TERM debt ratings of six Swedish banks were downgraded yesterday by Moody's Investors Service, the US rating agency, while two others were upgraded.

Moody's said the downgrades reflected a view that the banks are likely to emerge solvent, though not financially robust, after measures agreed in December to shore up the Swedish banking system. The package was not the equivalent of a permanent guarantee, though it provides protection for creditors over the medium-term, Moody's said.

The senior debt ratings of two banks - Skandinaviska Enskilda Banken and Nordbanken - were reduced by two notches, from AA3 to A2, while Svenska Handelsbanken was cut one notch to A1.

SBAB was also cut from AA1 to AA3, Spintab from AA2 to AA3 and Swedbank from A to A2.

However, the short-term obligations of both Gota Bank and Industrikredit to Prime-1 from Prime-2, reflecting the fact that the December package reduced the uncertainty concerning these two banks after their serious financial deterioration.

• Both Standard & Poor's and Fitch, the US ratings agencies, have followed Moody's decision last week to put the credit rating of Credit Suisse under review for a possible downgrade following the announcement of its agreed takeover of Swiss Volksbank last week.

• The credit rating for long-term debt in Baltica Holding, the Danish insurance group and Baltica Bank, its bank, has been reduced from BBB to BBB minus by Standard & Poor's, adds Hilary Barnes in Copenhagen.

The US rating agency cited Baltica Holding's forecast of losses of between Dkr2.5bn (\$395.6m) and Dkr1.8bn for 1992 and a 40 per cent reduction in equity capital during the year.

However, S&P added that it expected Baltica to return to profitability in 1993.

## Sandoz awakens from slumber to rejoin global chemical leaders

Ian Rodger reports that the group is closing the gap with its rivals

**M**ENTION the name Sandoz, and those who recognise it are likely to remember the large escape in 1986 of toxic chemicals into the Rhine at Basle.

The pharmaceutical and chemicals group was responsible for that ecological disaster, and its directors remain deeply scarred by the experience.

However, Sandoz, formerly known as the slowest and most inward-looking of the big three Swiss pharmaceutical groups, is suddenly beginning to look like one of the more dynamic international players.

In the past decade, it has slashed large sales and profit gaps with its Basle neighbours, Ciba-Geigy and Roche, and put together an impressive portfolio of innovative drugs.

Its biggest-selling product, Sandimmune, or cyclosporin A, is the drug of choice to suppress immune reactions to transplanted organs; its Clozaril, or clozapine, has achieved success in treating schizophrenics. Analysts agree that it has an impressive list of new products in the pipeline.

Sandoz, the world's eighth-largest pharmaceutical group, is at the forefront of the new trend to tie up with leading edge research institutes and companies to sharpen their research efforts.

Last month, it announced a collaboration with Scripps Research Institute, a leading US medical research organisation, under which it would spend more than \$300m over 10 years on jointly-agreed projects. In 1991, it splashed out \$32m for a 60 per cent stake in a biotechnology start-up company in California, and another \$100m for a research tie-up with the Dana-Farber Cancer Institute in Boston.

To top things off, it is deliberately moving away from its Swiss base. "We are, of course, a Swiss multinational, but we are above all citizens of the world," Mr Marc Moret, the group's 69-year-old chairman said in an interview. "We have 4 per cent of our sales in Switzerland, 96 per cent abroad. That is a good mirror of our priorities."

Mr Moret, a craggy, shy industrialist who transformed company

British - more British than Americans - are beginning to take up languages. The group no longer restricts foreign ownership of its shares. "We cannot on the one hand be multinational and on the other remain little egotistical and jealous Swiss," Mr Moret says. Foreign ownership has soared to more than one-third in the past two years.

But probably the most important changes are in the group's research and development policy. Whereas the entire R&D effort used to be carried out in-house in Basle, the group has recently set up several centres outside Switzerland and formed alliances with external research institutes, such as Scripps.

These deals are aimed at getting closer to the leading edge of technologies than is likely in-house. "We multiply the

SANDOZ: CONSOLIDATED SALES - SFr (m)	
1990	1991
Pharmaceuticals	5,680
Chemicals	2,280
Nutrition	1,340
Agro-chemicals	1,150
Construction and Environment	1,000
Seeds	900
Total	12,370
Net profit	987
	1,114



potential for success by a considerable margin," Mr Moret believes.

He does not deny that the company gives up some control by handing fistfuls of money to thrusting young scientists, although the amounts are still modest relative to its SFr1.4bn (\$0.97bn) annual R&D budget. "Perhaps we lose in precise and efficient management, but it is more important to let some researchers have their freedom," he says.

**H**e cites the discovery of Sandimmune, a story book tale of a Sandoz scientist, Jean-François Borel, toiling in an almost clandestine way in the mid-1970s after the company had officially given up immunology research. The product now accounts for about one-third of Sandoz pharmaceutical revenues.

Other big pharmaceutical companies are following the same route. Roche two years ago bought a 60 per cent stake in the US biotechnology group, Genentech, and in 1991 Glaxo, the leading UK pharmaceutical group, set up a joint research programme into diabetes and obesity treatment with Amylin, a California biotechnology company.

"It is an increasing trend in the industry," says Mr Peter Smith, a pharmaceuticals analyst at brokers James Capel in London.

"It is like a day at the races. You back a number of 10 to one shots, and probably one of them is going to come in."

It is thus a strategy that lessens the risk of being left without any good new products coming to market, although if that did happen, Sandoz has the financial power for a larger acquisition.

Mr Moret said last year that he could put together "a few billion Swiss francs" in a hurry if he wanted to.

"Who says we will not do a big thing some day," he said in the interview. There was no urgent need, but things moved quickly in the pharmaceutical field these days. "Scripps was not on the programme nine months ago," he said.



JANUARY 28, 1993

## MATIF INTRODUCES THE FRENCH TREASURY BOND FUTURES

### CONFERENCES:

#### PARIS

MONDAY, JANUARY 18TH, 1993, 5:00 P.M.  
GRAND HÔTEL, 2, RUE SCRIBE

#### LONDON

TUESDAY, JANUARY 19TH, 1993, 5:00 P.M.  
MAY FAIR HOTEL, STRATTON ST

#### NEW YORK

THURSDAY, JANUARY 21ST, 1993, 4:00 P.M.  
WINDOWS ON THE WORLD,  
ONE WORLD TRADE CENTER, 106TH FLOOR

#### CHICAGO

MONDAY, JANUARY 25TH, 1993, 4:00 P.M.  
NIKKO HOTEL, 320 NORTH DEARBORN STREET

#### FRANKFURT

TUESDAY, FEBRUARY 2ND, 1993, 5:00 P.M.  
ARABELLA GRAND HOTEL, KONRAD-ADENAUER STR

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### GLOBAL GOVERNMENT PLUS FUND LIMITED

Global Government Plus Fund Limited has announced an amendment to the price it is obliged to pay for each common share validly tendered pursuant to the Tender Offer dated November 9, 1992. By a Press Release dated December 23, 1992, the Company announced that the price to be paid was US\$ 7.4908 representing the net asset value per share as of December 18, 1992. As a result of a recalculation of such net asset value, the actual price payable per share is US\$ 7.4223.

Depository: Morgan Guaranty Trust Company of New York  
35, Avenue des Arts, 1040 Brussels

### BHH International Finance PLC

Guaranteed Secured Floating Rate Notes due 1995  
For the period from January 8, 1993 to an interest rate of 7.74% per annum with an interest amount of £1,280.14 per £100,000 and of \$1,801.37 per \$100,000 Note.

The relevant interest payment date will be April 8, 1993.

Agent Banks:  
Banque Paribas Luxembourg  
Société Anonyme

### U.S. \$150,000,000

First Interstate Bancorp  
Floating Rate Notes Due 1994  
Interest Rate 3.825% per annum  
Interest Period 11th January 1993  
Interest Amount per U.S. \$100,000 Note due 12th July 1993  
U.S. \$1,823.75

Credit Suisse First Boston Limited  
Agree



CS First Boston Group

ber  
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th its rivals

## S&P sees improvement in quality of US credit

By Nikki Tait in New York

STANDARD & POOR'S, one of the largest Wall Street credit rating agencies, yesterday maintained that the slump in credit quality in the US had reached its nadir, and was now improving in certain areas.

But it suggested that a declining trend was still underway outside the US, and that credit standbys of non-US corporations could worsen further this year.

Mr Lee O'Neill, S&P's chairman, attributed the improving US picture to four factors:

- the improving economy;
- the restructuring of corporate balance sheets, which produced record levels of debt and equity issuance last year;
- better capital ratios and improving asset quality in the banking sectors;
- and on the municipal front, efforts by state and local governmental organisations to

balance their budgets.

The improved US situation is relative, however. S&P revealed that, in 1992, it still made 492 downgrades, representing \$383bn of debt, compared with 252 upgrades, representing \$126bn worth.

But the margin between down and upgrades narrowed significantly.

In 1991, for example, there were 656 downgrades overall,

covering \$504bn of debt – and for US industrial corporations, upgrades and downgrades were roughly similar in number last year. S&P said there were 183 downgrades representing \$141bn of debt, compared with 180 upgrades, covering \$86bn worth.

Looking ahead, Mr O'Neill suggested that S&P saw continued pressure on credit ratings in some sectors of the US economy, notably retailing, airlines, computers, publishing, and the property-casualty

insurance sector where the costs of Hurricane Andrew are still taking a toll.

But he also forecast improvements for the banking, telecommunications, environmental waste, supermarket, and electric utilities sectors.

Outside the US, S&P painted a bleaker picture. It noted that \$120bn of debt from non-US institutions was downgraded in 1992, compared with only \$1.7bn-worth which was upgraded.

The non-US downgrades also represented 32 per cent of all corporate downgrades, compared with 19 per cent in 1991.

Mr O'Neill forecast a further year of rating downgrades for Europe generally, including the banking and corporate sectors.

He also suggested that the prolonged slowdown in the Japanese economy spelt further pressures there.

## Hewlett-Packard to invest \$16.5m in Netherlands laser printer plant

By Ronald van de Krol  
In Amsterdam

HEWLETT-PACKARD, the US computer group, is to invest \$16.5m in building production lines for laser printers at its European distribution centre in Amersfoort, in the Netherlands.

When completed in March, the expanded Dutch facility will have two production lines with a combined capacity of 80,000 printers per month.

The Dutch site, which is set to double in size to 20,000 square metres, may eventually

house up to five production lines, depending on market demand.

HP, which claims world market leadership in laser printers, has two other European printer production plants in Spain and Italy.

The printers assembled in the Netherlands are destined for customers and resellers in Europe, where the market for laser printing is less mature than in the US, opening up prospects of healthy growth in demand, HP said.

The Dutch investment is part of HP's attempts to reduce the time it takes to get printers and other products to customers. By combining production and distribution in one location, the company also aims to cut costs and enhance flexibility, enabling it to produce tailor-made printers for customers requiring specific configurations.

The Amersfoort production site will create up to 200 jobs over the next few years. The production lines will be operated by a subsidiary of Van Ommeren, the Dutch shipping and storage group, which also runs HP's distribution centre.

HP's latest projects, BCE paid \$2.5m (US\$6.5m) for a block of subordinate voting shares held by Mr Larry Clarke, Spar chairman.

BCE and Spar already control Telesat, the Canadian domestic communications satellite operator which was privatised recently.

## BCE takes 5% stake in Spar Aerospace

By Robert Gibbens  
In Montreal

BCE, Canada's biggest telecommunications group, has bought a 5 per cent direct interest in Spar Aerospace in order to ensure a strong role in the development of international satellite communica-

tions projects. BCE paid \$2.5m (US\$6.5m) for a block of subordinate voting shares held by Mr Larry Clarke, Spar chairman.

BCE and Spar already control Telesat, the Canadian domestic communications satellite operator which was privatised recently.

## NORTHAM PLATINUM LIMITED

(Registration No. 77/03282/06)  
(Incorporated in the Republic of South Africa)

### INTERIM REPORT

INCOME ACCOUNT	*Six months ended 31 December 1992	*Six months ended 31 December 1991	Year ended 30 June 1992
Financing costs	R000	R000	R000
Interest and sundry revenue—not Tax	7 250	—	42
Net expenditure/(income) transferred to fixed assets	(1 063)	(18 855)	(25 733)
	—	8 199	11 208
	<b>6 187</b>	<b>(10 856)</b>	<b>(14 485)</b>

BALANCE SHEET	*At 31 December 1992	*At 31 December 1991	At 30 June 1992
Fixed assets	R000	R000	R000
Loan advanced	1 384 848	1 054 673	1 217 705
Net current assets/(liabilities)	15 041	15 041	15 041
Net assets	(201 816)	128 359	(34 674)
Financial by Share capital	1 198 073	1 198 073	1 198 073
Capital expenditure	160 955	147 083	313 945
	<b>1 198 073</b>	<b>1 198 073</b>	<b>1 198 073</b>

Notes  
Offer of shares which was made to shareholders during December 1992 will close at 14:00 on Friday 15 January 1993.

Development of the new mine continued to increase and an average of 2 200 metres per month was achieved for the period from July to December 1992. A total of 1 400 metres had been developed on-site for the period under review at an average in situ grade of 6.3 per ton (3 PGE + Au), over a stoping width of 120 centimetres.

Stoping  
The rate of stoping increased as new mines became available and a total of 77 682 square metres were broken from July to December 1992. During this period, 301 682 stopes were mined at an average grade of 8.5 per ton (3 PGE + Au) and an average stoping width of 120 centimetres.

Metalurgical Complex  
The new complex continued to operate satisfactorily and the concentrate recovery rates were better than predicted. A total of 35 054 tons of concentrate were produced from July to December 1992, at an average grade of 37 PGE + Au, during the six months in an average stoping width of 5.5 per ton (3 PGE + Au), over a stoping width of 120 centimetres. This tonnage is forecast to fall production because of the high proportion of new development stopes being mined during the production build-up period.

The smelter and base metal removal plant have been commissioned and are operating well. The first shipment of products to Marquette for precious metals refining took place in October 1992. The products of good quality and shipments have continued.

The first sale of precious metals took place as planned during the first week of January 1993.

Outlook  
A steady build-up of stoping square metres is taking place and every effort is being made to meet the planned milling rate of 150 000 tons per month by the end of the current financial year.

On behalf of the board  
A. J. Wright (Chairman)  
J. G. Hopwood

11 January 1993

A Member of the Gold Fields Group

## MBE Finance N.V.

US \$30,000,000

Guaranteed Dual Basis Bonds due 2001

comprising

US \$20,000,000 Series "A"

Guaranteed Dual Basis Bonds due 2001

and

US \$10,000,000 Series "B"

Guaranteed Dual Basis Bonds due 2001

In accordance with the provisions of the above mentioned Bonds, notice is hereby given as follows:

Series "A":

Interest period: January 12, 1993

to July 12, 1993

Interest payment date: July 12, 1993

Interest rate: 4.175% per annum

Coupon amount payable per Bond: US \$1,000.00

US \$209.91

Series "B":

Interest period: January 12, 1993

to July 12, 1993

Interest rate: July 12, 1993

4.075% per annum

Coupon amount payable per Bond: US \$10,000.00

US \$204.88

MBE FINANCIAL SERVICES  
A FINANCIAL SERVICES  
Agent Bank

## Northern Telecom in tie-up with US group

By Bernard Simon in Toronto

CREDITORS of Olympia & York have begun approving proposals which are likely to lead to a gradual dismemberment of what was once the world's biggest property developer.

Three of O&Y's 33 creditor groups set the process in motion yesterday morning, quickly passing debt restructuring plans for relatively minor properties in Toronto and Ottawa partially owned by O&Y. Three meetings were adjourned to consider "technical amendments".

Five more meetings were due to take place later yesterday, and the remaining 22 are scheduled over the rest of the

week. The meetings are being held behind closed doors, either at the Toronto offices of Davies Ward Beck, O&Y's legal firm, or at a local hotel.

The proposals being voted on this week involve about two-thirds of O&Y's C\$13.5bn (US\$10.5bn) debt. They do not include the Canary Wharf project in London, which is in the hands of administrators, nor O&Y's US properties. Negotiations are continuing separately with lenders to the US buildings, the only part of the O&Y empire which remains outside bankruptcy protection.

Under the proposals, creditors with loans secured by individual buildings will generally be free to seize their collateral.

O&Y has already handed over

one Toronto building, the 45-storey Aetna Centre, to the mortgage holder.

It is expected to lose control in coming months of several other properties, including First Canadian Place, its 72-storey flagship in the heart of the city's financial district.

Most of the remaining Canadian assets of O&Y Developments, the present holding company, will be transferred to a new management and leasing company, called O&Y Properties.

In a circular to creditors, O&Y last month described O&Y Properties as a "viable, self-financing entity".

Although the Reichmann family will continue to be represented on the boards of directors of both companies, control

will be in the hands of a court-appointed administrator.

Loans secured by O&Y's stakes in papermaker Abitibi-Price, energy producer Gulf Canada Resources and property developer Trizec, will be serviced out of available cash-flow from the pledged shares. These loans will be treated as unsecured to the extent of any deficiency in debt-service payments.

Payments to unsecured creditors will ultimately depend on the course of the North American real estate market and on O&Y's ability to re-establish itself.

A live-person "monitoring committee", nominated by the unsecured creditors, will be set up to safeguard their interests.

## Restructuring of O&Y debt begins

Robert Gibbens on the tough task facing the utility's new chairman



Maurice Strong, United Nations globe-trotter and organiser of the 1991 Earth Summit in Rio, has taken on what may prove to be one of his toughest challenges.

The 63-year-old millionaire must get Ontario Hydro's costs under control, cap its C\$36bn (US\$30bn) debt, and force power rates in Canada's most populous province into line with the national consumer price index.

Ontario Hydro, he says, is "a corporation in crisis, and it is absolutely critical that we get our fiscal house in order".

Ontario Hydro, along with Hydro Quebec, are among North America's biggest electric power utilities. They are controlled by their provincial governments and each has total available capacity of about 30,000MW.

Ontario Hydro's biggest headache is the soaring costs of its nuclear generating capacity – some of which has become surplus because of slow economic growth.

Ontario Hydro, with assets of about C\$50bn, is more than half nuclear-based. Its plants near Toronto are the showcase for the Canadian heavy water-type reactor. But operating costs at its Pickering and Bruce plants have proved much higher than expected.

A retuning programme now planned at Bruce would cost C\$2.5bn. Similar work at Pickering burdened the budget proportionately during the 1980s.

But Ontario Hydro is now struggling with the Darlington nuclear plant, originally estimated to cost C\$2bn for 4,000MW of installed capacity in 1977, but now carrying a total cost of C\$14bn. Darlington was to have been completed in 1988, but has contributed little to the Ontario grid.

Mr Strong has confirmed his predecessor's cuts of up to 10% in Ontario Hydro's 10-year capital spending. About 2,000 will be cut from Ontario Hydro's payroll and retirement offers made to several thousand of its 28,000 workforce.

A C\$13bn multi-year power purchase agreement with Manitoba has been terminated, requiring a penalty estimated at between C\$150m and C\$300m. A complete hydroelectric project in Manitoba has now been delayed indefinitely. Critics charge that Ontario Hydro is in a "death spiral" and threatens the province's whole economy.

"All through the post-war period, people thought Ontario Hydro could do no wrong," said Mr Tony O'Donoghue, director of the Toronto Hydro Commission, the utility's biggest single customer.

"But that was before these double-digit rate increases. Municipalities are forced to consider other sources or even producing their own power."

Some argue the only effective way to avoid disaster would be to break up and sell the utility

## INTERNATIONAL COMPANIES AND FINANCE

## Japan's MoF in bid to stop equity sell-off by banks

By Emiko Terazono in Tokyo

JAPAN'S Ministry of Finance has instructed banks not to sell stock market securities as a means of shoring up profits ahead of the March 1993 year-end.

The ministry is reviving a directive, issued last August, when it announced a package of measures aimed at restoring confidence in the banking system and the stock market. These included guidelines for banks not to sell stocks ahead of the half-year.

Despite initial euphoria over the crown prince's engagement last week, the leading Nikkei stock index has fallen 3.3 per cent on meagre volume since the new year, and investors are growing increasingly worried over a potential sell-off as an increasing number of companies have started to liquidate shareholdings ahead of March.

Corporations not under the jurisdiction of the Finance Ministry are attempting to prop up faltering profits in the current economic downturn. Japanese companies sold a net Y210bn worth of stocks last month, rising above the Y200bn level for the first time since October 1991.

Selling pressure is also expected to increase in March through a potential Y650bn in

unwinding of stocks bought on margin, and Y1,000bn in investment trust redemptions.

Stock sales by companies may undermine efforts by financial authorities to prevent a "vicious circle" such as last year when the Nikkei average plunged on stock selling by banks to realise profits on holdings. This eroded unrealised gains on share investments, and created a further need to raise profits by selling shares.

Aside from public money from postal savings and the national pension, genuine buying interest seems to have dried up. Nikkei Securities said the market now hoped for buying by foreign investors, who in the past have been leading buyers of Japanese shares.

The ministry's guidance is likely to prompt criticism from the country's ailing brokers. One securities house official complained that additional regulatory interference to help the banks could further undermine investors' appetite for Japanese shares, which remain expensive at an average price/earnings ratio of 52 times.

Last year's trading volume was the lowest since 1975, with activity declining after the government implemented emergency measures to restore investor confidence in August.

## GFSA to sell assets of lossmaking gold mine

By Philip Gavith  
In Johannesburg

GOLD Fields of South Africa (GFSA), one of the country's largest mining houses, yesterday announced that it planned to sell the assets of the loss-making Doornfontein gold mine, which is likely to cease production within the year.

Mr Alan Munro, executive director, said that in spite of the mine's improved performance during the December quarter, production was insufficient to cover working costs at the current gold price.

Doornfontein reduced its loss to R5.87m (\$1.9m) during the quarter, from R17.34m during the previous three months.

The announcement was not unexpected, and forms part of a trend in the industry to close marginal mines whose profitability has been squeezed by the combination of rising costs and a stagnant gold price.

The weaker rand during the fourth quarter helped group profits, with GFSA's four gold producers lifting after-tax profits to R270.2m from R236.8m during the September quarter.

A 2.3 per cent fall in production to 30,661 kg from R31,375 kg, was more than offset by a 3.6 per cent increase in the average gold price received.

This rose to R31,988 per kg from R30,865 per kg. The lower production was largely attributable to disruption caused by underground fires at the Kloof, Driefontein and Deelkraal mines.

Although working costs were virtually flat at R679.9m, compared with R676.4m, working costs per kg gold produced rose by 3 per cent to R22.175 from R21.558, on account of the lower production. The average yield was 9 grams per tonne of ore milled against 9.1 grams.

After-tax profits at Driefontein, the group's largest producer, rose R13.7m from R115.7m.

Profits also rose at Kloof, the other large mine, to R125.2m from R115.3m.

and luxury cars." The venture, two-thirds owned by Dazhong Taxi and one-third by Hertz, will build up the fleet in three phases up to 1995, Mr Ning said.

Hertz is 49 per cent owned by Ford Motor, the US group, and 26 per cent by Volvo, the Swedish vehicle maker.

Cars could be rented for as little as two hours or leased for up to three years, Mr Ning said.

Dazhong Taxi has A and B share listings for Chinese and foreigners respectively on the Shanghai Securities Exchange.

## Hertz in venture with Shanghai Dazhong Taxi

SHANGHAI Dazhong Taxi, a mainland Chinese cab operator, has set up a car leasing and rental joint venture with Hertz, one of the world's leading car hire companies based in Chicago, Reuter reports from Hong Kong.

Mr Michael Ning, vice-president with responsibility for Chinese operations of Standard Chartered Asia, Dazhong Taxi's financial adviser, said: "Shanghai Dazhong Hertz, headquartered in Shanghai, is going to invest US\$6m to build up a fleet of 800 vehicles, including ordinary

cars and luxury cars." The venture, two-thirds owned by Dazhong Taxi and one-third by Hertz, will build up the fleet in three phases up to 1995, Mr Ning said.

Hertz is 49 per cent owned by Ford Motor, the US group, and 26 per cent by Volvo, the Swedish vehicle maker.

Cars could be rented for as little as two hours or leased for up to three years, Mr Ning said.

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## Toray bucks trend and expands overseas

The Japanese textiles group sees room for more global growth, writes Emiko Terazono

THE economic downturn has prompted a wave of Japanese companies to withdraw from their overseas investments. Toray Industries, the large textile maker, however, is bucking this trend and still expanding overseas.

"The real survival game has just started," says Mr Hiroshi Maeda, managing director. For Toray, overseas production of textiles is essential to hold down prices to competitive levels. It is also investing in other sectors for sales in overseas markets.

The company, which supplies Marks and Spencer, the UK retailer, plans to start production at its new Y15bn (\$121m) textile plant in Mansfield this year. In the US, Toray recently added a \$100m manufacturing line in its plastic film plant in Rhode Island, and last year started construction of a plant in Seattle to supply Boeing with carbon fibre resins.

The rush back to domestic markets by other Japanese companies is similar to what

happened in the recession of the mid-1970s. Although many Japanese textile companies ventured overseas in the early 1970s, the recession triggered by oil price rises prompted a quick change in plans. "After the oil shock we were the only ones left in south-east Asia," says Mr Maeda.

Diversification into non-textile products in the mid-1980s prompted Toray to invest in Europe and North America as its customers, trying to minimise inventories, demanded swift supplies. Meanwhile, in the textile sector, Toray bought the polyester-filament weaving operations of Courtauds, the UK chemicals group, in 1989.

Toray expects overseas capital investment for the first six months to September 1993 to rise 27 per cent to Y23bn and it hopes to maintain this growth rate during 1994 and 1995.

Unlike electronics companies and carmakers, which rushed to increase production capacity in the late 1980s, analysts point out that Toray's investment

decisions had little to do with the "bubble boom" of the late 1980s. It plans to increase overseas capacity were triggered by successful sales of newly-developed synthetic fibres.

Ms Madoka Umetsu, analyst at brokerage UBS Phillips and Drew in Tokyo, said: "Toray's domestic textile business was restructured in the 1980s after the company was hit by the *edotaku* - high yen - recession."

The company's belief that fibres and textiles still comprise a growing sector has given it the confidence to develop its innovations. In the late 1980s, annual textile consumption, including industrial use, per capita totalled 27kg in the US, 15kg in the UK, 15.2kg in France, 8.8kg in Spain and 5.4kg in China. The company believes the global textiles market still has more room to grow.

The rising yen, high labour costs and growing competition from south-east Asia, also provided the incentive for Toray

to develop high value innovative fibres and textiles, which have supported its profits.

In addition, the need for strong fibres which can withstand advanced high speed weaving machines has led to the development of microfibres.

Synthetic silks and other woven fabrics offer new creative possibilities for leading Japanese and western fashion designers. Toray also supplies European sports goods makers like Killy and Ellesse with its high-technology fibres which are used to make moisture-permeable waterproof fabrics.

However, Toray is not unscared by the effects of Japan's "bubble economy". Industrial textile sales have started to fall due to lower demand from the Japanese automobile and electronics industries, while cheaper clothing imports are entering the domestic market.

Losses at Toray Construction, a construction affiliate, are also depressing the group's

profits. Although Toray is faring better than other leading Japanese textile manufacturers, it expects consolidated pretax profits to fall 7 per cent to Y60bn on a 2 per cent rise in sales to Y1,000bn in the year to March.

The company remains cautious over investments in Vietnam and eastern Europe, however. It is still trying to assess the feasibility of setting up plants in such areas. Mr Maeda said: "Places like east Europe seem too unstable to make large commitments."

Toray needs to see steady

returns on overseas investments before planning further spending programmes which justify the fall in profits due to increased borrowing costs. But, with the south-east Asian economies in good shape and the US emerging from recession, the medium-term outlook is favourable.

Toray is also hopeful of

potential profits in high value

applications of high-technology

textiles, in markets yet to be exploited.

## KLSE presses Magnum and Dunlop Estates

By Kieran Cooke  
in Kuala Lumpur

THE Kuala Lumpur Stock Exchange (KLSE) has once again crossed swords with Magnum and Dunlop Estates, two listed Malaysian companies which are chasing potentially highly-lucrative gaming projects in China.

The KLSE has directed each company to submit fortnightly progress reports on the status of their proposed China ventures. Last September, Magnum and Dunlop, both part of the Multi-Purpose Holdings group, had announced that the authorities in China's Guangdong province had approved "in principle" the operation of a lottery by the two companies.

Subsequently, the KLSE insisted on more information. Magnum and Dunlop then said that though Guangdong had approved their project, other "relevant authorities" had still

to give their endorsement.

## Mitsubishi to drop mainframe production

By Robert Thomson in Tokyo

MITSUBISHI Electric, the Japanese electronics company, confirmed yesterday that it was planning to withdraw from mainframe computer production and concentrate on smaller machines amid a continuing downturn in the domestic computer industry.

A further sign of the severe conditions facing Japanese electronics companies came with an announcement by Moody's Investors Service, the US rating agency, that it has placed the long and short-term ratings of NEC under review for possible downgrading.

Meanwhile, the Japan Society of Industrial Machinery Manufacturers said yesterday industrial machinery orders could flow over a longer period than previously expected due to severe competition in its core businesses.

Over the next few weeks, Japanese electronics manufacturers and other leading industrial companies will review their profit forecasts for the full-year to the end of March, as many had counted on an

upturn in domestic demand. In the first half, Mitsubishi reported a 73 per cent fall in profits, NEC 71 per cent, and Matsushita Electric 51 per cent.

However, demand is continuing to weaken. Production value of the mainframe computers was down 21 per cent over the first 10 months of last year, prompting Mitsubishi Electric to stop the development of new products, leaving Fujitsu, NEC, and Hitachi as the remaining Japanese makers.

Each of the announcements confirms the industry's fear that not an come until late this year. Moody's said the review of NEC follows "concern that profitability, liquidity, and free cash flow may be impaired over a longer period than previously expected due to severe competition in its core businesses".

Over the next few weeks, Japanese electronics manufacturers and other leading industrial companies will review their profit forecasts for the full-year to the end of March, as many had counted on an

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, January 11, 1993. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)	COUNTRY	£ STG	US \$	D-MARK	YEN (X 100)
Afghanistan (Afghan)	99.25	63,887.9	39,190.9	51,093.9	Gambia (Dakar)	13,518.0	8,701.6	5,337.8	6,959	Pakistan (Rawalpindi)	39.98	25,735.4	15,785.7	20,581.7
Albania (Lek)	170.12	109,508	67,174.7	87,577.0	Germany (D-Mark)	2,523.5	1,430.1	1,303.7	1	Panama (Balboa)	1,522.35	1	0.6134	0.7597
Angola (Dobra)	34.92	22,478.2	13,188.7	17,776.8	Gibraltar (Gib)	1.70	0.88	55,657	317,944	Papua New Guinea (Kina)	1,547.5	0.9561	0.6111	0.7966
Andorra (Prest)	179.80	112,729	70,937	44,422.4	Greece (Athens)	337.70	217.38	133,346	1,731.84	Peru (So So)	1,040.00	1,021.00	1,220.00	1,302.00
Angola (Kwanza)	844.73	543,759	331,556	434,845	Greenland (Danish Krone)	9,795.00	6,405.11	3,687.77	5,042.48	Philippines (Peso)	38.35	24,486.1	15,143.1	17,742.5
Argentina (Peso)	4,175.6	24,678	1,648.8	2,149.6	Guatemala (Guatemala)	1,424.00	887.00	5,142.00	3,700.00	Portugal (Escudo)	24,923.00	12,700.00	1,000.00	1,000.00
Argentina (Peso)	1,745.0	1,000	0.648	0.888	Honduras (Tegucigalpa)	1,200.00	780.00	2,022.00	1,422.00	Portugal (Escudo)	22,700.00	12,000.00	1,000.00	1,000.00
Argentina (Peso)	1,745.0	1,000	0.648	0.888	Iceland (Icelandic Króna)	1,950.00	1,200.00	3,423.00	3,492.00	Qatar (Riyal)	5,662.00	3,644.00	2,237.00	2,914.00
Argentina (Peso)	1,745.0	1,000	0.648	0.888	Iceland (Icelandic Króna)	1,950.00	1,200.00	3,423.00	3,492.00	Qatar (Riyal)	5,662.00	3,644.00	2,237.00	2,914.00
Argentina (Peso)	1,745.0	1,000</												

## Gilts ease at long end on funding worries

By Sara Webb and Tracy Corrigan in London and Patrick Harverson in New York

UK GOVERNMENT bonds lost three-quarters of a point at the long end as funding worries dominated the gilt market yesterday.

Dealers expect the Bank of England to announce details of a gilt auction shortly, with the 3% per cent gilt due 2007 emerging as the expected auction stock. The 15-year gilt is already fairly liquid, with about £5bn of existing stock.

### GOVERNMENT BONDS

However, there is already an overhang of gilts as the Bank of England announced a £1bn tranche of 7% per cent stock due 1998 at the end of last month, and dealers estimate between half and a quarter of that has been sold.

The market took little cheer from weekend press reports which suggested the government was unlikely to raise taxes in order to cut the Public Sector Borrowing Requirement. "The gilt market would like to see a hike in taxes to reduce the PSBR", said Mr John Kendall, economist at Baring Sterling Bonds. Economists forecast the Bank of

### FT FIXED INTEREST INDICES

	Jan 11	Jan 6	Jan 7	Jan 6	Jan 5	Jan 9	High	Low
Bond 100 (100)	93.38	93.03	93.06	94.16	93.98	87.02	95.54	85.11
Fixed Income 100 (100)	108.98	109.58	109.57	108.53	99.44	100.20	97.15	
State 100: Government Securities 1510/28, Fixed Interest 1024	107.40	107.40	107.40	107.40	107.40	107.40	107.40	107.40

Fixed Interest High since compilation: 110.28 (12/1/1992), low 88.85 (2/1/1975)

Gilt Edged Activity

	Jan 8	Jan 7	Jan 6	Jan 5	Jan 4
Gilt Edged Yields	8.62	10.04	10.73	10.67	8.62
5-day average	9.92	10.24	10.20	10.27	9.92

\* SE security indices released 1974

England will have to issue about £20bn of gilts in 1993-94. The gilt future, which closed on Friday at 100.20, fell to a low of 99.24 before ending the day at around 99.28 in the cash market, the 11% per cent gilt due 2003/04 dropped from 119.7 to 118 to yield 8.85 per cent.

THE Swedish bond market suffered from a crisis of confidence yesterday. Mr Bengt Dennis, the central bank governor was quoted at the weekend as saying there would be no interest rate cuts in the foreseeable future. Yesterday's budget announcement, the details of which had already been leaked, did little to reassure traders. The 1992-93 budget estimate of close to SKr100bn is widely believed to be over-optimistic.

Finally, at yesterday's auction of SKr1bn of 2001 bonds and 1999 bonds, there were insufficient bids to cover the amount of 2001 bonds on offer. Ten-year bond yields rose 14 basis points to 10.27 per cent, as the yield curve steepened further. With a new 16-year bond due to be auctioned on January 26, the market is becoming increasingly nervous, according to Jouni Kokko, an international economist at S.G. Warburg.

GERMAN government bonds slid a 1-point on fears that the recent rally had been exaggerated.

The bond market has already discounted substantial German rate cuts and traders are becoming rather nervous that, if these interest rate reductions do not start to materialise, there will be little to underpin the market at current levels. However, the poor state of the German economy continues to fuel hopes that the discount rate will be cut soon, following last week's

triumph of the German repo rate.

THE French bond market suffered from a bout of profit-taking, losing a 1-point following gains last week.

Uncertainty over the currency and the general election in March have undermined confidence in the market following last week's rally, traders said.

US Treasury prices posted modest gains across the maturity range yesterday morning as investors kept a nervous eye

### BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02	105.934	-	8.97	8.98	8.79
BELGIUM	8.750	05/02	101.400	+0.050	7.51	7.64	7.98
CANADA	9.500	04/02	102.250	+0.100	8.13	7.92	7.98
DENMARK	9.000	11/02	102.270	-0.050	8.94	9.02	9.05
FRANCE BTAN	8.200	03/02	101.856	-0.012	7.24	8.02	8.11
GERMANY	9.000	07/02	105.800	-0.110	7.14	7.23	7.28
ITALY	12.000	05/02	93.070	+0.205	13.97	13.74	13.82
JAPAN No 1B	4.800	08/02	102.110	-	4.38	4.46	4.49
JAPAN No 145	3.500	03/02	105.840	-	4.48	4.53	4.60
NETHERLANDS	8.250	02/02	107.320	-0.170	7.15	7.22	7.43
SPAIN	10.000	11/02	98.210	+0.015	12.68	12.63	12.50
UK GILTS	10.000	11/02	98.000	-0.320	8.43	8.25	8.37
US TREASURY	6.375	08/02	97.16	+1.232	6.78	6.64	6.78
7.825	12/02	97.48	-0.452	7.48	7.32	7.44	
ECU (French Govt)	8.500	03/02	105.500	+0.145	8.92	8.99	8.93

London clearing, denotes New York morning session. Yields: Local market standard 7 Gross annual yield (including withholding tax of 12.5 per cent payable by non-residents). Prices: US, UK in £s, others in decimal.

Technical Details ATLAS Price Source

triumph of the German repo rate.

on developments in the Middle East.

By midday, the benchmark 30-year government bond was up 1 at 101.13, yielding 7.45% per cent. At the short end of the market, the two-year note was also slightly firmer, up 1 at 100, to yield 4.44 per cent.

Trading was described as cautious by dealers, with investors apparently encouraged by the market's rebound from last week's heavy losses, but concerned about the crisis in the Middle East, where Iraq continued to challenge the US and its allies.

### LCH seeks £120m guarantee from holders

By Richard Waters

A LACK of insurance cover and an unwillingness by enough banks to back it has forced the London Clearing House, which clears all transactions on London's futures and options exchanges, to turn to shareholders for a £120m guarantee facility.

The clearing house has been unable to renew its £170m insurance policy from Trade Indemnity, which runs out at the end of January.

The policy is available to settle transactions if both margin payments put up by members of the exchanges and a £30m guarantee from LCH's shareholders, prove inadequate.

Mr David Hardy, LCH managing director, said the clearing house was not alone in seeing cover withdrawn, but it reflected an unwillingness by traders to turn to financial guarantees.

The clearing house also tried to arrange a syndicated bank guarantee facility through Commerzbank, paying banks a £6 of basis points a year for providing the backing.

Too few banks came forward, however, and LCH has now turned to its six shareholder banks: Barclays, Lloyds, National Westminster, Midland, Royal Bank of Scotland and Standard Chartered.

The fee to be paid on the facility has not been disclosed, but it is believed to be more than 65 basis points.

Mr Hardy said yesterday that the reduction in cover would not lead to any reduction in the level of security on the exchanges and the £170m insurance cover had only been raised to that level from £120m a year ago after underwriters had indicated a willingness to cover at little extra cost.

• Banco Espanol de Credito has set a £1bn Euro-commercial paper programme which is backed by corporate loans to prime Spanish names. Reuters reports.

JP Morgan, the arranger, said that the securitised deal is the first of its kind in Europe.

### Italy may consider \$15bn borrowing programme this year

By Halg Simonian in Frankfurt

level of borrowing at the peak of Italy's Euromarket activity in 1990.

Future issues would be in a range of currencies and at either fixed or floating interest rates. Italy also retained its commitment to the Ecu market, he said. Italy's last Euromarket issue was a £120m issue in February 1991.

The D-Mark bond is likely to involve around 30 banks, comprising German, Italian and leading international financial institutions.

Mr Ronaldo Schnitz, the Deutsche Bank board member responsible for corporate finance, indicated the response had been good so far and a "good share" of the paper had been placed already.

Borrowing in D-Marks should help Italy reduce its large debt-servicing costs in the long-term. Five-year German interest rates are currently more than 5 percentage points below equivalent rates in lira, while demand for D-Mark paper has opened a substantial window of opportunity for many borrowers to issue at attractive spreads.

Last November, the UK took advantage of the market by launching a DM5.5bn issue, also led by Deutsche Bank, at just 10 basis points over equivalent German paper.

The new issue will strengthen the reserves of the Bank of Italy, which were sorely depleted in defending the lira prior to its 7 per cent devaluation and subsequent departure from the exchange rate mechanism in September.

The issue should also help to create a Euromarket benchmark in D-Marks for other Italian borrowers. See Lex.

### Dai-Ichi shuts Bombay office

By R.C. Murthy in Bombay

DAI-ICHI Kangyo Bank, the big Japanese bank, is closing its representative office in Bombay after seven years of operation.

The closure of the office, which has a staff of three, is

## Warm response for Ontario's \$3bn global issue

By Brian Boffen

THE Province of Ontario's third global bond received an enthusiastic welcome in the international bond markets yesterday. The 10-year issue, which will be priced today to yield between 7.6 and 7.9 basis

points over comparable US Treasuries, was increased to \$3bn after being launched at \$2.5bn. That makes it one of the largest fixed-rate dollar issues to date, equaling the UK's last December.

Bankers said the indicated pricing looked very fair. Salomon Brothers, leading the issue with Goldman Sachs,

### NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m	Coupons %	Price	Maturity	Fees	Book runner
US DOLLARS						
ASIA Import Bank of Japan	400	6.75	99.92	Feb 2000	30/200p	Goldman Sachs Int.
Shiseido Co.(a)*	200	2.5	101.00	Feb 1997	2/11.15%	Daime Europe
Prov of British Columbia(b)*	100	(b)	100	Feb 2003	50/250p	Deutsche Bank London
CFDI(c)	100	(c)	99.75	Feb 2003	50/250p	Kidder Peabody Int.
SWISS FRANCS						
Shiseido Co.(a)*	100	2	100	Feb 1997	-	Credit Suisse

Final terms and non-callable unless stated. \*Private placement. #4W10B Eurobonds. #Floating rate notes. a) Final terms fixed on 18/1/93. b) Coupon pays 25bp below 6-month Libor. Minimum coupon 5 1/2%, maximum 8%. c) Borrower full name: Caisse Francaise de Developpement. Coupon pays 25bp below 6-month Libor. Maximum coupon 5 1/2%, minimum 5 1/4%.

### MARKET STATISTICS

#### RISES AND FALLS YESTERDAY

## COMPANY NEWS: UK AND IRELAND

More bad news awaited from demerged women's wear company

## Alexon falls on profits fear

By Jane Fuller

FEARS of a second profit warning in six weeks led yesterday to a 17p fall in the share price of Alexon Group, the women's wear retailer.

The 82p closing level represented a new low since its demerger from Claremont Garments (Holdings), the Marks and Spencer supplier, in July 1991. A couple of months after that move the price hit 44p, but it has since fallen under the weight of slack trade in the high street and management mistakes on stock.

The shares were undermined yesterday as analysts anxiously awaited a statement about Christmas trading and the January sales. If the news is bad, annual pre-tax profit could fall to a little more than

break-even, compared with £11.3m in 1991-92.

Balance sheet worries also emerged, with the focus on the possibility of further stock write-downs. Net debt at the January year-end may be as much as three times last year's level, pushing gearing above 60 per cent.

The forecast increase in borrowings from £7.7m to £20m or more is only partly accounted for by a delayed tax payment of £4.5m. Stock build-up is suspected of having played a part.

Meanwhile Claremont – once the cash cow of the combined group – last week saw its share price soar to a new high of 337p with the help of a confident statement from M and S. Yesterday it eased 11p to 326p – still twice its open-

ing level in July 1991.

Profit forecasts for Alexon had already been knocked back from £7m to about £4m after a profit warning in early December.

That announcement stressed disappointing sales at the Dash leisure wear chain.

Two months earlier Mr Lawrence Snyder, chairman, had warned that unsold spring and summer stock, mainly from the Alexon women's wear ranges, would lead to a stock write-off at the end of the year. Analysts pencilled in a profit reduction of about £2m to account for that.

Criticisms levelled at Alexon include that it was slow to change its classic women's wear formula, for instance remaining wedged to co-ordinates for too long, and that Dash was vulnerable to compe-

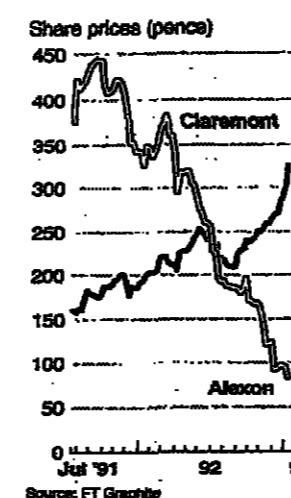
tition, deferred spending on leisure wear and the high fixed cost of prime locations.

Only Easter, the revamped range for older women, has escaped the scepticism. Like the Alexon collection it is sold mainly through concessions in department stores.

In the first half of the year, the group's pre-tax profit fell 46 per cent to £2.08m on reduced turnover of £49.7m. Both the Alexon and Dash brands suffered like-for-like sales falls of about 10 per cent.

Although the autumn ranges got off to a good start, Dash proved the most vulnerable to a further sagging of consumer confidence after "black Wednesday" on September 16.

The ensuing profit warning also led analysts to forecast a cut in the final dividend from



## Ellis & Everard slips 13% to £6.5m

By Angus Foster

ELLIS & EVERARD, the chemicals distributor, announced a 13 per cent fall in interim profits as recession continued to affect its main markets in the UK and US.

Pre-tax profits fell from £7.5m to £6.5m in the six months to October 31, in line with market expectations. Mr Peter Wood, chief executive, said business remained difficult and chemical prices had continued to slip in the US. "But we've held our own in our major markets," he said.

Turnover fell from £198m to £190.1m reflecting disposals and lower average dollar exchange rates. US sales increased 8 per cent in volume terms but after the effects of price decreases and sterling conversion, the US contribution was 4 per cent lower.

The UK performed well and recorded volume gains and slight price increases. Mr Wood said that the swimming pool chemicals division, which made a promising start to the period, tailed off badly and saw profits dive to about £200,000 (£70,000). Preymar, the company's 70 per cent-owned Spanish subsidiary, remained in the red.

Rationalisation in the swimming pools division cost about £150,000. Mr Michael Marshall, the former executive chairman who resigned in July, received compensation of £350,000. Mr Wood said the company hoped to announce a replacement for Mr Marshall before releasing full year results in July.

Net borrowings almost doubled to £15m taking gearing to 27 per cent compared to 14.3 per cent at the year end. The increase was due to currency translation changes and seasonal factors; interest costs fell to £700,000 (£1m) due to lower borrowing levels.

Earnings fell to 5.5p (6.7p) per share. The interim dividend is maintained at 2.25p.

### COMMENT

Times remain tough for Ellis & Everard and, despite a glimmer of hope in the US, it is difficult to see much recovery flowing through to the results until well into next financial year. Meanwhile, the swimming pools and European operations remain disappointing, especially after the company highlighted pools' strong performance last year. This suggests full year profits will remain flat with analysts pencilling in £12.5m. Despite yesterday's 7p fall to 189p, the shares are on an expensive multiple of 18. After a strong run since November – along with other second line chemicals companies – the market may need further signs of recovery before allowing the shares to go higher.

It said it had made the announcement in order to clarify the loss to the Stock Exchange.

The anticipated loss means Abbey is likely to have to raise provisions for France in the second half of the year.

It provided a total of £20m for bad loans in France, Spain and unsecured British lending in the first half.

Abbey National France, which had capital of FF207.5m before the injection, is now operating as a mortgage lender on private residential property in France for both British and French home buyers.

The subsidiary was previously called Ficofrance, and was acquired by Abbey in 1990. It has mortgage assets of £700m, and has been badly affected by the slump in the French property market.

Abbey said that part of the subsidiary's assets was lending to property developers. It stopped all such lending in April last year after the extent of the problems started to become clear.

## Abbey National injects £36m into French subsidiary

By John Gapper, Banking Correspondent

ABBEY NATIONAL, the mortgage lender and retail bank, yesterday announced that it had been forced to more than double the capital of Abbey National France after the subsidiary incurred a large loss last year.

Abbey said it had injected FF300m (£36.5m) of additional capital into the offshoot to meet capital requirements and support future growth.

It said the subsidiary's anticipated loss for 1992 was less than FF300m.

The group made a Stock Exchange announcement of the loss after the information was disclosed in press advertisements in France last week. This was despite Abbey being in the close season before its full-year results in March.

The company said it had put measures in place to ensure that price sensitive information would not be disclosed again in this manner.

## Swiss acquire 11.9% stake in HunterPrint

By Jane Fuller

A SWISS Company has taken an 11.9 per cent stake in HunterPrint through the specialist printer's refinancing exercise.

The share price rose 7p yesterday, closing at 50p – the same level as the placing price in December's £18.3m rescue issue.

Ferag, which has supplied binding machinery to HunterPrint's Corby factory, becomes the largest shareholder with 6.9m shares. Its interest in the UK group, which lost £12.2m pre-tax last year, is described as friendly.

Ferag is one of several new shareholders to emerge following the rescue issue. HunterPrint's second in two years. The first involved Sir Ian MacGregor, who was ousted as chairman in August. The take-up of December's issue by established investors was only 22 per cent.

The proceeds were mainly devoted to reducing lease obligations on printing machinery at the Corby factory. The lessors, who took part in the ordinary share placing, also received £5.2m of new convertible preference shares.

Through the placing, three leasing companies have gained stakes of between 3 and 4 per cent. They are Summit Leasing, W & G Equipment Leasing and Norwich Union Equipment Finance. The total number of shares held by these and three other leasing companies is 7.7m, or 13.8 per cent.

In the refinancing Barclays agreed a new credit facility of £14.9m.

## Ladbroke to open 70 shops in Argentina

By Paul Taylor

LADBROKE RACING, part of the hotel, DIY, property development and betting group, said yesterday that it plans to open at least 70 off-track betting shops in Argentina over the next five years.

The move, which represents another indication of the improving commercial links between Argentina and Britain highlighted by the visit last week to Buenos Aires by Mr Douglas Hurd, the foreign secretary, could provide the group with an important entry into Argentina's lucrative betting business.

Ladbroke has reached an agreement with Hipódromo Argentino de Palermo which runs the Palermo racecourse in the heart of Buenos Aires close to the River Plate – one of the country's two premier race tracks. Racing is held at Palermo three times a week throughout the year.

## British Sugar calls off talks to buy stake in San Francisco refiner

By Maggie Urry

British Sugar, the beet processing and marketing division of Associated British Foods, has called off talks to buy a stake in a San Francisco-based cane sugar refiner.

The discussions with California and Hawaiian Sugar Refinery, which were disclosed in March last year, appear to have failed over the price British Sugar was prepared to pay.

C&H is a co-operative owned by the Hawaiian cane sugar growers who send their raw cane to the refinery for processing and distribution. It is the leading brand of sugar in the west of the US.

However, C&H's co-operative status meant that all the growers had to agree the deal and this seems to have proved impossible.

C&H would have been British Sugar's first non-UK investment apart from two factories it owns in Poland.

## Savings help AG Barr advance 80%

By Peter Pearce

COST SAVINGS derived from the 1991 restructuring of its production and distribution helped AG Barr, the Glasgow-based soft drinks company whose brands include Irn-Bru and Tizer, to lift pre-tax profits 80 per cent to £5.97m in the 53 weeks to October 31.

The result, up from a restated £3.31m for the previous 52 weeks – where the extraordinary restructuring costs were brought above the line – was struck on turnover up 5 per cent at £94.7m (£90m), though this translated into a 3 per cent rise when adjusted for the extra week.

The pre-tax line was also helped by the reduction of interest charges from £1.51m

to £1.07m – borrowings fell by £3.75m over the year, according to Mr Robin Barr, chairman. There was also a £405,000 gain from the sale of the stake in Taverers, the sugar confectionery maker.

With operating profits up 17 per cent at £6.63m (£5.66m), Mr Barr said it had been "a strong year" for the company, adding that in a static soft drinks market Barr brands had outperformed competitors, and this in a year of recession when the weather had been unusual in the traditionally strong-selling months of August and September.

In Scotland, Irn-Bru commands 18 per cent of the branded market, against Coca Cola which has 25 per cent and Pepsi 8 per cent. In the other flavours segment of the UK carbonated market, it has an 8 per cent

share, behind Tango with 12 per cent. Tizer, which Mr Barr said was returning to TV advertising after a three-year absence, has 2.5 per cent.

Mr Barr warned that the first two months of the current year had been affected by price cutting on commodity flavours and that sugar prices had risen 16 per cent between September 1992 and January 1993 because of the fall in the value of the green pound. He reckoned this would result in price increases on brands of about 6 per cent, rather than the 2 per cent planned two months before Black Wednesday.

Earnings grew to 21.87p (12.2p) per share and the final dividend is lifted to 4.75p (4.3767p) to make 6.5p (5.46p) for the year, a rise of 19 per cent.

## Regional press tipped as growth industry

By Raymond Snoddy

A DETAILED analysis of the UK regional press predicts strong growth in the sector once economic recovery gets under way.

Mr Eric de Bellaligue, publishing analyst at stockbrokers Panmure Gordon, recommends no less than 12 regional publishing groups as either buys or holds. Five of the companies are picked as buys for both the short-term and the long-term.

The five companies are: Johnston Press, the Scottish local newspaper group which has expanded into England; Southern Newspapers, publishers of the Southern Evening Echo in Southampton; The Daily Mail and General Trust, owners of the Northcliffe group of regional newspapers; Reed International, owners of Reed Regional Newspapers; and United Newspapers, owners of United Provincial Newspapers.

Mr de Bellaligue argues that regional newspapers will inevitably face increased competition from the electronic media.

The longer term strengths of the industry include the conservatism of many of its customers and the scope for further improvement of margins.

retirement, says investors should look at the regional press because "it is a classic recovery sector with 70 per cent of revenues coming from advertising."

Apart from high operational gearing, which means that higher advertising revenue converts mainly into profits regional papers have strong cash-generating properties and have "the enviable margins" of companies dominating their markets.

Panmure Gordon does however issue a health warning in the shape of the danger that Mr Norman Lamont, the chancellor of the exchequer, might impose value added tax on newspapers and books.

Mr de Bellaligue argues that regional newspapers will inevitably face increased competition from the electronic media.

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## Carclo advances 28% as order book improves

By Richard Gourlay

CARCLO Engineering Group, the Leeds-based card clothing, wire and engineering products group, yesterday announced a 28 per cent increase in profits and earnings and stronger order intake in the past three months.

Interim pre-tax profits rose from £2.87m to £3.65m in the six months to end-September up 5 per cent at £40.7m.

It reported increased losses of £23.3m for the half year.

The company blamed the short-time working.

The rescue plan is expected to facilitate a return to full-time working in the coming months.

Earnings per share jumped from 4.9p to 6.3p and the interim dividend is increased by 5 per cent to 1.8p.

Mr John Ewart, chairman, said the group was expanding its wire division and was moving the card clothing operation.

The group finished the period with £3m of net cash, a position which is likely to prevail at the end of the year.

Mr Ewart said this relatively inexpensive product had a high gross margin; any increases in

sales fed quickly through to the bottom line.

Profitability in the wire division jumped by 78 per cent to £900,000 from a low base. In particular Joseph Sykes Brothers, which makes nylon-covered wire for products like the bindings of notebooks and paper-clips, remained a strongly growing market.

Carclo has decided not to sell Bruntons, a maker of wire rope products, having failed to negotiate a satisfactory price. This

company lost £300,000, a £100,000 improvement over the previous period.

The general engineering division enjoyed a 27 per cent increase in profits to £1.2m on sales of £11.5m. The division benefited from sales of cable controls to companies such as Ford and Vauxhall and from strength in bronze and aluminium components, but the remainder of the division faced difficult trading conditions.

DIVIDENDS ANNOUNCED					
	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
Barr (AG)	£4.75	Mar 12	4.376	8.5	5.459
Carclo Eng	Int 1.8	Mar 12	1.71		

# Failure to act on surplus distorts companies' behaviour

## Advanced corporation tax is threatening the UK's use as a multinational base. Maggie Urry reports

**A**DVANCE corporation tax has not been popular with companies since its introduction in 1973. But the problem of unrelieved ACT is now posing a threat to the UK being used as a base for multinational companies, whether originating in Britain or abroad, and deterring UK companies from investing overseas.

With 40 per cent of the earnings of quoted companies coming from abroad, the tax, which effectively penalises the payment of dividends out of non-UK profits, is a serious issue for the stock market. Tate & Lyle, the sugar and sweeteners group, said recently, "as it stands, this tax acts as a deterrent to overseas investment".

Companies are being required to pay corporation tax in the form of ACT, to the tune of £500m a year. And the total of surplus ACT which had piled up is now approaching £650m, according to some estimates.

There is concern that higher tax rates caused by surplus ACT which reduce earnings, and hence share prices, is making it more expensive for them to raise equity capital needed to finance their way out of recession.

Such is the concern at the Department of Trade and Industry about the loss of competitiveness the ACT problem is creating that Mr Michael Heseltine, president of the Board of Trade, has lent his support to lobby groups which are tackling the Treasury on this ticklish subject.

Representatives of the 100 Group, formed by the finance directors of 100 top companies, have had discussions with Mr Heseltine. He promised the DTI would support them in finding proposals acceptable to the Treasury, which would at least partially relieve the surplus ACT liability.

But there appears to be a split between the DTI and the Treasury.

Although Mr Norman Lamont, chancellor of the exchequer, mentioned the question of surplus ACT in the budget, the government's current shortage of funds appears to

have pushed the topic down the agenda again.

One finance director said: "All the signals from government are that they cannot give any hand-outs whatsoever. They have said they are prepared to listen to recommendations from industry on surplus ACT provided they are tax neutral in corporation tax terms. They put in that proviso to show willing but give absolutely no help."

One academic remarked: "The way the revenue has managed to introduce the neutrality of a proposal as a pre-requisite for consideration is scandalous".

Meanwhile, the Inland Revenue is becoming more zealous in its attempts to stop companies trying to get round the tax, for instance by acquiring other companies with a record of mainstream corporation tax payments against which they can offset ACT.

ACT is a method by which the Inland Revenue passes to companies the responsibility of collecting basic rate income tax on dividends. When a company pays a dividend it must pay the basic rate income tax due to the taxman.

If the recipient of the dividend is a non-taxpayer, such as a pension fund, it can then reclaim the tax. When the company comes to pay its UK corporation tax it can deduct the ACT paid from the bill. The ACT cannot be offset against corporation tax paid in other countries.

The system works well so long as the company's UK corporation tax bill is greater than the amount of ACT it has paid. If it is not the company has to pay the ACT and the corporation tax. As Mr Barry Bracewell-Milnes, who writes on ACT for the Adam Smith Institute, said: "In certain circumstances ACT is not an advance tax but a final tax." In effect some companies are being penalised by paying a higher rate of tax than other companies.

Those with a large proportion of profits from non-UK sources and a dividend in line with normal UK pay-out ratios, are unlikely to have sufficient UK corporation tax to mop up



Roger Wood: supporting three proposals for easing the surplus problem

the ACT liability. Companies paying uncovered dividends are also hit.

Surplus ACT is partly a cyclical problem as the recession hits UK profits. But it is increasingly regarded as structural as more companies develop international businesses.

Many industrialists and academics believe ACT is having a distorting effect on how companies behave, which they say, is bad for corporate UK.

While few will admit to doing anything solely for tax purposes, a survey by the London Business School found that of companies with a surplus ACT problem, a third said it influenced their dividend payments, and three quarters said it was a factor in deciding

where to borrow. More than half admitted it influenced decisions on investing abroad and a quarter that it affected the location of research and development.

**T**hese corporate consequences of the tax system can be detrimental to the UK economy, leading to the loss of jobs and business opportunities in the UK, and driving skills overseas. As for the incentive to make acquisitions, Mr Bracewell-Milnes said that having "a built-in fiscal incentive for acquiring other companies is not a good way to run an economy".

The DTI is not just concerned about UK companies, though. The ACT regime is such that it can deter foreign

groups setting up a holding company in the UK.

Take a US company wishing to group its European businesses under one holding company. Profits from the subsidiaries in each country would be passed to the UK group, which would then pay them to its parent in the form of a dividend. The UK holding company would have to pay ACT on the dividend, but would be unlikely to have paid enough UK corporation tax to offset that ACT.

Such a company could find a much more sympathetic tax regime in the Netherlands or Belgium, for example.

The loss of such companies from the UK has an adverse effect on providers of services such as banks, accountants

### Impact of Advance Corporation Tax

	Company A	Company B	Company C	Company D
Pre-tax profits	£100	£100	£100	£100
from UK operations	£100	£33	£25	£25
from overseas operations	Nil	£67	£75	£100
Net dividend	£25	£25	£25	£25
ACT on dividend	£8.3	£8.3	£8.3	£8.3
UK corporation tax charge	£33	£11	£11	£11
ACT not offsettable against UK corporation tax	—	—	—	£2.0
Total UK tax paid	£33	£11	£10.3	£8.3
as % of UK profit	33%	33%	47%	83% (infinity)

Source: FT

How ACT works: Companies pay the basic rate of income tax on the gross dividend to the Exchequer - in the example above a gross dividend of £33.3m yields ACT of £8.3m and a net dividend of £25m. The company can then offset ACT against its mainstream UK corporation tax charge, as companies A and B do. But ACT cannot be offset on a pound-for-pound basis because of the difference between corporation tax and basic income tax rates. Companies must pay £33 of corporation tax to relieve £25 of ACT. Thus company C is unable to relieve part of its ACT bill. Company D is unable to offset part of its ACT bill.

Source: FT

and lawyers. There are almost as many proposed solutions to the question of surplus ACT as there are companies troubled by it, ranging from doing nothing to overhauling the entire tax system. However, most ideas would involve a loss of revenue for the government or an increase in tax for the shareholders.

The government might simply choose to address the holding company issue, perhaps by creating "international holding company" status and giving that category exemption from ACT. But this would cause an outcry among the many UK-owned groups facing the same problem.

At present some companies such as Unilever and Shell with dual corporate status pay ACT only on the dividends paid on the UK shares.

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## How companies can relieve the problem of a substantial tax burden

**C**OMPANIES CAN boost UK profits to furnish more corporation tax to relieve the ACT by moving costs - such as R&D and borrowings - abroad, while bringing more revenue to the UK.

Pilkington, the international glass group which shoulders a substantial burden of ACT, decided last year to move its R&D facility to Brussels. The group's ACT problem cannot but have been a consideration.

Most companies offer shareholders the

choice of taking dividends in shares rather than cash, as ACT is not payable on scrip dividends. But they are unwilling to tax-free institutional investors who cannot reclaim the tax credit, and generally have a low take-up rate.

Some companies have gone to the extent of making acquisitions in order to buy capacity to relieve ACT. This can be a by-product of a normal acquisition, but there are schemes which appear to be simply moves to avoid tax.

Most companies offer shareholders the

choice of taking dividends in shares rather than cash, as ACT is not payable on scrip dividends. But they are unwilling to tax-free institutional investors who cannot reclaim the tax credit, and generally have a low take-up rate.

The sellers are also secretive. One said: "It does no one any good to have these things talked about".

Recent sellers include Spring Ram, the kitchens and bathroom group which sold four subsidiaries with net asset values totalling £1.6m for up to £1.8m.

Simon Access, part of Simon Engineering Group, is to rationalise its European assembly operations into four plants - Dudley and Gloucester in the UK, Cork in the Irish Republic and Brescia, in Italy.

Capacity at the Thetford, Norfolk, plant of Simon Aerials will be reduced and an anticipated 60 redundancies have been announced. Some products will be transferred to other plants in the UK and Ireland, with Thetford remaining as a fabrication centre.

The group has been trading profitably since the period end and its forward order book is "healthier" than for some time. Directors believe this will lead to a "significant" improvement in the second half.

First half sales amounted to £3.8m (£1.6m). The pre-tax figure was struck after taking

account of interest charges of £0.3m on the company's £2.6m net assets of £266,000 (£266,000) and exceptional provisions of £98,000 (£98,000).

Losses per share emerged at 3.3p (4.87p) and the interim dividend is omitted. £1.25p was paid previously but the final was passed. At September 30 gearing stood at 83 per cent (74 per cent).

The buyer then passes dividends

through the subsidiary and offsets the ACT on those dividends against the corporation tax paid by its former owners.

The Inland Revenue is understood to be looking at such schemes carefully, and may apply Sections 703 and 704 of the 1988 Income and Corporation Taxes Act - which require that there is a genuine commercial reason for the transaction.

One finance director of a large, international public company, says: "We receive

suggestions on ACT regularly and look at them carefully. We discard 99-99 per cent of them either because they are inappropriate or of doubtful legality.

"The key is whether you can genuinely say there is a valid reason for the transaction other than avoidance of tax, otherwise the Inland Revenue will challenge it. We have done one or two which the Inland Revenue will challenge but we believe we can say there is a genuine commercial reason."

December 1992

## Caja de Ahorros y Pensiones de Barcelona

and

## Fortis International, N.V.

have entered into a joint venture agreement to develop their insurance activities in Spain through the establishment of

## CAIFOR, S.A.

the holding company of life insurer VidaCaixa, non-life insurer SegurCaixa and the sales organization AgenCaixa.

The undersigned initiated this transaction, acted as financial advisor to Caja de Ahorros y Pensiones de Barcelona and assisted in the negotiations.

## Salomon Brothers

### GLOBAL GOVERNMENT PLUS FUND LIMITED

International Depository Receipts representing 100 common shares

Notice is hereby given to the shareholders that the Board of Directors of GLOBAL GOVERNMENT PLUS FUND LIMITED has declared a quarterly dividend of US \$0.05 per share payable on the next quarter on a monthly basis in January, February and March, 1993.

The monthly dividend will be US \$0.0125 per share to be paid on January 14, 1993, on February 11, 1993 and March 11, 1993 to shareholders of record at the close of business on January 13, 1993.

Coupons numbered 54 to 56 of the International Depository Receipts will therefore be payable in US on the following dates and at the same interest rates, net of the depositary's fee, at the following offices of Morgan Guaranty Trust Company of New York:

Buenos Aires, 35, Avenida de Mayo  
London, 1, Angel Court  
Frankfurt, 44-46 Moenchstrasse  
Zurich, 30, Stockstrasse

Interest rates will be 100% of the interest rates of the underlying countries.

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## COMMODITIES AND AGRICULTURE

## Minister sparks row over Zambian copper finances

By Kenneth Gooding,  
Mining Correspondent

A FURIOUS row has been sparked by Mr Mathias Mphande, Zambia's deputy minister of mines, who has suggested that Zambia Consolidated Copper Mines, which accounts for about 5 per cent of western world copper mine output, is in a perilous financial position.

The company, the world's second-largest quoted copper producer after Phelps Dodge of the US, is preparing to refute Mr Mphande's remarks and in the meantime the London-based Credit Lyonnais Laing financial services group yesterday rushed out a note to clients about ZCCM's finances.

This included a statement that, after seven months of the present financial year, the company's attributable earnings of \$82m were 400 per cent above those for the same months in 1991-92 and it had

enjoyed a cash inflow of about \$60m.

ZCCM has a vested interest in the affair because its clients own about 8.5 per cent of ZCCM's shares. Another 27 per cent is owned by Zambia Copper Investments, in which Minco, the overseas investment arm of the Anglo American Corporation of South Africa, has a substantial interest, and 60 per cent is owned by the Zambian government.

In remarks quoted by Zambia's Weekly Post, Mr Mphande called for the rapid privatisation of ZCCM to free it, he said, from the political interference that contributed to its troubles. He was quoted as saying ZCCM could face closure if it failed to raise \$2bn. "ZCCM has no money and, since it is not making money, it is unable to service its loans," the newspaper quoted him as saying.

Mr Michael Coulson, analyst at CIL, pointed out yesterday that, under the new regime in Zambia, ZCCM operated inde-

pendently and the government exercised influence only through its three board directors. He said he had contacted ZCCM and had been told that copper production after seven months was running 10 per cent ahead of last year's level. (In the year to March 31 ZCCM produced about 387,000 tonnes of copper.)

Mr Coulson said ZCCM's present profits, at about \$165m after seven months, were 100 per cent ahead of budget. He added: "Additionally, virtually all the company's financial ratios are comfortably within internationally accepted norms".

### Correction

### Metal forecasts

The base metals table published on this page last Friday should have been headed Analysts' Forecasts for Average Prices in 1993, not 1992 as printed.

## Norilsk manager reveals nickel output

RUSSIA'S GIANT Norilsk Nickel company produced 240,000 tonnes of nickel in 1992, according to Mr Sergei Korneev, the sales and purchasing manager, reports Reuter from Moscow.

He said the Interfax news agency's report that the company exported between 80,000 and 65,000 tonnes of nickel in 1992 was correct "plus or minus 10 per cent".

He gave no comparisons for 1991 production or exports.

It is the first time the traditionally secretive plant has outlined production figures. Officials said last year they expected 1992 output to fall by 15 per cent in line with a general decline in Russian indus-

try, but they gave no absolute figures.

Data on output of precious and strategic metals were traditionally kept secret in the former Soviet Union and Russian producers have also been reluctant to release figures. But information has been trickling out in recent months, providing important clues to Russia's role as an exporter and producer on world markets.

Norilsk, with plants in Siberia and on the Kola peninsula, accounts for about 80 per cent of Russian nickel production.

It is also an important copper producer, but Mr Korneev said Interfax's figures of 1992

output of 450,000 tonnes copper were "slightly exaggerated".

Interfax said nickel exports from the whole of the Commonwealth of Independent States probably totalled 120,000 tonnes, up from 100,000 tonnes in 1991. But Korneev said it was impossible to determine total CIS nickel exports because the metal was being exported by other companies and from stocks as well as by Norilsk. "The full figure for exports will come later from customs data," he said.

There have also been complaints that large amounts of nickel and other non-ferrous metals have been smuggled out of Russia, mostly via the Baltic states.

## Indonesia expects bigger coconut crop

By William Keeling in Jakarta

WORLD COCONUT production is expected to rise by 3.4 per cent this year, leading to an increase in the exports of coconut products such as oil, copra meal and copra, according to the Asian and Pacific Coconut Community. The APCC, whose members account for over 80 per cent of the world crop, estimate 1993 production at 9.3m tonnes, up from 8.9m tonnes last year.

Indonesia is expected to remain the largest producer with a crop this year of 2.4m tonnes copra equivalent, followed by the Philippines with 2.2m tonnes and India with

1.5m tonnes. World exports of coconut oil are forecast to rise less than 2 per cent this year to 1.5m tonnes, although much depends on how Indonesian producers react to the decline in the world price, which fell 26 per cent last year to end 1992 at \$470 a tonne.

Indonesia exported an estimated 300,000 tonnes of coconut oil in 1992, up from 197,633 tonnes in 1991 but, industry officials say, producers can switch back to the domestic market, which consumes up to 255,000 tonnes this year, whilst those of dedicated coconut are expected to reach 203,000 tonnes, up 3 per cent on last year.

APCC officials say the world price of coconut oil will also depend on world production of

palm kernel oil, its main competitor, which has risen steadily from 1m tonnes in 1987 to 1.48m tonnes by 1991.

World exports of copra meal, used for animal feed, are forecast to reach 1m tonnes this year, up from \$92,000 in 1992. APCC officials say European Community toxin regulations have curtailed EC imports of copra meal and the world price of copra meal fell 10 per cent last year to \$143 a tonne.

World exports of copra are forecast to rise 14 per cent to 255,000 tonnes this year, whilst those of dedicated coconut are expected to reach 203,000 tonnes, up 3 per cent on last year.

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## Oil market steadier despite Opec worries

By Deborah Hargreaves

OIL PRICES moved up slightly yesterday, but the underlying tone remained weak as traders saw no evidence of output cuts from the Organisation of Petroleum Exporting Countries and demand in Europe stayed low.

Mr Coulson said ZCCM's present profits, at about \$165m after seven months, were 100 per cent ahead of budget. He added: "Additionally, virtually all the company's financial ratios are comfortably within internationally accepted norms".

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### Metal forecasts

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North Sea Brent crude oil for February delivery was 10 cents higher at \$17.65 a barrel in a fairly quiet market. Severe storms in the North Sea continued to affect oil production and Statoil, Norway's state oil company, said Norwegian production was half its usual 2.8m barrels a day.

In addition, Mobil, an offshoot of the large US company, said it had cut production from its 110,000 b/d Beryl field by half. Production has been reined back because of the difficulties in docking tankers in the gales to pick up the oil.

But in spite of problems in the North Sea, market observ-

ers say there is still too much oil in the world market. Traders have seen few efforts on the part of Opec countries to staunch their flows of oil in accordance with a plan to cut output agreed in November.

However, Saudi Arabia has signalled its willingness to reduce its own output at the organisation's February meeting if others cut back too.

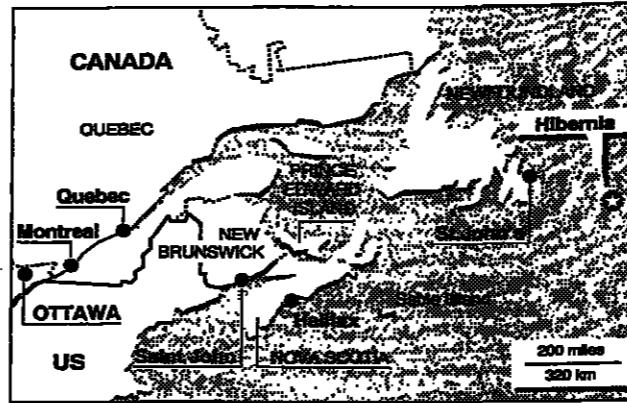
Opec had produced more than 25m b/d compared with the agreed ceiling of 24.58m b/d. It said yesterday that the only cuts evident were price cuts.

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Petroleum Intelligence Weekly, the industry newsletter, estimated last month that

Canadian project 'is dead, but won't lie down'

Bernard Simon explains reluctance to mothball the troubled Hibernia development



field contains only about 15 per cent of reserves in the area. Mr Jim Doak, analyst at First Marathon Securities in Toronto, says the remaining partners may have an eye on future participation in other fields, such as Avalon and Terra Nova.

Avalon's reserves are

thought to be substantially higher than Hibernia's 685m barrels. Terra Nova is smaller, but could probably be exploited from a floating production platform rather than the costly and risky concrete gravity-base system being built for Hibernia.

The pressure to stick with Hibernia is most intense on the government. Not only is a general election looming later this year, but the offshore development is at present one of the few generators of economic activity in Newfoundland. The province's economy has shrunk by more than 3 per cent in the past two years, largely as a result of a moratorium on cod fishing designed to replenish depleted stocks in the North Atlantic. The government estimates that cancellation of the Hibernia project would push the province's real domestic product down by 3 per cent between 1992 and 1996.

According to the Atlantic Provinces Economic Council, Hibernia "is almost indispensable to the provincial economy". At a time when unemployment in Newfoundland is running at almost 22 per cent, Hibernia has created about 1,100 jobs, mainly related to

construction of the concrete production platform.

Not everyone is convinced however, that Hibernia is the best way of securing the province's long-term prosperity. Mr Wade Locke, an economics professor at Memorial University in St John's, is convinced that Newfoundland could have generated more economic activity simply by investing the C\$100 million grant in the bond market and spending the interest on job-creation schemes.

Much of the engineering and construction work for Hibernia is taking place outside Newfoundland, mainly in Paris and Montreal.

Mr Locke also questions whether technology used for Hibernia's concrete gravity base or the site where the production platform is being assembled will be of much use for future oilfields of the east coast.

Whatever the economic arguments in favour of killing the project, Hibernia has built up so much momentum that it would take a brave politician to try to stop it now. In response to an editorial titled "Hibernia Death Watch" in the Globe and Mail newspaper last week, Mr John Crosbie, fisheries minister and Newfoundland's most vociferous supporter in the government, declared that "she's dead, but she won't lie down". Mr Crosbie asserted bluntly that "one of this century's great frontier projects will go forward despite the difficulties and obstacles".

## Chicago lumber prices soar as weather cuts supplies

By Laurie Morse in Chicago

ENVIRONMENTAL constraints on logging in the US Pacific north-west have gradually slowed lumber deliveries to the US housing industry, and now heavy snows and frigid weather in logging and saw mill regions have cut lumber supplies to a trickle.

Tight supplies of Canadian spruce turned up the heat in the lumber futures pit at the Chicago Mercantile Exchange last week, with prices hitting their highest levels in the 15-year life of the contract. Lumber futures for delivery this

month reached an all-time high of \$304.60 per thousand board feet Friday, and climbed to \$315.50 yesterday morning.

The normally sleepy lumber futures pit at the CME has long been a barometer of US economic health. Strong lumber demand generally reflects a healthy US housing market.

Lately, low interest rates and slow but steady economic growth have helped set a bullish tone in lumber prices as traders have anticipated a revival in home building.

However, volume and volatility

caught fire in late November as logging channels in Oregon and Washington state timber regions were hit by extreme winter weather. The freeze continued through the Christmas holidays, with temperatures so cold that saw mills could not operate at full capacity even when they had timber on hand. The weather caused a supply squeeze just as demand was picking up.

Mr Curt Cunningham, an analyst with Pacific Futures Trading in Seattle, Washington, said lumber wholesalers started the winter season with low stocks. "Dealers depleted inventories all through the fall, and then in November had to

buy up enormous amounts of wood to keep up their stocks," he said. And while adverse weather in the Pacific north-west was shutting down lumber production, in most of the rest of the US it was warmer than usual, and conducive to building, stepping up lumber demand. Wholesalers are reporting that the normal three-week order backlog has grown to five weeks.

Mr Cunningham thought the recent price run-up in lumber futures might be reaching its peak, as the January contract goes off the board this week. While some may worry that

the lumber futures price may be distorted by its relatively small size - only 1,252 contracts were traded on Friday - analysts say futures prices have been tracking underlying cash indices faithfully.

Analysts say a fundamental shift in north-west logging practices may continue to keep the heat on in the lumber futures pit in Chicago. The US logging industry depends heavily on federal timber lands. Pressure from environmentalists and outdoorsmen has limited availability, with sales of federal timber down 51.6 per cent in 1992 from 1990.

## WORLD COMMODITIES PRICES

### COCOA - London FOX

(\$/tonne)

Close Previous High/Low

Mar 867 669 861 863

May 700 703 704 696

Jul 714 715 716 712

Sep 727 730 731 726

Oct 748 750 750 747

Nov 759 772 772 768

Dec 770 775 776 770

Jan 801 802 799 798

### LONDON METAL EXCHANGE

(Prices supplied by Amalgamated Metal Trading)

Close Previous High/Low

Aluminium, 99.7% purity (\$ per tonne)

Cash 1218.5-20.5 1184.5-10 1205/1205 1227.5-8.0 1248-9

3 months 1242.3 1206.5-7 1248/1225

Copper, Grade A (\$ per tonne)

Cash 1482.3 1398.5-4 1495/1498 1499-500

3 months 1395.7-5 1375.7-5 1390/1510 1517.5-8.0 1510-10.5

Lead (\$ per tonne)

Cash 286.5-7.5 288.5-9.5 288/289 289-9.5











MANAGED FUNDS SERVICE																														
Bid Price	Offer +	Yield	Mid Price	Bid Price	Offer +	Yield	Mid Price	Bid Price	Offer +	Yield	Mid Price	Bid Price	Offer +	Yield	Mid Price	Bid Price	Offer +	Yield	Mid Price	Bid Price	Offer +	Yield	Mid Price	Bid Price	Offer +	Yield	Mid Price			
Prudential Life & Pensions Ltd			Strategic Fund	Managed Fund				Reliance Mutual				Scotthill Mutual Assurance plc				Sun Alliance Group - Contd.				Albany International Assurance Ltd				Target International Group				Gulmuss Flight Fd Migrs (Guernsey) Ltd		
Strategic Fund	£0.539	737373	£0.539	£0.539	737373			Balance Mgmt. Trustee Wks, Kent	0.092	510033	041-2484322	041-2484322	Managed (Acc)	907.9	-		St Mary's, Castletown, Isle of Man	0.024	220242	041-2484322	P0 Box 250, St Peter Port, Guernsey	Tel 01481 72176			Marshall Ray & Co. Ltd	95.74			Marshall Ray & Co. Ltd	95.74
Managed Fund	Balanced Growth Managed Fund			Deposit Acc Fd	160.1	177.0	-0.1	Fees End Dec 15.	137.4	1416.7	-	Managed (Cust)	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Balanced Grd Migr	164.9	165.2	-0.7	Equity Acc Fd	398.0	418.9	-0.0	Fees End Nov 30.	137.4	1039.9	-	Managed (Cust)	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Adventures Migr	154.3	164.2	-0.7	Managed Fund	252.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Adventure Fund	154.3	164.2	-0.7	Equity Fund	252.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Property Fund	216.1	229.4	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Int'l Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
International	151.7	164.2	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Far East	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
North America	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Latin America	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Europe	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Technology	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Extra Corp.	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
American Income	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Equity Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Marshall Ray & Co. Ltd	95.74					
Proprietary Fund	140.4	141.7	-0.7	Equity Fund	260.1	261.4	-0.3	Fees End Nov 30.	137.4	1039.9	-	Equity Fund	907.9	-		Guernsey Flight Fd Migrs (Guernsey) Ltd	041-2484322			Guernsey Flight Fd Migrs (Gu										

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 distribution free of UK taxes. A Periodic premium  
 insurance plan, a Single premium insurance, a Decapitated  
 Luxembourg as a UCITS Undertakings for Collective  
 Investment in Transferable Securities. Offered price  
 includes all expenses except agent's remuneration  
 and includes the day's price in Germany gross. A Suspended  
 plan before Jersey law was changed. Only available  
 to certain investors. Yield calculated from January  
 1st of NAV less expenses and dividends.  
 4) Funds not SIS recognised. The regulatory authorities  
 of these funds are: Guernsey: Financial Services  
 Commission; Ireland: Central Bank of Ireland; Isle of  
 Man: Financial Services Commission; Jersey:  
 Financial Services Department, Luxembourg: Institut  
 Financier Luxembourgeois.



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3:15 pm January 11

## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**



## AMERICA

# Dow recovers despite further tension in Gulf

## Wall Street

US SHARE prices posted modest gains as investors traded cautiously against a backdrop of increased tension in the Middle East, writes *Patrick Harrington in New York*.

At 1pm, the Dow Jones Industrial Average was up \$1.1 at 3,259.78. The more broadly based Standard & Poor's 500 was up 1.63 at 430.68, while the Amex composite was 1.03 higher at 398.57, and the Nasdaq composite added 2.31 to 679.52. Volume on the NYSE stood at 123m shares by 1pm, and rises outnumbered declines by 954 to 751.

News that Iraqi officials had called for an "honourable war" against the UN allies, and that Iraqi personnel had crossed the border into Kuwait for the second time prompted an uneasy start to trading.

Investors have been unsettled by the tension in the Gulf because they fear that a renewal of hostilities between Iraq and the US and its allies could shatter the fragile confidence that consumers have regained since the presidential election.

However, some bargain-buying in the wake of the Dow's 1.1 per cent decline last week, and a continued influx of new funds into equities helped share prices to rebound from an early decline.

IBM rallied from the previous week's losses, rising 1.1% to \$47.9 in volume of almost 2m shares. Other big technology stocks were also firmer, with Motorola up \$2.3% at \$112.4, Digital Equipment up \$2.4% at \$35.3% and Compaq 1.1% higher at \$49.4.

Sunbeam-Oster fell \$1. to 15.4% on the news that Mr Paul Kazarian, the chairman of the consumer products company, had been sacked last weekend. At least one broking house, PaineWebber, downgraded the stock, citing the short-term uncertain outlook for the com-

pany following Mr Kazarian's departure.

Exel fell 1.1% to \$43.3% in response to disappointing fourth quarter profits, which came in slightly below the \$76.7m the Bermuda-based insurance company earned a year ago.

Nantucket Industries dropped \$2.3% to \$12 on the American Stock Exchange after the company reported fiscal third quarter earnings of 18 cents a share, only slightly higher than a year ago and below market expectations.

On the Nasdaq market, Advanced Interventional jumped \$1 to \$4.6 in busy trading after the company settled a patent dispute with Pillico by entering a licensing pact with the latter.

St Paul Bancorp climbed \$1.2 to \$23.4 on the news that fourth quarter earnings had risen by almost 30 per cent to 76 cents a share.

## Canada

TORONTO stocks were mostly flat at midday but were underpinned by a new round of prime rate cuts which helped the market recover from earlier weakness. Losses were led by heavily-weighted gold shares, which slid on weakness in bullion futures.

The TSX-300 Index fell 2.0 to 3,309.8 in volume of 26.9m shares valued at C\$221m.

Advances led declines by 358 to 239 with 229 issues unchanged. Gold losses were led by American Barrick, which fell C\$1 to C\$36.5, followed by Pegase Gold which eased C\$1 to C\$17.4.

## SOUTH AFRICA

JOHANNESBURG remained positive as De Beers extended last week's gains with a rise of R1.50 to R64. The overall index put on 29 to 3,411, while industrials added 28 to 4,562 and the gold index advanced 10 to 800.

# Finland rises as door opens to foreigners

## EUROPE

# Middle East fears put bourses in cautious mood

WALL Street's fall on Friday and weakness in London yesterday contributed to the cautious mood on the Continent, writes *Our Markets Staff*.

PARIS fell on Middle East jitters which made fund managers reluctant to commit themselves either way to the market. The CAC 40 index fell 38.05 to 1,208.58 in modest turnover of FFr2.1bn.

Lafarge Copepe fell FFr6.90 to FFr230 on news that its US unit will record a \$26m exceptional loss on 1992 accounts due to new US accounting rules regarding post-retirement benefits and income tax expenses.

Air Liquide, which also has a US subsidiary, lost FFr21 to FFr754, on fears that it might have to do the same thing.

Weak oil prices weighed on Total, down FFr5 to FFr235 and Elf, down FFr15.20 to FFr341.

AMSTERDAM was depressed by weakness in the transport sector while Royal Dutch went from F1.30 to F1.4740 after Hoare Govett downgraded the stock to a "sell" after forecasting dividends in 1992 and 1993 of F1.85 after F1.80 in 1991. The

Dutch political worries, as the ex-communist Democratic Party of the Left prepared a vote of no-confidence in the four-party coalition, also

## ASIA PACIFIC

# Nikkei weakens as Hong Kong gains 2.6 per cent

## Tokyo

THE NIKKEI average traded a narrow range yesterday before slipping slightly towards the close, writes *Bethan Hutton in Tokyo*.

The index closed down 45.14 at 16,589.5, its fifth consecutive fall, having seen a low of 16,532.06 and a high of 16,698.30.

Declines outnumbered advances by 577 to 277, with 236 unchanged. Participation weakened, and volume dropped to an estimated 120m shares after 221m on Friday. The Topix index of all first section shares lost 5.59 to 1,933.93 and, in London, the ISE/Nikkei 50 index rose 2.13 to 1,042.42.

Weekend reports that the ministry of finance had requested banks not to sell stocks, hoping to enhance balance sheets in time for the end

of the financial year in March, were not enough to improve sentiment. Arbitrageurs, public pension funds and investment trusts continued to be the main players, with few individual buyers attracted to the market.

Ms Kathy Matsui, a strategist with Barclays de Zoete Wedd, predicted that the Nikkei would continue to drift above the 16,000 mark in the first quarter. "We really do need some measures on behalf of the government to stimulate confidence. There is nothing further that can be done from the corporate sector or the financial sector to boost the economy," she said.

Profit-taking continued to weaken many shares which had made gains on news of the crown prince's engagement last week, particularly in the paper and printing sectors. Oji Paper lost Y4 to Y382, Mit-

subishi Paper Mills fell Y12 to Y45, and Kanazaki Paper dropped Y18 to Y60.

However, department stores and television companies continued to do well out of the imperial wedding. Mitsukoshi gained Y1 to Y731. Takashimaya advanced Y6 to Y902 and Marui put on Y20 to Y1,20. Nippon Television Network rose Y1,00 to Y14,300.

The banking sector was generally weaker. Industrial Bank of Japan dropped Y20 to Y2,360. Bank of Tokyo fell Y30 to Y1,250, Mitsubishi Bank lost Y40 to Y2,110, and Daiwa Bank closed down Y34 to Y916. Daishi-ki Kangyo, Sakura, Fuji and Sumitomo banks experienced similar declines.

Kawasaki Steel and Nippon Steel both closed unchanged after heavy trading. Victor Co of Japan (JVC) eased after recent gains, closing at Y840, down Y20.

In Osaka the OSF index dropped 89.25 to 18,309.73 in volume of 49.7m shares.

## Roundup

WEAKNESS on Wall Street gave some of the region's markets a poor start to the week, but a number made gains. Bombay was closed due to violence in the city.

HONG KONG ended 2.6 per cent higher on overseas buying which some local analysts viewed as over-optimistic. The Hang Seng index closed 143.54 higher at 5,673.10, its day's high. Turnover was more than DKK2.3bn, well above the depressed levels of last week.

UK institutions led the buying on apparently conciliatory comments by Chinese leaders on Friday on the Sino-British row over Hong Kong's plans for political reform. Among the most active stocks, HSBC was

"with clear overweights in the electricity sector and motorways". The Madrid broker continued to believe that the first-half of the year was unlikely to see much of a market rally, and that investors should reduce positions above 220 on the general index.

ZURICH dropped and rumours about Nestle were mainly to blame in spite of a denial by the food company that it was planning a rights issue. Nestle's yield fell to 5.2% on turnover of SKR102m after Friday's SKR45m.

ASTRA attracted more profit-taking, its A shares falling SKR10 to SKR7.6.

OSLO continued its downward correction, pulled down by losses in Kvaerner and Norsk Hydro. The all-share index shed 3.41 to 325.86 in light turnover of NKR17m. Norsk Hydro lost NKR1 to NKR16.3, while Kvaerner ended down NKR1 at NKR15.6.

HELSINKI was pulled down by the bank index which dropped 17.8 per cent on government plans to cut the nominal value on bank shares in compensation for state support. The Hek index fell 16.79 or 1.9 per cent to 88.8, closing above its early lows.

ISTANBUL closed at its highest level since late September on expectations of good 1992 company results. The 75-share index improved 2.65 to 4,183.13 in turnover of TL15.8m.

STOCKHOLM fell, but closed

above early lows after publication of the budget for the fiscal year ending June 1992. Rising money market rates also weighed on prices. The Aktieboden General index fell 5.2% to 943.1 in turnover of SKR602m after Friday's SKR45m.

OSLO continued its downward correction, pulled down by losses in Kvaerner and Norsk Hydro. The all-share index shed 3.41 to 325.86 in light turnover of NKR17m. Norsk Hydro lost NKR1 to NKR16.3, while Kvaerner ended down NKR1 at NKR15.6.

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NEW ZEALAND blamed the Dow and a thin summer market as the NZSE-40 index closed down 2.69 to 1,493.56. Volume was a very thin NZ\$10.2m.

SINGAPORE looked for a first-quarter rally, but failed to get it as sentiment was dampened by a weaker Malaysian market; the Straits Times Industrial index fell 12.26 to 1,543.96. KUALA LUMPUR's composite index fell 8.05 to 621.46, weakened by talk that Malayan Banking is planning a one-for-four rights issue.

BANGKOK's banks slowed down after last week's gains but the SET index was still 5.91 higher at 226.70 in turnover of Bt3.80m. Thai Farmers Bank gained Bt8 to Bt72. Bank of Ayudhya Bt2.50 to Bt2.75 and Krung Thai Bank Bt10 to Bt14.8, while Bangkok Bank was unchanged at Bt101.

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## FT-ACTUARIES WORLD INDICES

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## NATIONAL AND REGIONAL MARKETS

	FRIDAY JANUARY 9 1993				THURSDAY JANUARY 7 1993				DOLLAR INDEX								
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1992/93	1992/93	Year ago (approx)
Australia (23)	118.82	-1.8	114.05	93.92	100.89	117.32	-2.0	4.14	120.98	116.77	95.70	102.90</					